Webcast

3T26

Localiza&co

B3 BRASIL BOLSA BALCÃO | NOVO MERCADO BM&FBOVESPA | Índice Brasil 50 IBRX 50 | Índice Carbono Eficiente ICO2 | Índice de Ações com Tag Along Diferenciado ITAG | OTC QX | IGPTW B3 | Localiza&co

DESTAQUES DO TRIMESTRE

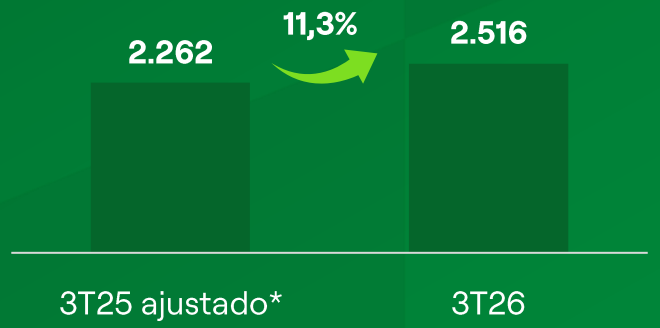
Receita Líquida – Consolidada

R$ milhões (incluindo México)



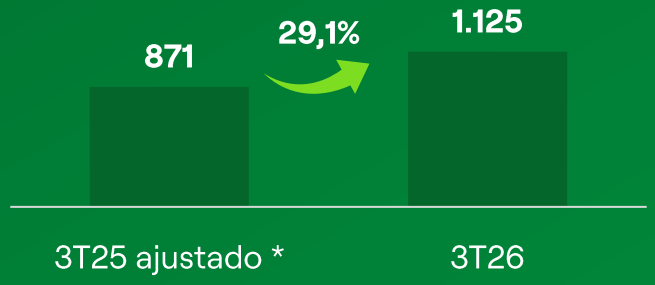
EBIT

R$ milhões



Lucro Líquido

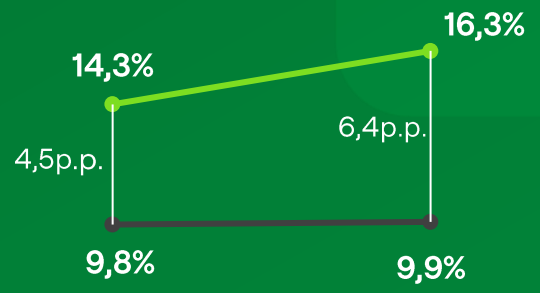
R$ milhões



*Ajustado para os efeitos do IPI verde (Imposto sobre Produtos Industrializados)

ROIC versus custo da dívida após impostos

%

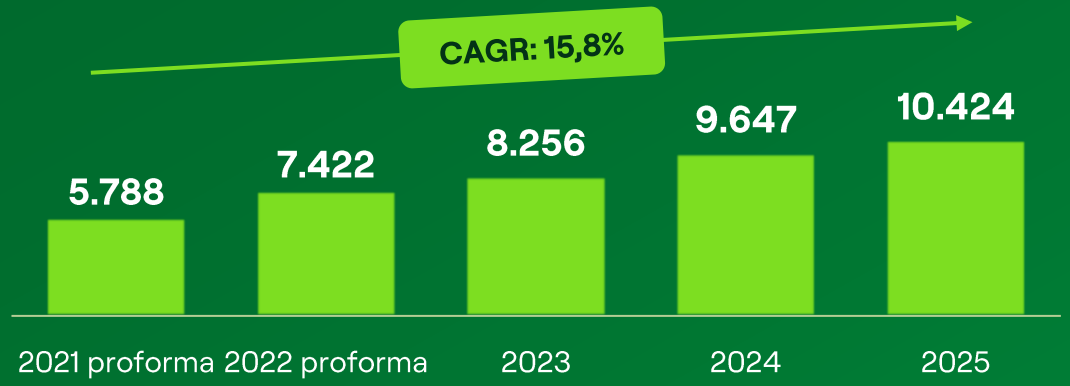


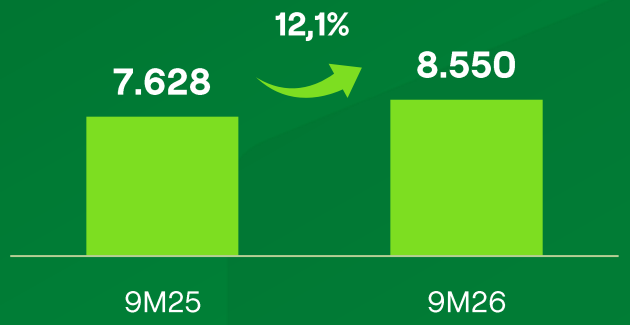
Classificação da Informação: INTERNA

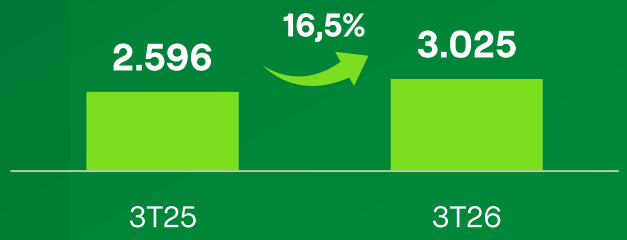
CRESCIMENTO DE 16,5% NA RECEITA LÍQUIDA DE ALUGUEL DE CARROS NO 3T26, NA COMPARAÇÃO ANUAL

Receita Líquida – Aluguel de Carros

R$ milhões, incluindo royalties

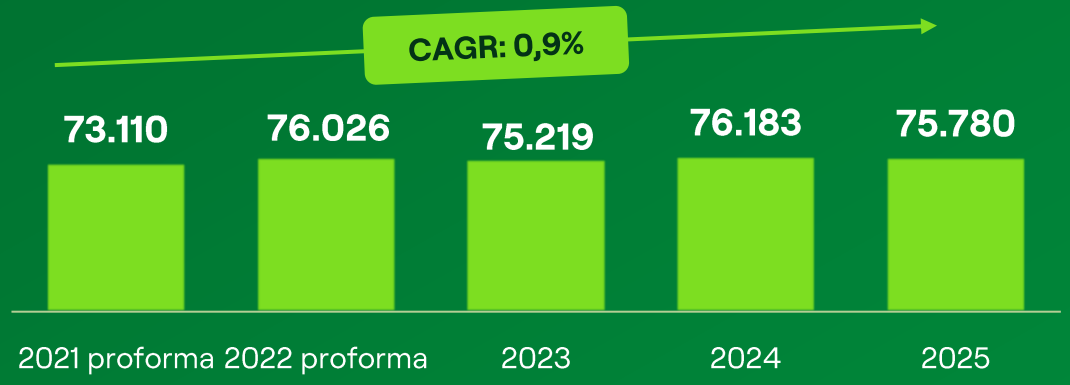


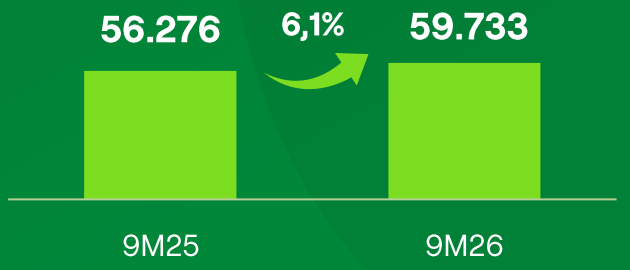


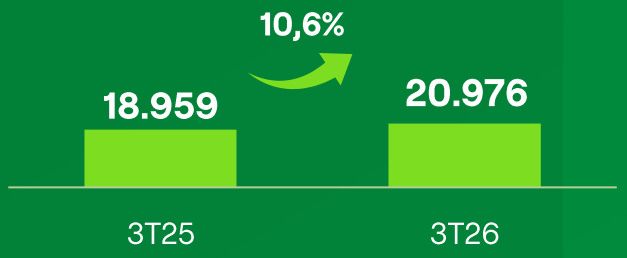


Número de Diárias – Aluguel de Carros

Em milhares







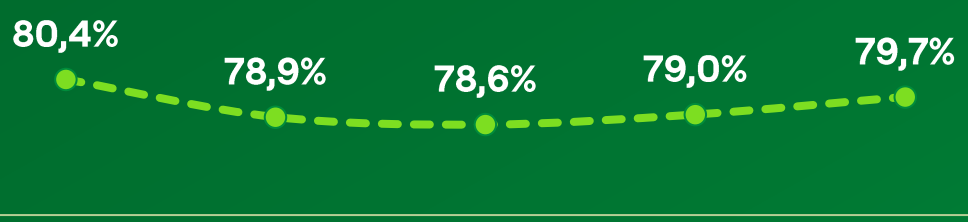
Dados referentes à operação Brasil

Classificação da Informação: INTERNA

AUMENTO DA DIÁRIA MÉDIA E GANHO DE 1,6P.P. NA TAXA DE UTILIZAÇÃO REFORÇAM A EXCELÊNCIA COMERCIAL, GESTÃO EFICIENTE DA PRECIFICAÇÃO, MIX DA FROTA E PRODUTIVIDADE

Taxa de Utilização – Aluguel de Carros

%

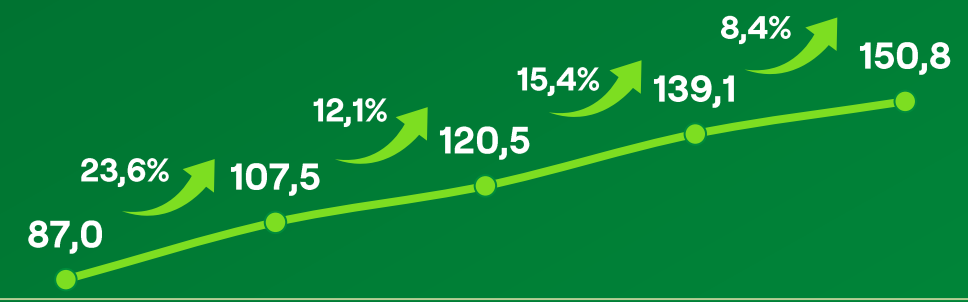


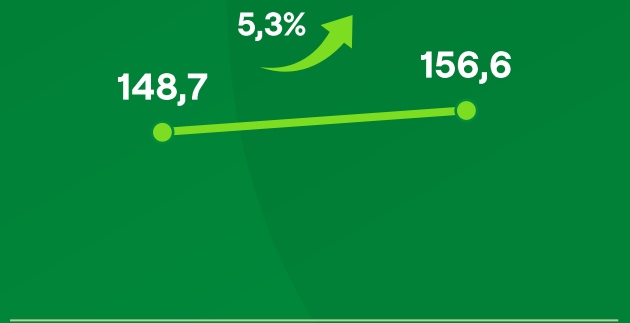


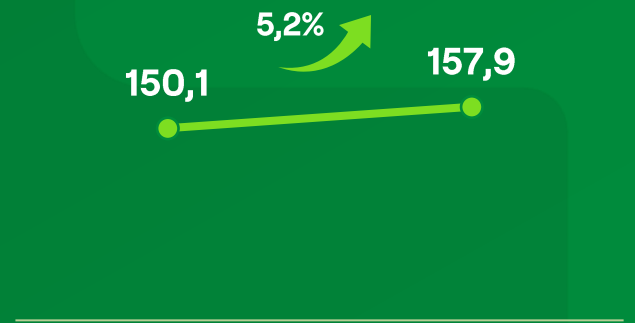


Diária Média – Aluguel de Carros

R$







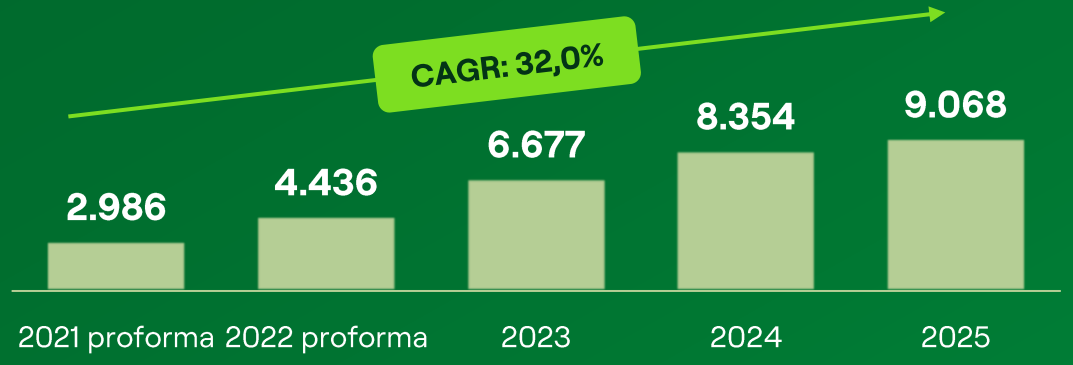
Dados referentes à operação Brasil

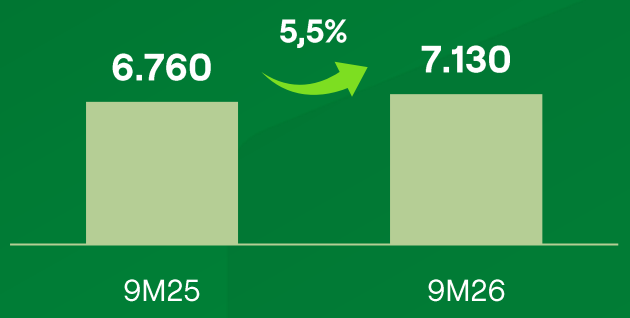
Classificação da Informação: INTERNA

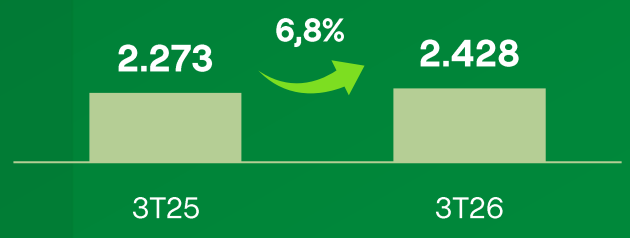
RECEITA LÍQUIDA DE GESTÃO DE FROTAS CRESCE 6,8% NO 3T26, NA COMPARAÇÃO ANUAL, COM AUMENTO DE 1,9% NAS DIÁRIAS E REDUÇÃO NA EXPOSIÇÃO A CONTRATOS DE USO SEVERO

Receita Líquida – Gestão de Frotas

R$ milhões, incluindo receitas de telemetria e outras iniciativas

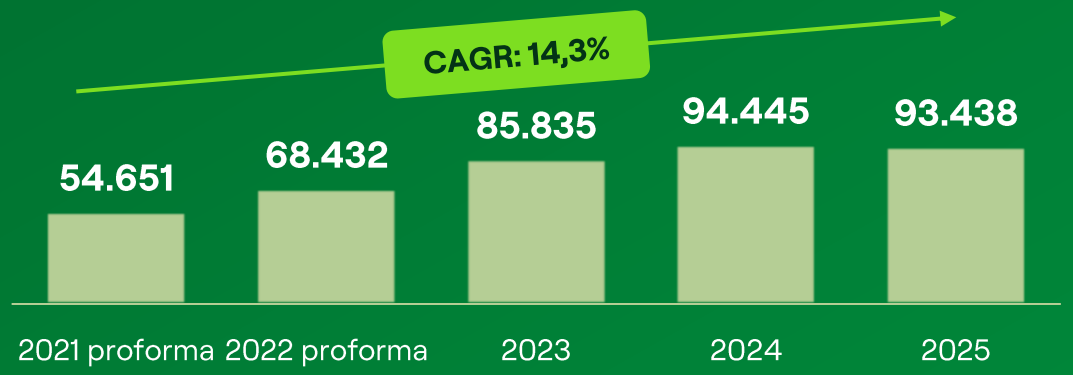


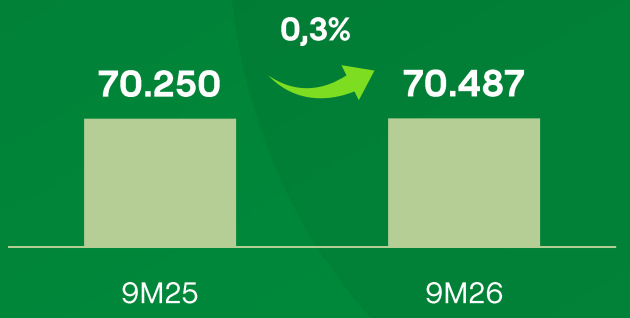


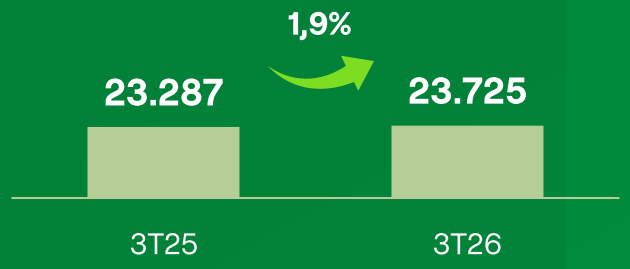


Número de Diárias – Gestão de Frotas

Em milhares







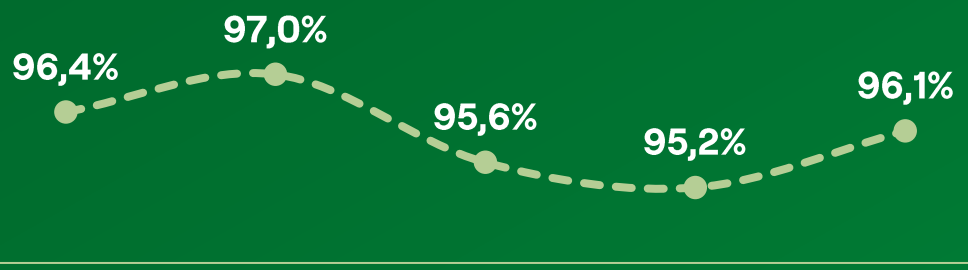
Dados referentes à operação Brasil

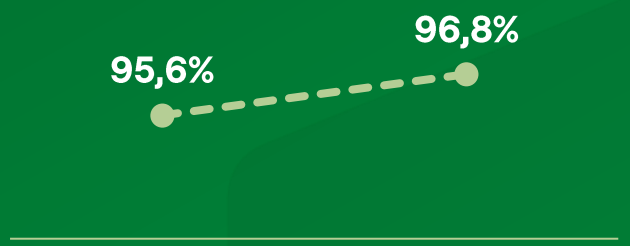
Classificação da Informação: INTERNA

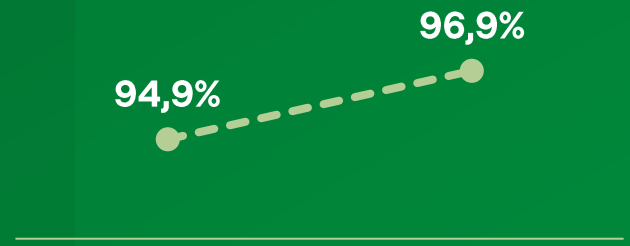
AVANÇO NA DIÁRIA MÉDIA E AUMENTO DE 2,0P.P. NA TAXA DE UTILIZAÇÃO DA FROTA EVIDENCIAM MAIOR EFICIÊNCIA OPERACIONAL E PRODUTIVIDADE

Taxa de Utilização – Gestão de Frotas

%

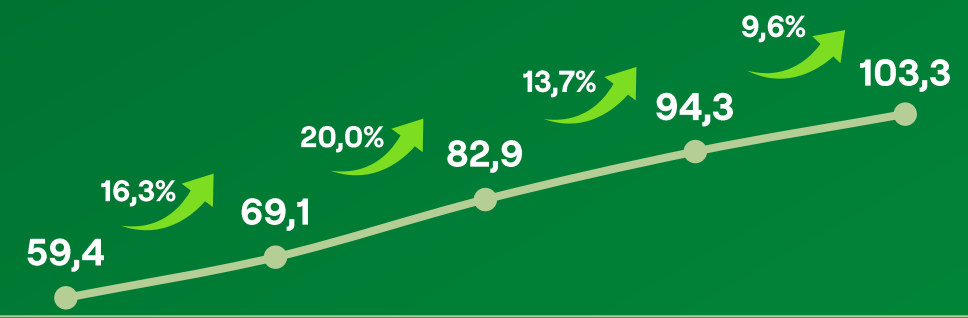


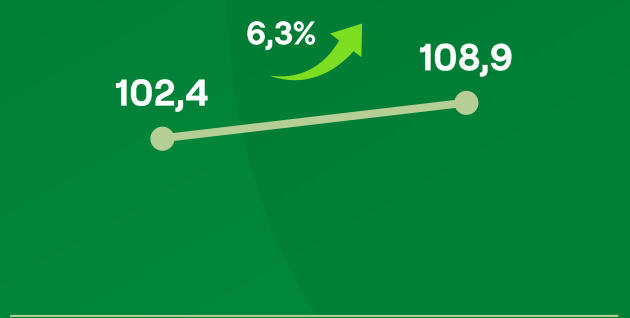


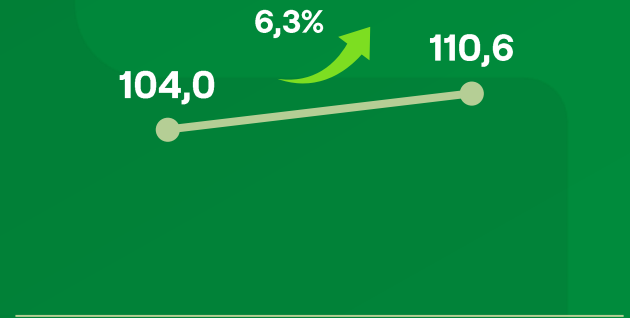


Diária Média – Gestão de Frotas

R$







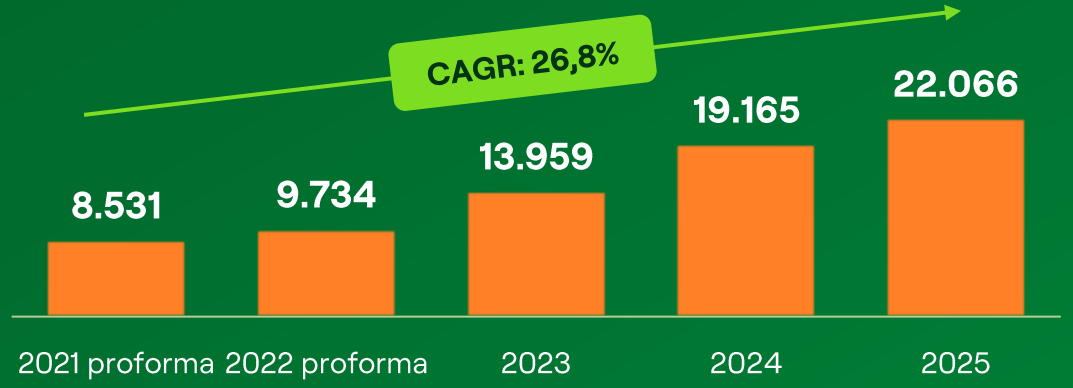
Dados referentes à operação Brasil

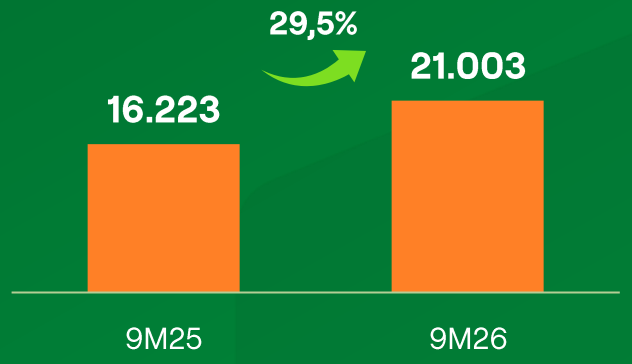
Classificação da Informação: INTERNA

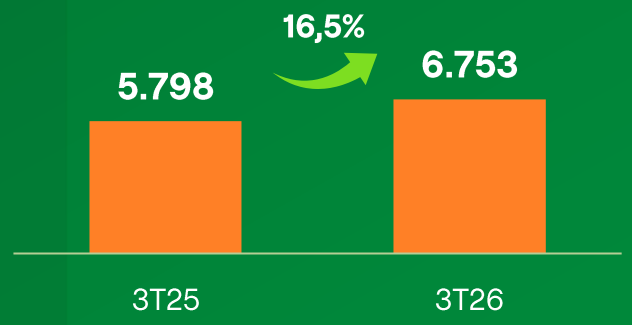
CRESCIMENTO DE 16,5% NA RECEITA LÍQUIDA DE SEMINOVOS NO BRASIL, SUSTENTANDO O RITMO DE VENDA PARA OTIMIZAÇÃO DO CICLO DA FROTA

Receita Líquida – Seminovos

R$ milhões

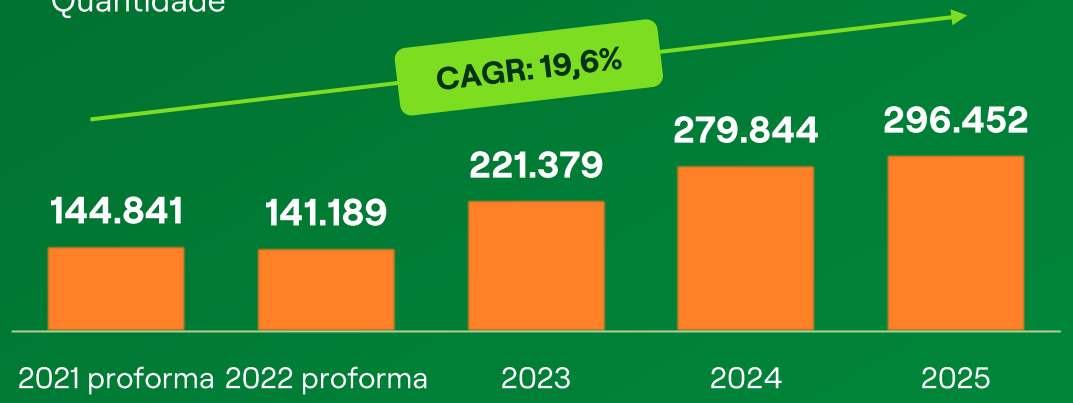


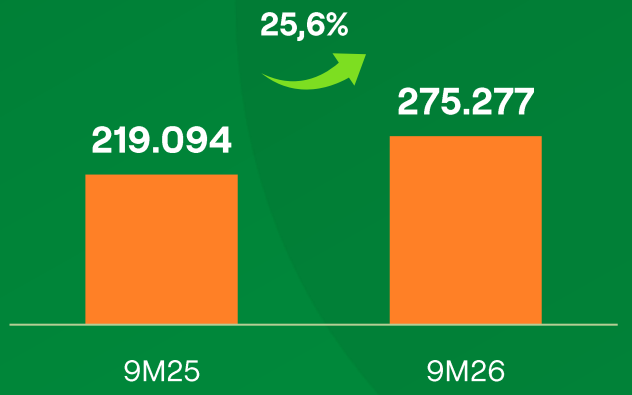


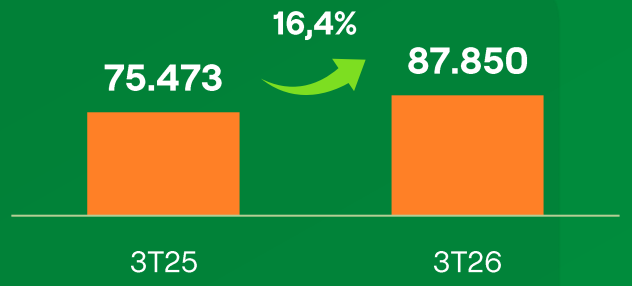


Carros vendidos – Seminovos

Quantidade







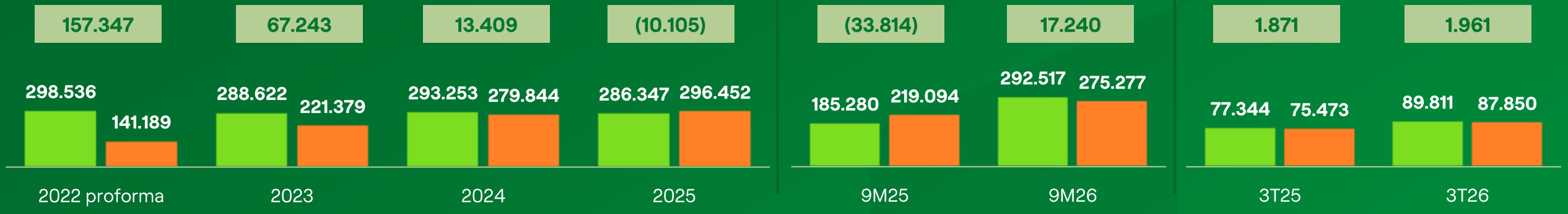
Dados referentes à operação Brasil

Classificação da Informação: INTERNA

NO 3T26 FORAM ADICIONADOS 1,96 MIL CARROS À FROTA, RESULTANDO EM UM INVESTIMENTO LÍQUIDO DE R$1,8 BILHÃO NO TRIMESTRE.

Compra e venda de carros

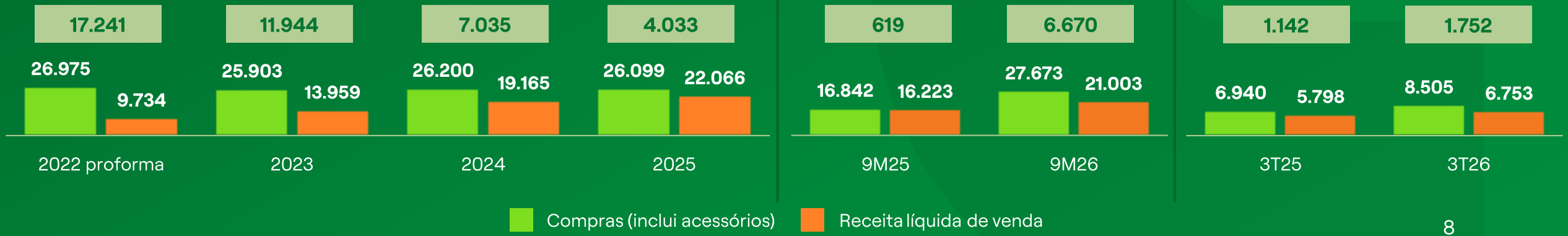
Quantidade*



* Não considera carros baixados por roubo ou sinistro.

Investimento líquido na frota

R$ milhões



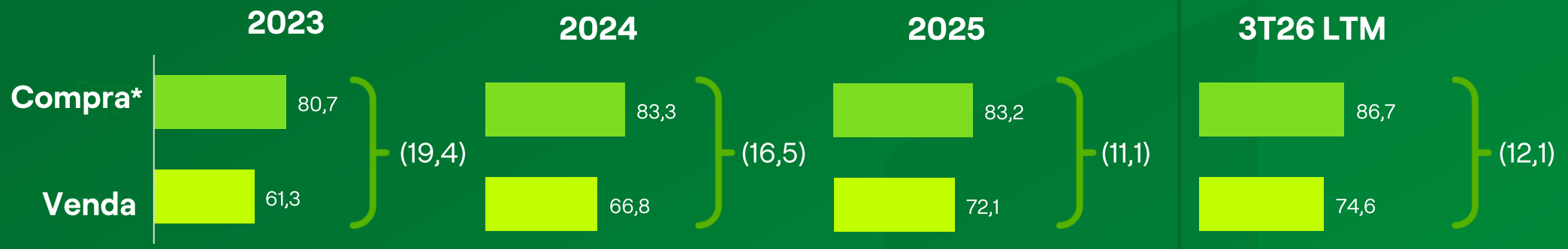
Dados referentes à operação Brasil

Classificação da Informação: INTERNA

CAPEX DE RENOVAÇÃO DE R$12,1 MIL POR CARRO EM ALUGUEL DE CARROS E R$19,2 MIL EM GESTÃO DE FROTAS

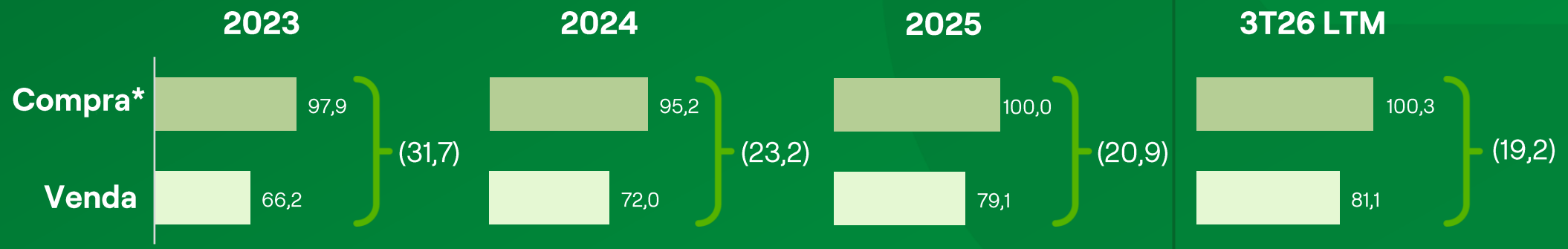
Preço médio de compra e venda – Aluguel de Carros

R$ mil



Preço médio de compra e venda – Gestão de Frotas

R$ mil



Dados referentes à operação Brasil

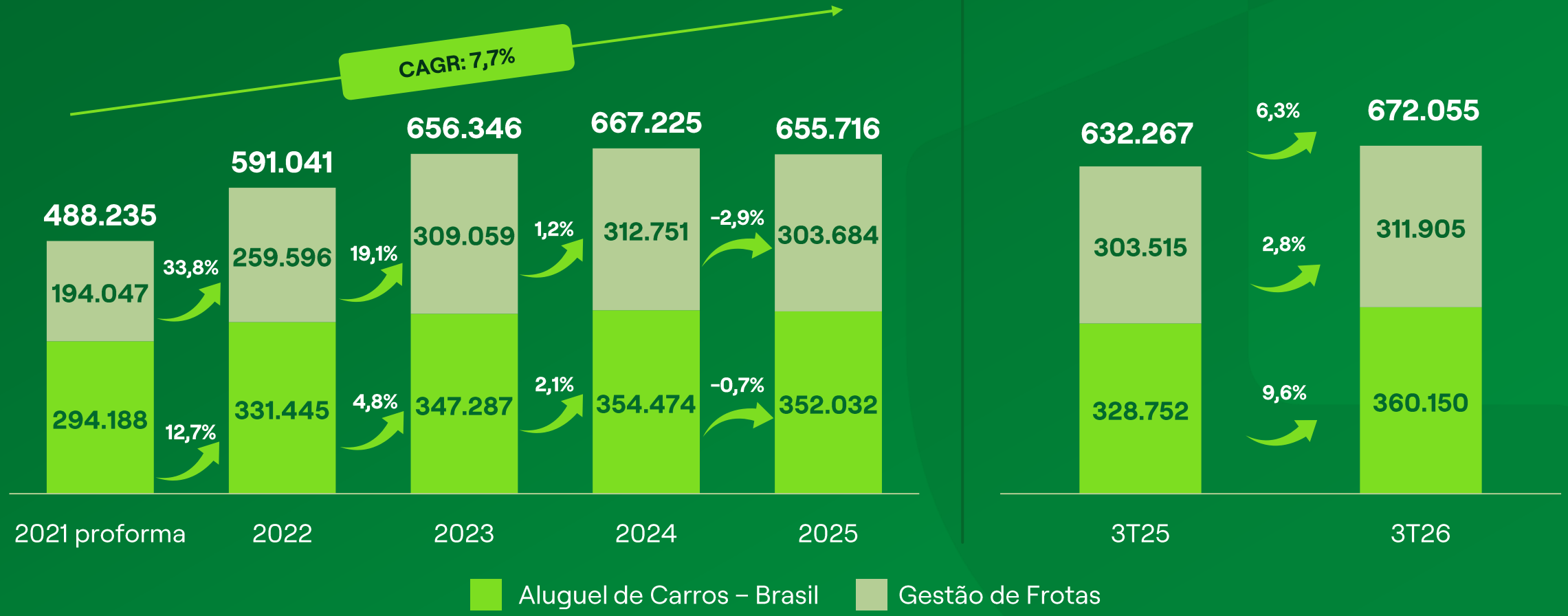
*Não considera acessórios

Classificação da Informação: INTERNA

FROTA DE FINAL DE PERÍODO SUPERIOR A 672 MIL CARROS NO BRASIL, UM AUMENTO DE 6,3% QUANDO COMPARADO AO MESMO PERÍODO DO ANO ANTERIOR

Frota final de período

Quantidade



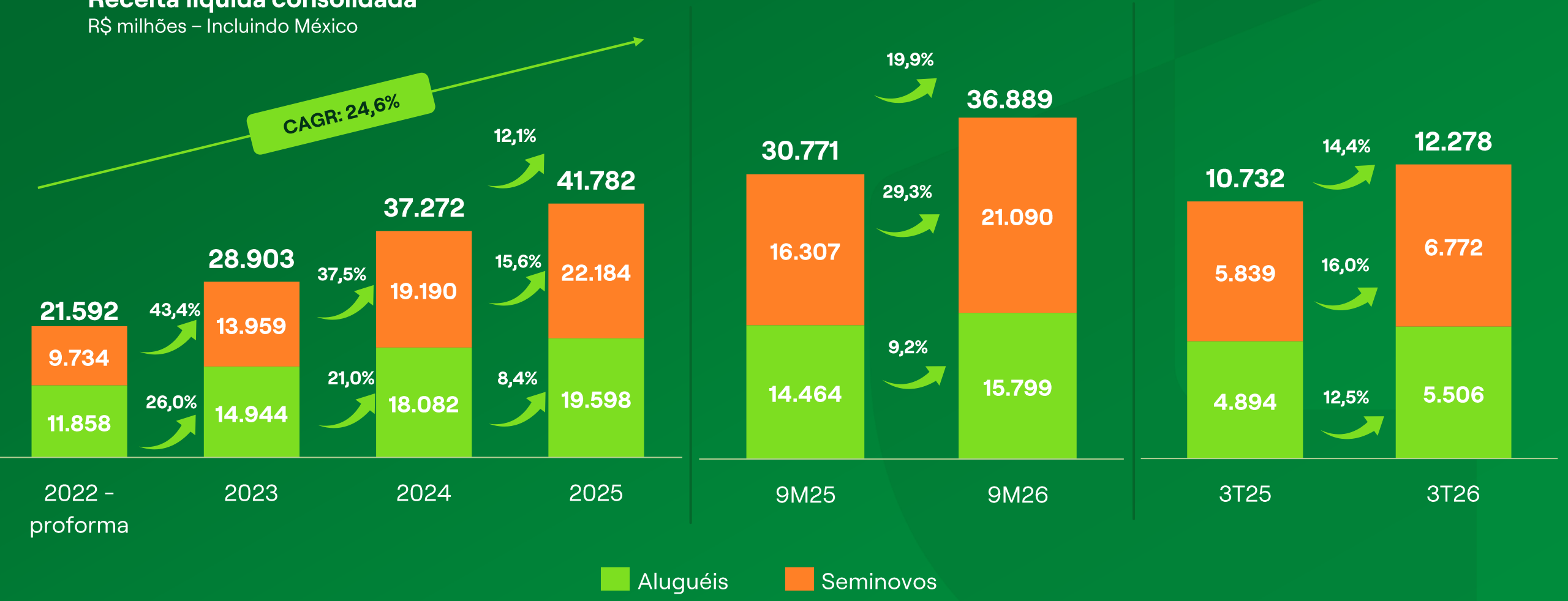
Dados referentes à operação Brasil

Classificação da Informação: INTERNA

RECEITA LÍQUIDA CONSOLIDADA DE R$12,3 BILHÕES NO TRIMESTRE, COM AVANÇO DE 12,5% NO ALUGUEL E 16,0% EM SEMINOVOS NA COMPARAÇÃO ANUAL

Receita líquida consolidada

R$ milhões – Incluindo México

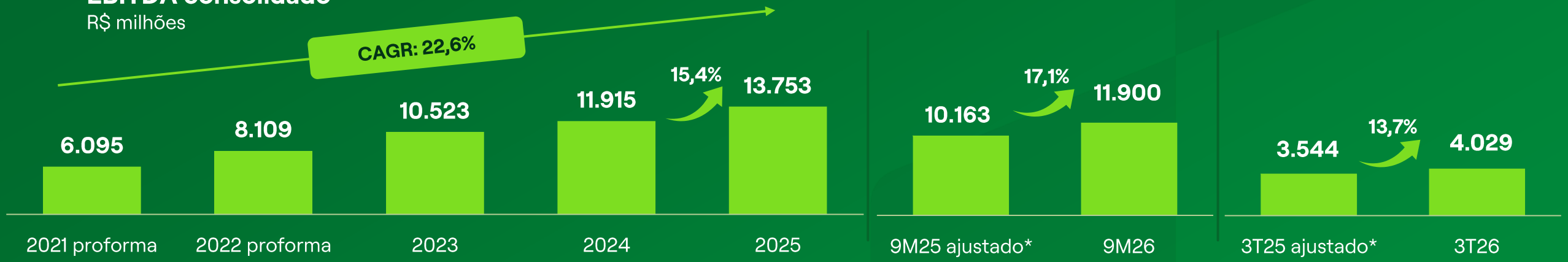


Classificação da Informação: INTERNA

O EBITDA CONSOLIDADO SOMOU R$4,0 BILHÕES NO 3T26, AVANÇO DE 13,7% SOBRE O 3T25 AJUSTADO

EBITDA consolidado

R$ milhões



Margem EBITDA	2022 proforma	2023	2024	2025	9M25 ajustado*	9M26	3T25 ajustado*	3T26
Aluguel de Carros Brasil e Franchising	56,2%	64,4%	62,0%	67,0%	66,5%	67,4%	67,7%	67,1%
Gestão de Frotas	65,6%	72,6%	66,8%	72,6%	71,5%	80,7%	73,4%	78,7%
Aluguel Consolidado	59,7%	68,1%	64,2%	69,6%	68,8%	73,4%	70,4%	72,3%
Aluguel Consolidado + México	59,7%	67,8%	63,4%	68,5%	67,9%	72,4%	69,3%	71,2%
Seminovos + México	10,6%	2,9%	2,3%	1,5%	2,1%	2,2%	2,6%	1,6%
Consolidado (sobre receitas de aluguel)	68,4%	70,4%	65,9%	70,2%	70,3%	75,3%	72,4%	73,2%

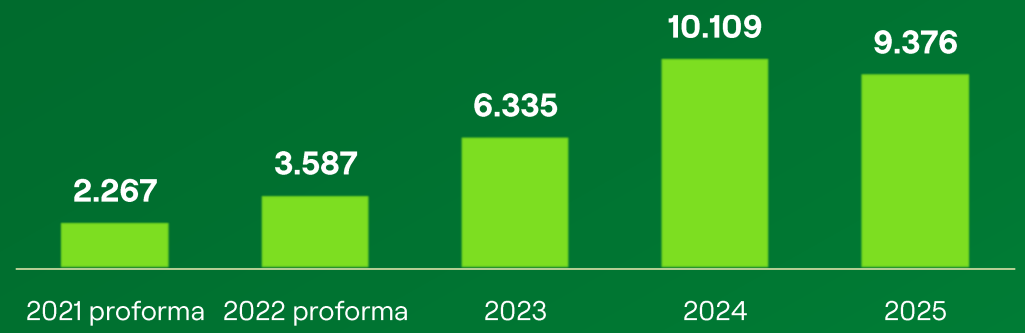
*Ajustado para os efeitos do IPI verde (Imposto sobre Produtos Industrializados).

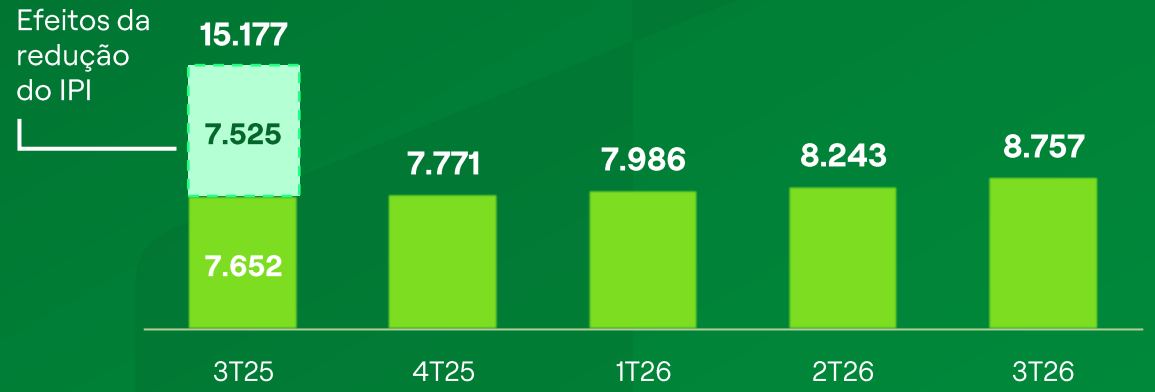
Classificação da Informação: INTERNA

EM RAZÃO DA DINÂMICA COMPETITIVA DA INDÚSTRIA AUTOMOTIVA, A DEPRECIAÇÃO MANTÉM TENDÊNCIA DE AUMENTO SEQUENCIAL, ESPECIALMENTE NO ALUGUEL DE CARROS

Depreciação média anualizada por carro – Aluguel de Carros

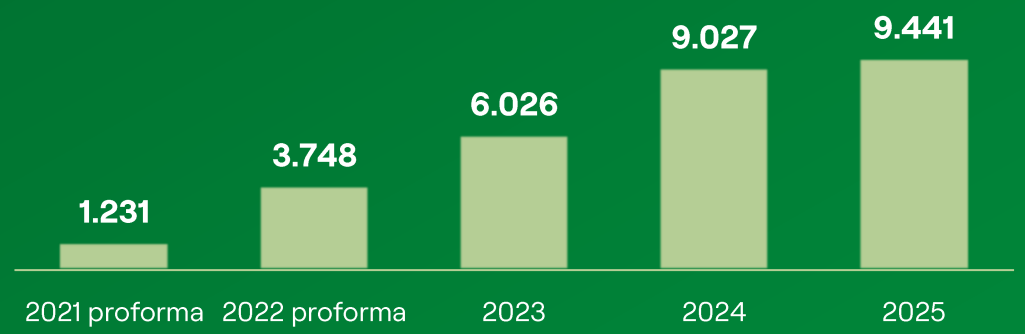
R$ mil

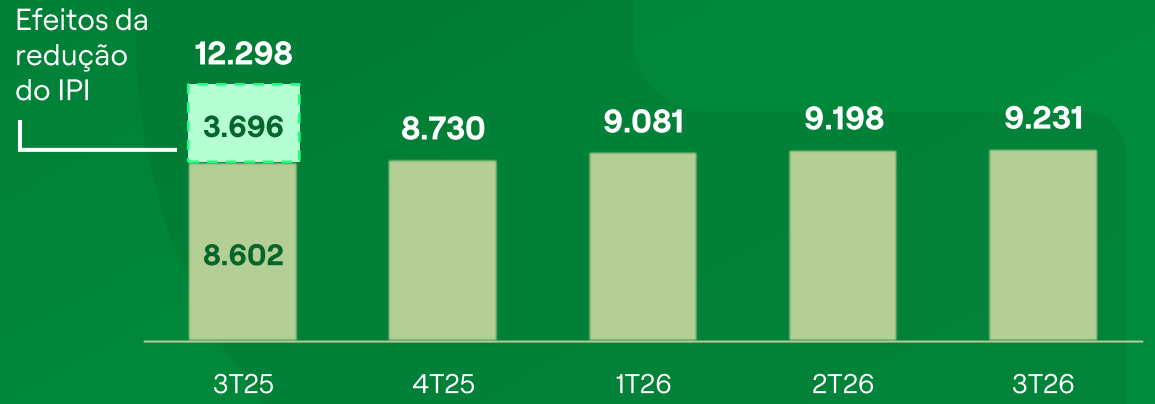




Depreciação média anualizada por carro – Gestão de Frotas

R$ mil





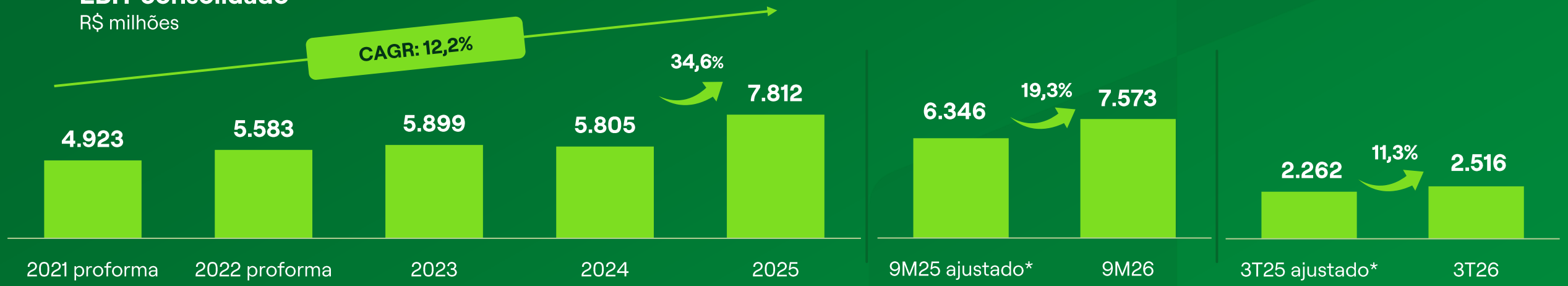
Dados referentes à operação Brasil

Classificação da Informação: INTERNA

R$2,5 BILHÕES EM EBIT NO TRIMESTRE, AVANÇO DE 11,3% NA COMPARAÇÃO ANUAL

EBIT consolidado

R$ milhões



A Margem EBIT inclui o resultado da venda de Seminovos, mas é calculada sobre as receitas de aluguel:

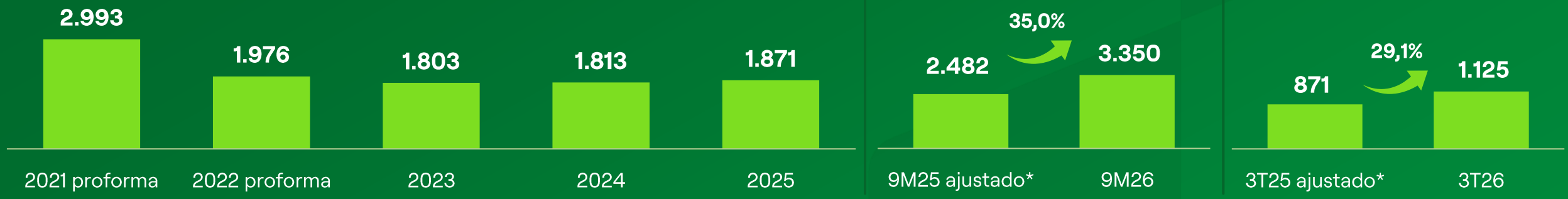
Margem EBIT	2022 proforma	2023	2024	2025	9M25 ajustado*	9M26	3T25 ajustado*	3T26
Aluguel de Carros Brasil e Franchising	46,7%	33,9%	29,3%	38,0%	43,4%	44,5%	45,8%	42,0%
Gestão de Frotas	47,7%	47,3%	37,5%	44,5%	46,7%	55,2%	49,1%	53,7%
Consolidado (sobre receitas de aluguel)	47,1%	39,9%	33,1%	41,0%	45,0%	49,4%	47,3%	47,2%
Aluguel Consolidado + México	47,1%	39,5%	32,1%	39,9%	43,9%	47,9%	46,2%	45,7%

* *3T25 e 9M25: Ajustado para os efeitos do IPI em R$929 milhões no 3T25, sendo R$137 milhões no EBITDA, R$792 milhões no EBIT e R$ 613 milhões no Lucro Líquido.

LUCRO LÍQUIDO DE R$1,1 BILHÃO NO 3T26, CRESCIMENTO DE 29,1% SOBRE O 3T25 AJUSTADO

Lucro líquido consolidado

R$ milhões



Reconciliação EBITDA x Lucro líquido	2024	2025	2025 ajustado*	9M25 ajustado*	9M26	Var. R$	Var. %	3T25 ajustado*	3T26	Var. R$	Var. %
EBITDA Consolidado	**11.915**	**13.753**	**13.890**	**10.163**	**11.900**	**1.737**	**17,1%**	**3.544**	**4.029**	**486**	**13,7%**
Depreciação de carros	(5.610)	(5.413)	(4.621)	(3.428)	(3.860)	(431)	12,6%	(1.153)	(1.349)	(197)	17,1%
Depreciação e amortização de outros imobilizados	(524)	(573)	(573)	(424)	(475)	(51)	12,0%	(144)	(167)	(23)	15,8%
Amortização de mais valia	24	45	45	36	8	(27)	(76,5%)	15	3	(12)	(80,7%)
EBIT	**5.805**	**7.812**	**8.741**	**6.346**	**7.573**	**1.228**	**19,3%**	**2.262**	**2.516**	**255**	**11,3%**
Despesas financeiras, líquidas	(3.939)	(4.614)	(4.614)	(3.415)	(3.496)	(80)	2,4%	(1.220)	(1.249)	(29)	2,4%
Imposto de renda e contribuição social	(53)	(1.327)	(707)	(449)	(727)	(279)	62,2%	(170)	(142)	28	(16,6%)
Lucro líquido do período	**1.813**	**1.871**	**3.420**	**2.482**	**3.350**	**868**	**35,0%**	**871**	**1.125**	**254**	**29,1%**

*3T25 e 9M25: Ajustado para os efeitos do IPI em R$929 milhões no 3T25, sendo R$137 milhões no EBITDA, R$792 milhões no EBIT e R$ 613 milhões no Lucro Líquido e pela baixa do prejuízo fiscal de Locamerica.

Classificação da Informação: INTERNA

R$9,7 BILHÕES DE CAIXA GERADOS PELAS OPERAÇÕES DE ALUGUEL FORAM PARCIALMENTE CONSUMIDOS PELO CAPEX LÍQUIDO DE CARROS, INCLUINDO RENOVAÇÃO E CRESCIMENTO DA FROTA

Fluxo de caixa livre

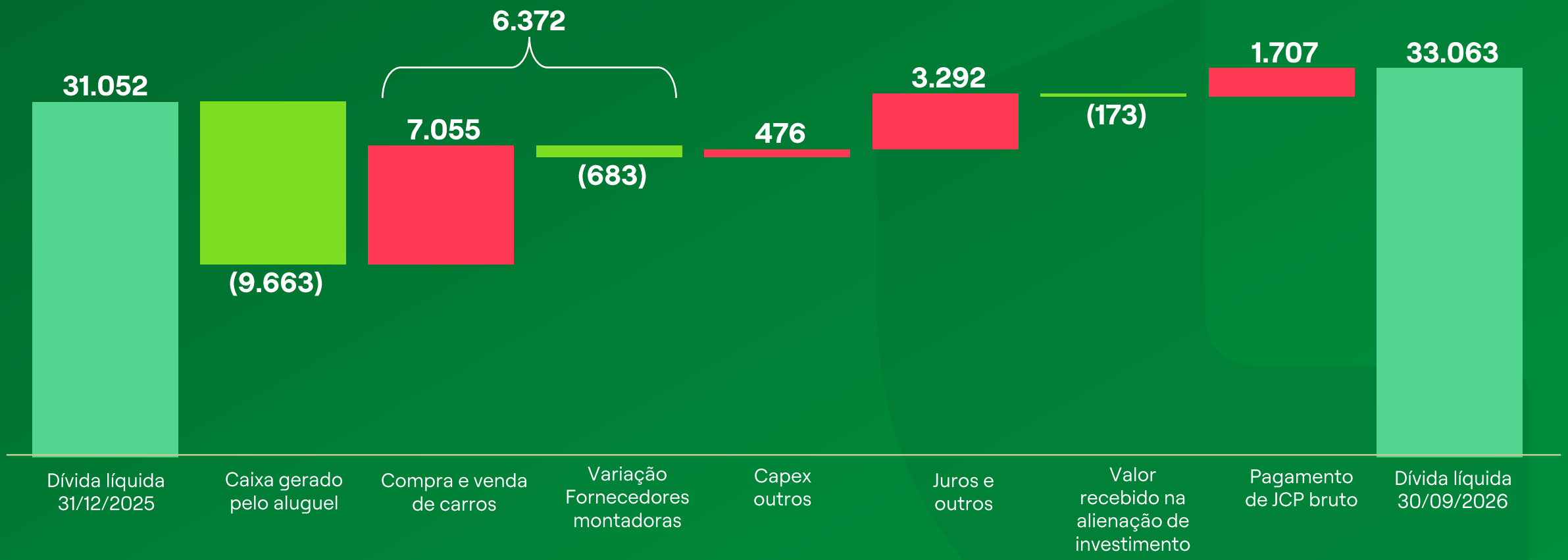
	Caixa livre gerado (R$ milhões)	2021	2022	2023	2024	2025	9M26
Operações	EBITDA	3.698	6.589	10.523	11.915	13.753	11.900
	Receita na venda dos carros líquida de impostos	(5.308)	(7.834)	(13.876)	(19.185)	(22.183)	(21.090)
	Custo depreciado dos carros baixados	4.346	6.085	12.250	17.750	20.847	19.766
	(-) Imposto de Renda e Contribuição Social	(307)	(83)	(130)	(488)	(477)	(98)
	Variação do capital de giro	(568)	(1.284)	(1.783)	(236)	(458)	(815)
	Caixa livre gerado pelas atividades de aluguel	**1.860**	**3.473**	**6.984**	**9.756**	**11.482**	**9.663**
Capex	Receita na venda dos carros líquida de impostos	5.308	7.834	13.876	19.185	22.183	21.090
	Investimento em carros	(7.656)	(22.539)	(25.950)	(26.297)	(26.319)	(28.145)
	Capex carros líquido	**(2.348)**	**(14.705)**	**(12.074)**	**(7.112)**	**(4.135)**	**(7.055)**
Aumento (redução) na conta de fornecedores de carros		289	3.918	2.587	1.086	(633)	683
Investimento líquido em frota		**(2.059)**	**(10.787)**	**(9.487)**	**(6.027)**	**(4.768)**	**(6.372)**
Investimento, (desinvestimento) outros imobilizados e intangíveis		(147)	(364)	(392)	(453)	(437)	(318)
Caixa livre gerado (aplicado) antes de juros e outros		**(346)**	**(7.679)**	**(2.895)**	**3.276**	**6.277**	**2.973**

Classificação da Informação: INTERNA

A COMPANHIA ENCERRA O TRIMESTRE COM DÍVIDA LÍQUIDA DE R$33 BILHÕES

Movimentação da dívida líquida – em 30/09/2026

R$ milhões

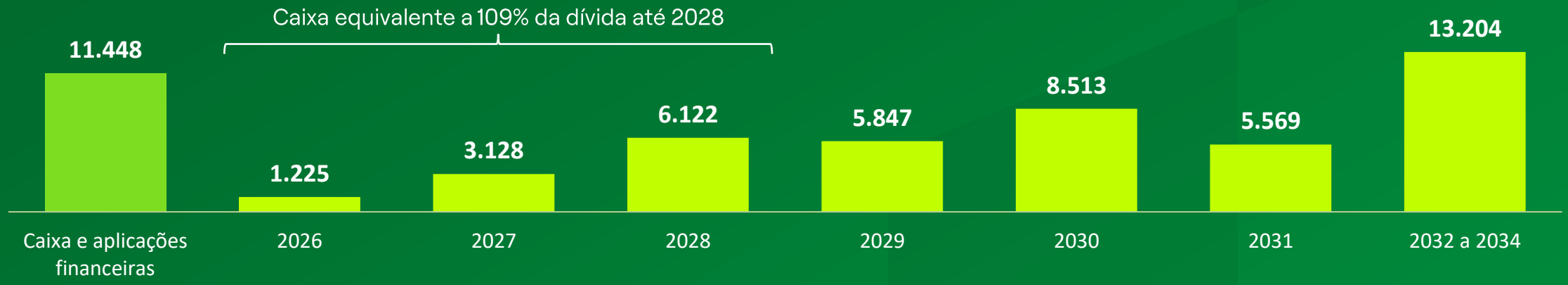


Classificação da Informação: INTERNA

CAIXA ROBUSTO DE R$11,4 BILHÕES E COBERTURA DE +100% DA DÍVIDA ATÉ 2028

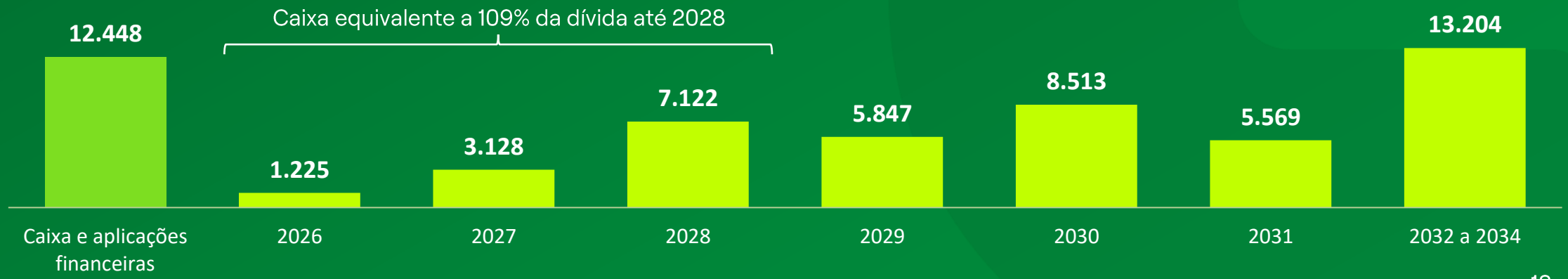
Perfil da dívida (principal) – em 30/09/2026

R$ milhões



Proforma após liquidações e emissões até outubro/2026

R$ milhões



Classificação da Informação: INTERNA

75% DA DÍVIDA LÍQUIDA PROTEGIDA DA VARIAÇÃO DO CDI POR INSTRUMENTOS DE SWAPS

Composição da dívida líquida consolidada – em 30/09/2026

R$ milhões

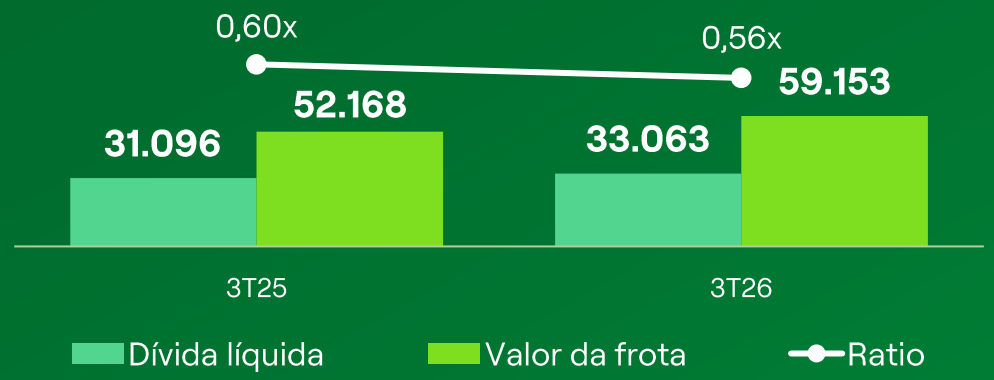


75% da dívida está protegida por instrumentos de swaps, com *duration* alinhado ao dos contratos de Gestão de Frotas, a uma taxa média de 12,59% + spread de captação

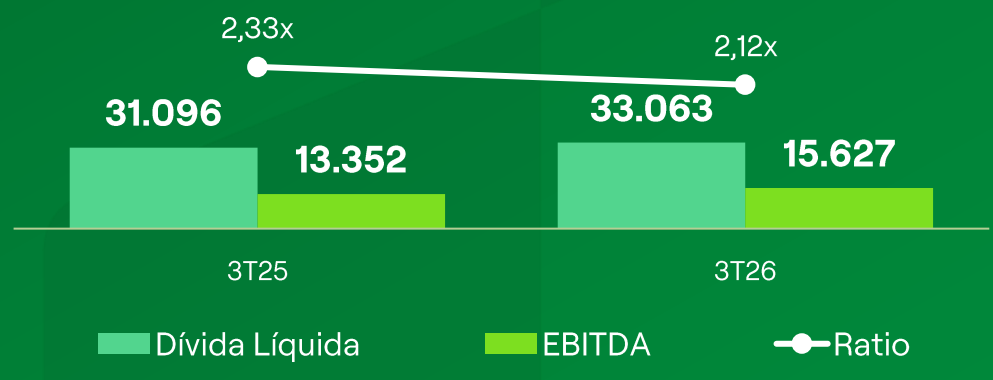
Classificação da Informação: INTERNA

MELHORA NOS INDICADORES DE ALAVANCAGEM NA COMPARAÇÃO ANUAL

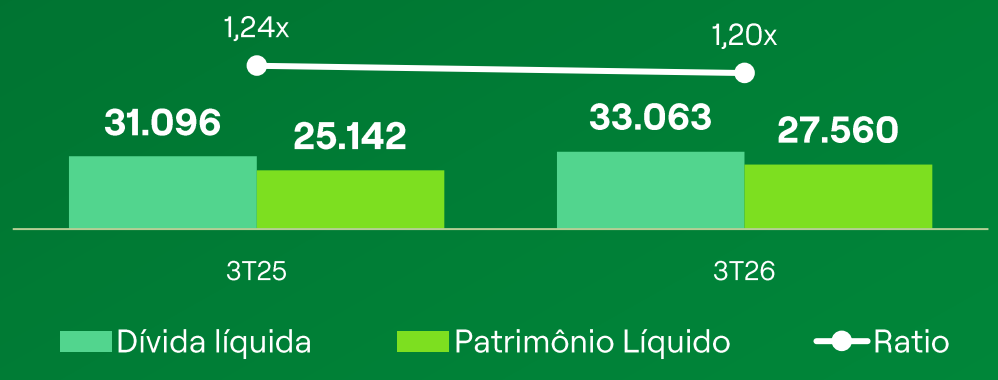
Dívida líquida vs valor da frota
R$ milhões



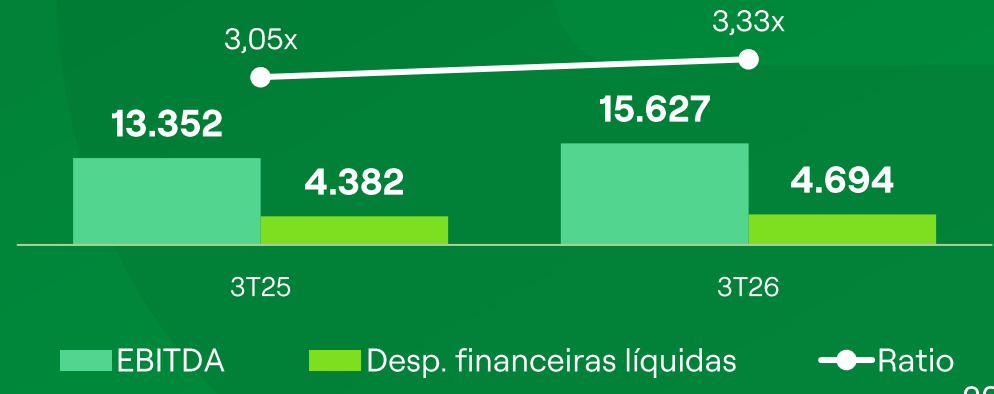
Dívida líquida vs EBITDA LTM
R$ milhões



Dívida líquida vs Patrimônio Líquido
R$ milhões



EBITDA LTM vs Desp. Financeiras líquidas LTM
R$ milhões

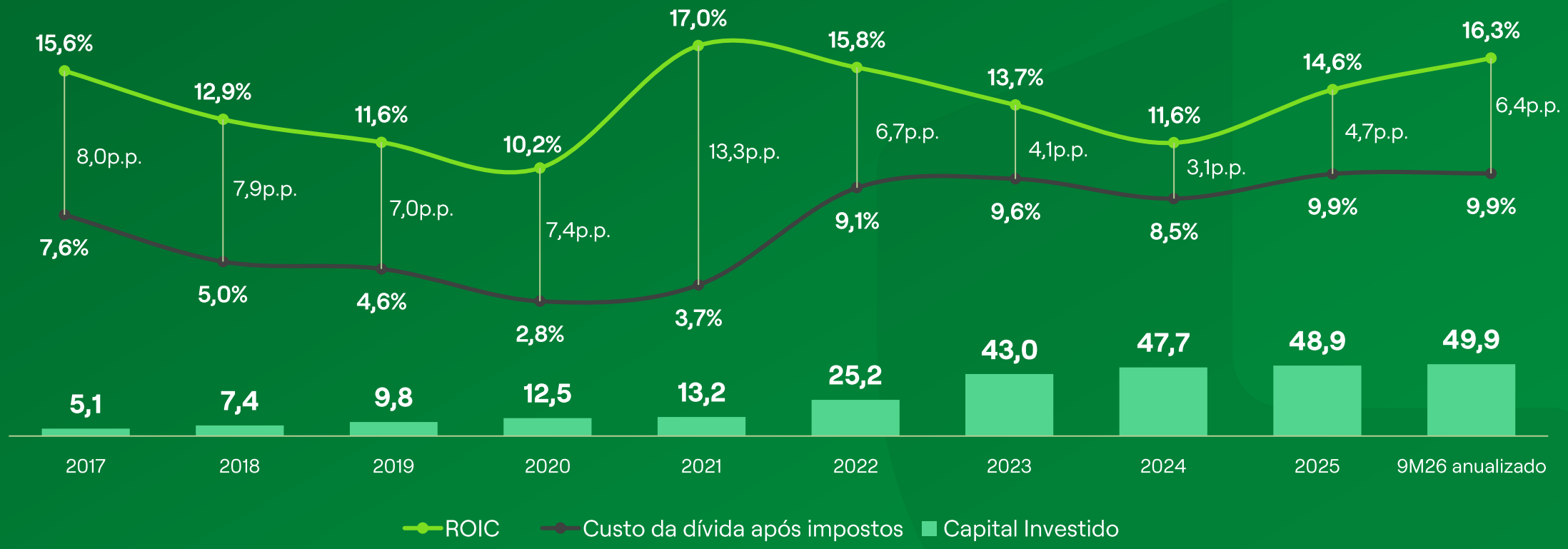


Classificação da Informação: INTERNA

ROIC SPREAD DE 6,4 P.P. REFORÇA A CONSISTENTE TRAJETÓRIA DE RECOMPOSIÇÃO DOS RETORNOS

Evolução do ROIC spread e base de capital

% e R$ bilhões



ROIC calculado a partir de: NOPAT = EBIT X (1 – taxa efetiva de IR); Capital Investido = Dívida Líquida + PL – Ágio
Base de Capital Localiza *stand-alone* até 30 de junho de 2022
No ROIC de 2025, foram desconsiderados os efeitos da baixa de créditos sobre prejuízo fiscal da Locamerica e os efeitos do IPI

OBRIGADO

Aviso – Informações e projeções

O material que se segue é uma apresentação de informações gerais de antecedentes da LOCALIZA na data da apresentação. Trata-se de informação resumida sem intenções de serem completas, que não devem ser consideradas por investidores potenciais como recomendação.

Esta apresentação contém declarações que não são garantias do desempenho futuro. Advertimos os investidores de que as referidas declarações e informações prospectivas estão e estarão, conforme o caso, sujeitas a muitos riscos, incertezas e fatores relativos às operações e aos ambientes de negócios da LOCALIZA e suas controladas, em virtude dos quais os resultados reais das empresas podem diferir de maneira relevante de resultados futuros expressos ou implícitos nas declarações e informações prospectivas.

Embora a LOCALIZA acredite que as expectativas e premissas contidas nas declarações e informações prospectivas sejam razoáveis e baseadas em dados atualmente disponíveis à sua administração, a LOCALIZA não pode garantir resultados ou acontecimentos futuros. A LOCALIZA isenta-se expressamente do dever de atualizar qualquer uma das declarações.

Esta apresentação não constitui oferta, convite ou solicitação de oferta de subscrição ou compra de quaisquer valores mobiliários. Nem esta apresentação nem qualquer coisa aqui contida constituem a base de um contrato ou compromisso de qualquer espécie.

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Classificação da Informação: INTERNA

Webcast

3Q26

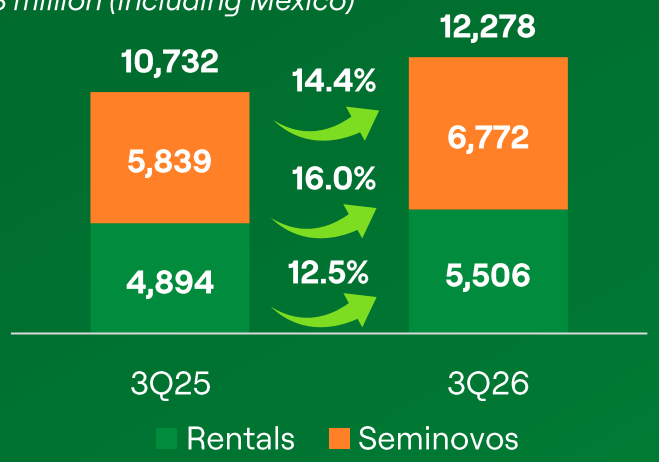
Localiza&co

B3 BRASIL BOLSA BALCÃO | NOVO MERCADO BM&FBOVESPA | Índice Brasil 50 IBRX 50 | Índice Carbono Eficiente ICO2 | Índice de Ações com Tag Along Diferenciado ITAG | OTC QX | IGPTW B3 | Localiza&co

QUARTER HIGHLIGHTS

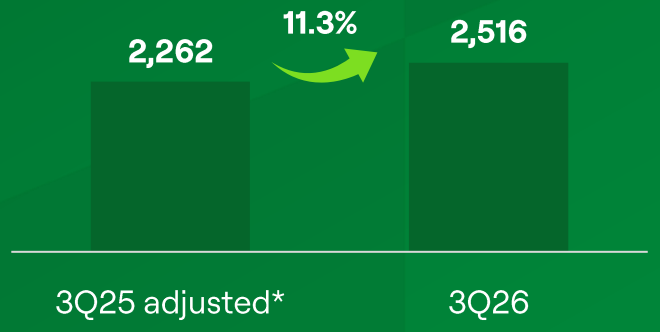
Consolidated Net Revenue

R$ million (including Mexico)



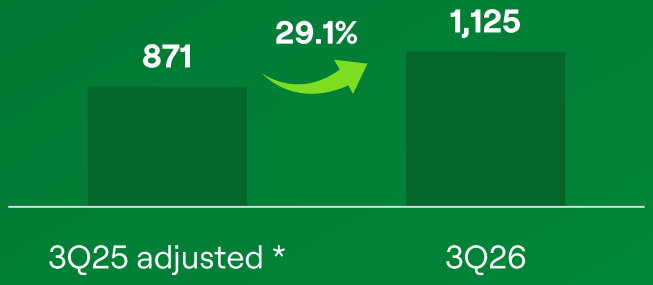
EBIT

R$ million



Net Income

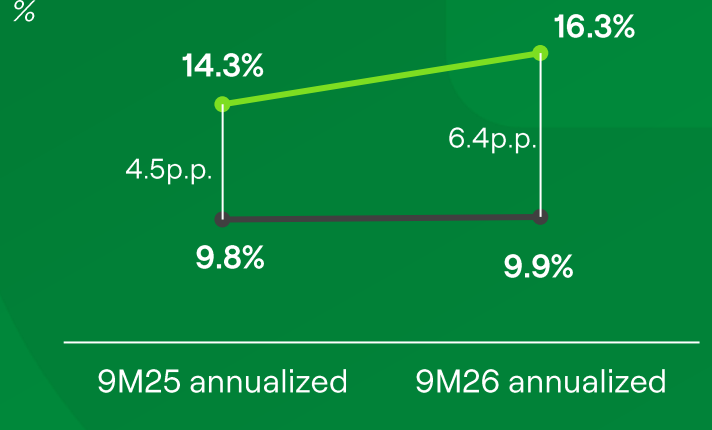
R$ million



*Adjusted for the effects of the Green IPI (Tax on Industrialized Products)

ROIC versus cost of debt after taxes

%

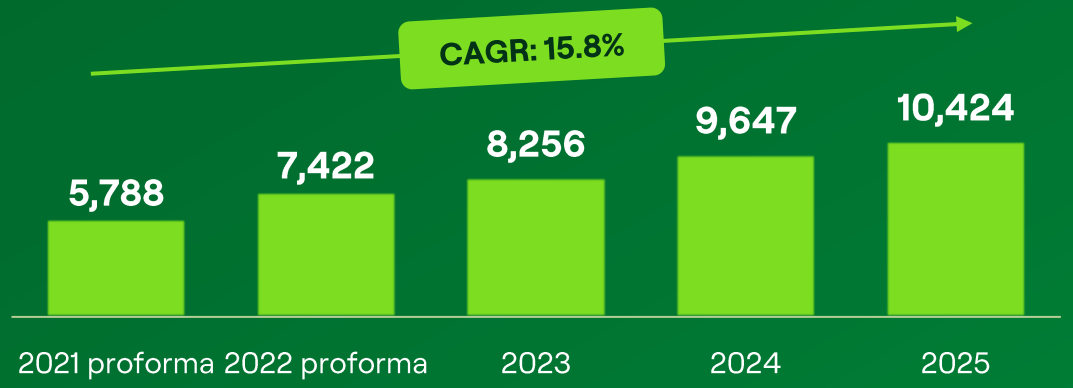


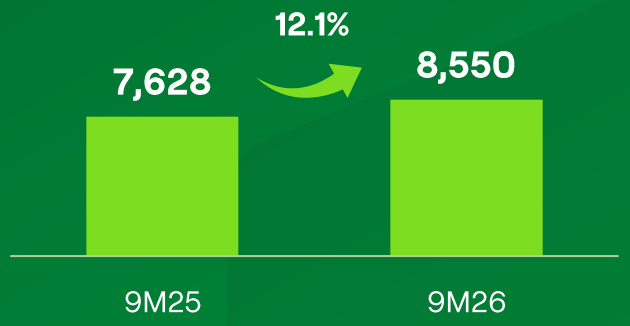
Classificação da Informação: INTERNA

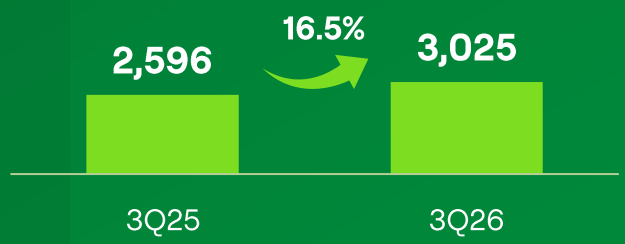
16.5% GROWTH IN CAR RENTAL NET REVENUE IN 3Q26 YEAR-OVER-YEAR

Net Revenue – Car Rental

R$ million, including royalties

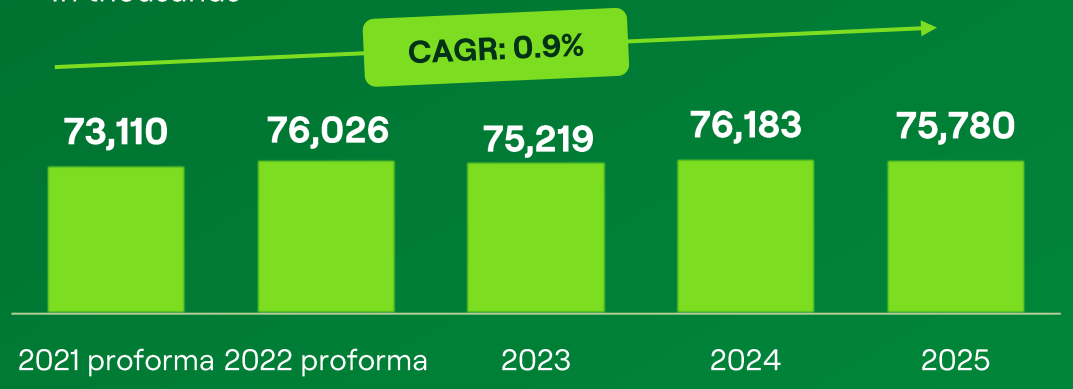


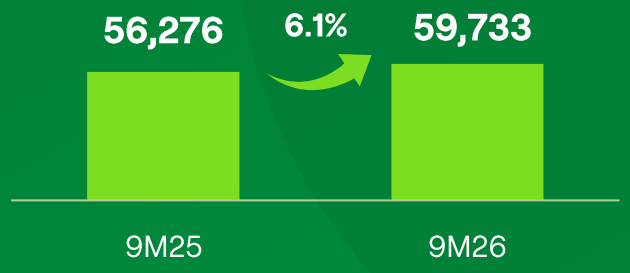


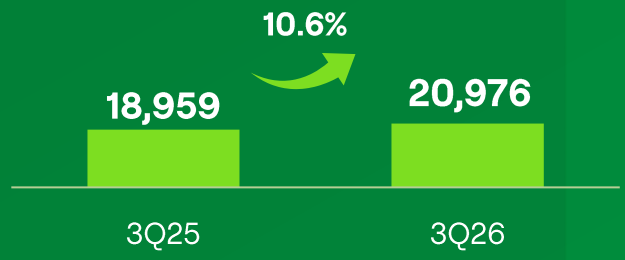


Rental Days – Car Rental

In thousands







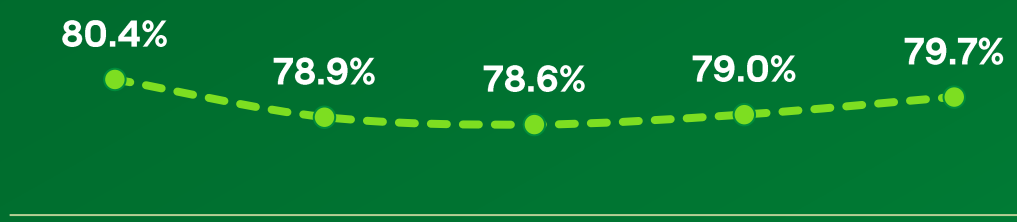
Data for the Brazilian operation

Classificação da Informação: INTERNA

HIGHER AVERAGE DAILY RATE AND A 1.6P.P. INCREASE IN THE UTILIZATION RATE REINFORCE COMMERCIAL EXCELLENCE AND EFFECTIVE MANAGEMENT OF PRICING, FLEET MIX AND PRODUCTIVITY

Utilization Rate – Car Rental

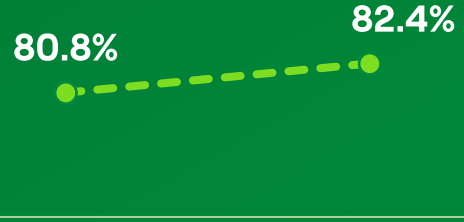
%



2021 proforma | 2022 proforma | 2023 | 2024 | 2025



9M25 | 9M26



3Q25 | 3Q26

Rental Rate – Car Rental

R$



2021 proforma | 2022 proforma | 2023 | 2024 | 2025



9M25 | 9M26



3Q25 | 3Q26

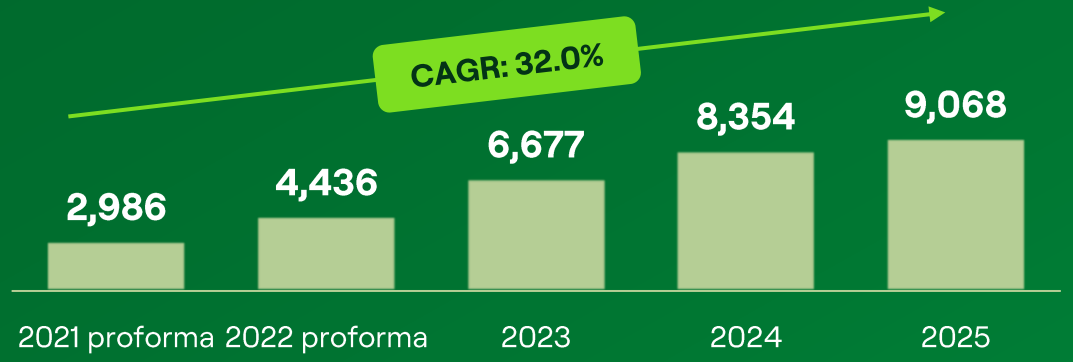
Data for the Brazilian operation

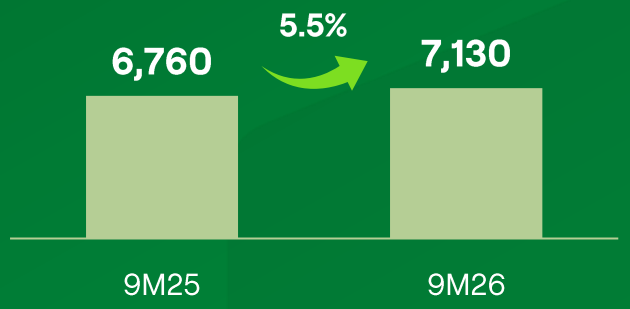
Classificação da Informação: INTERNA

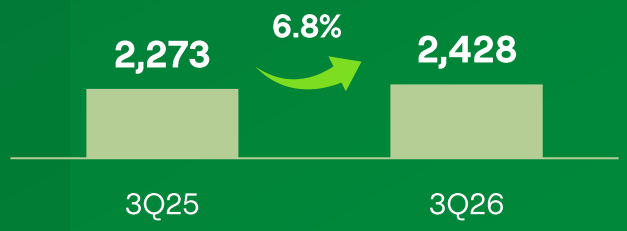
FLEET RENTAL NET REVENUE GREW 6.8% YEAR OVER YEAR IN 3Q26, WITH RENTAL DAYS UP 1.9% AND REDUCED EXPOSURE TO SEVERE USAGE CONTRACTS

Net Revenue – Fleet Rental

R$ million, including telematics and other initiatives

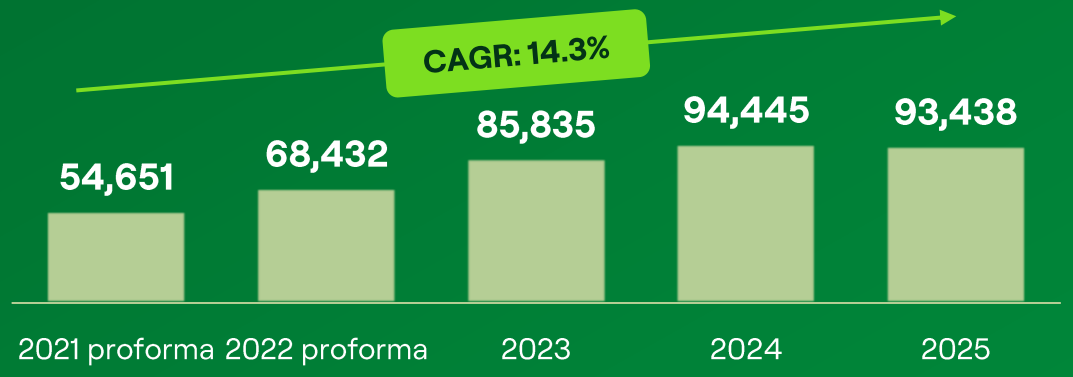


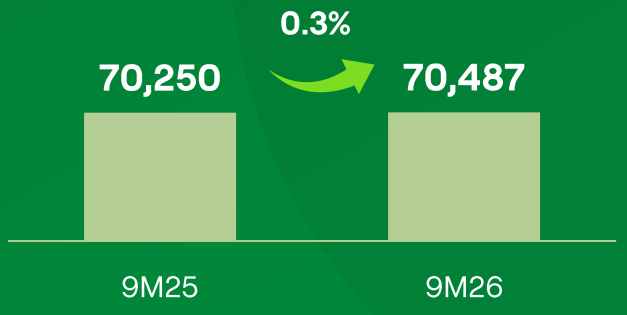


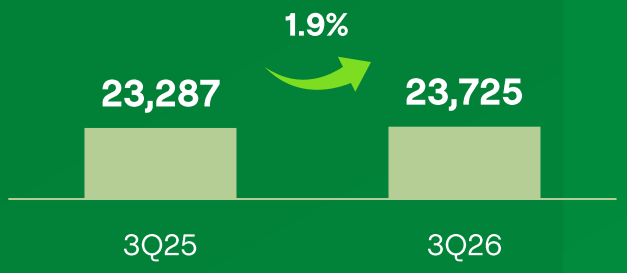


Rental Days – Fleet Rental

In thousands







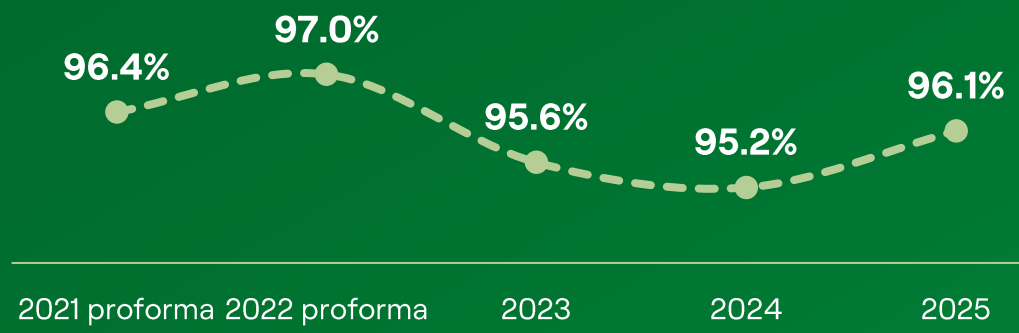
Data for the Brazilian operation

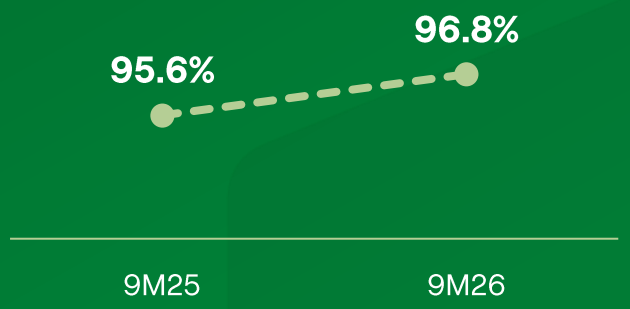
Classificação da Informação: INTERNA

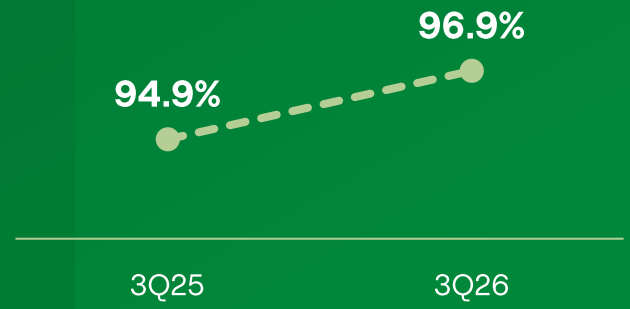
HIGHER AVERAGE DAILY RATE AND A 2.0P.P. INCREASE IN THE FLEET UTILIZATION RATE REFLECT GREATER OPERATING EFFICIENCY AND PRODUCTIVITY

Utilization Rate – Fleet Rental

%

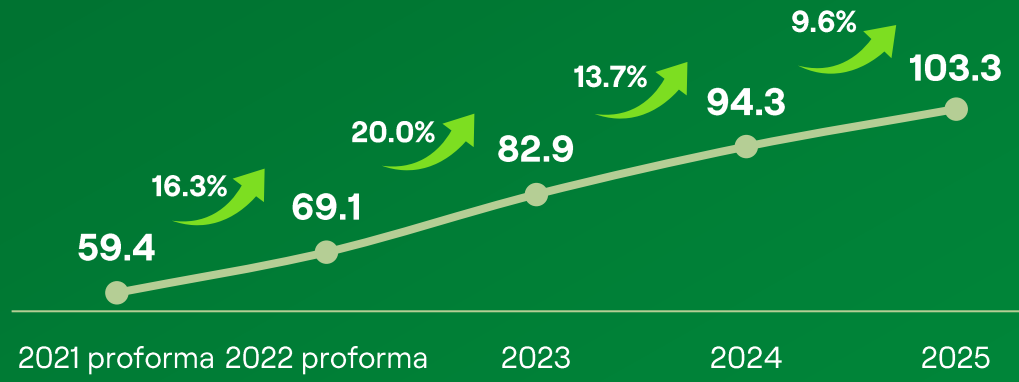


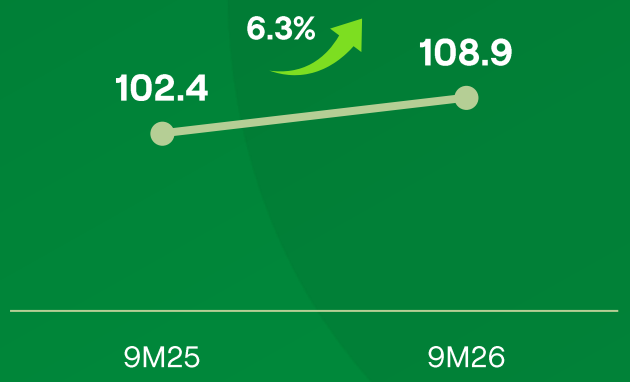


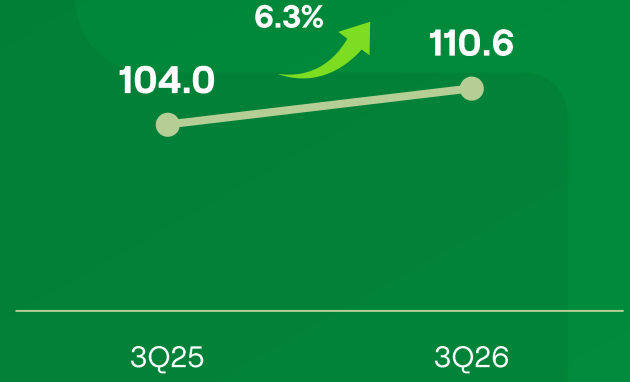


Rental Rate – Fleet Rental

R$







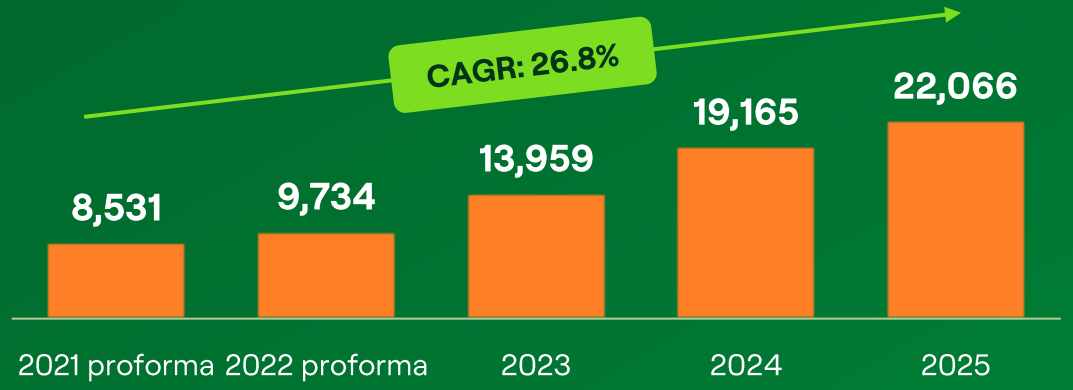
Data for the Brazilian operation

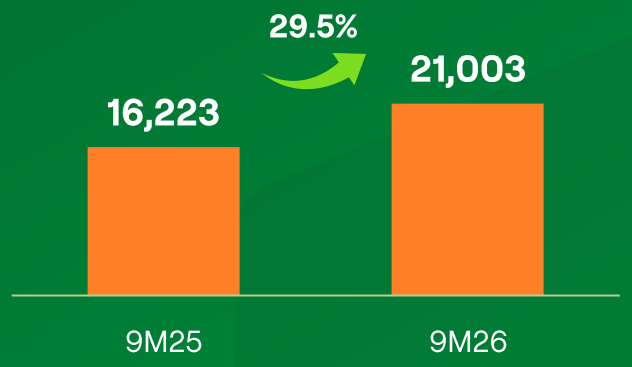
Classificação da Informação: INTERNA

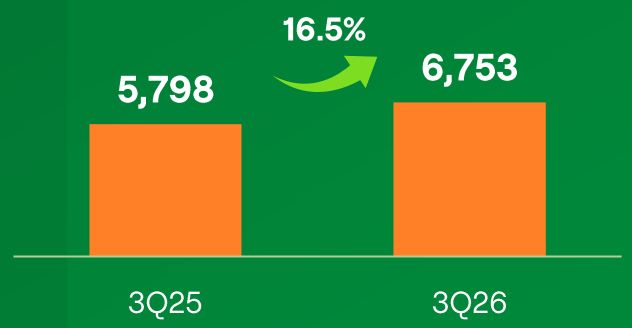
16.5% GROWTH IN SEMINOVOS NET REVENUE IN BRAZIL, SUSTAINING THE SALES PACE TO OPTIMIZE THE FLEET CYCLE

Net Revenue – Seminovos

R$ million

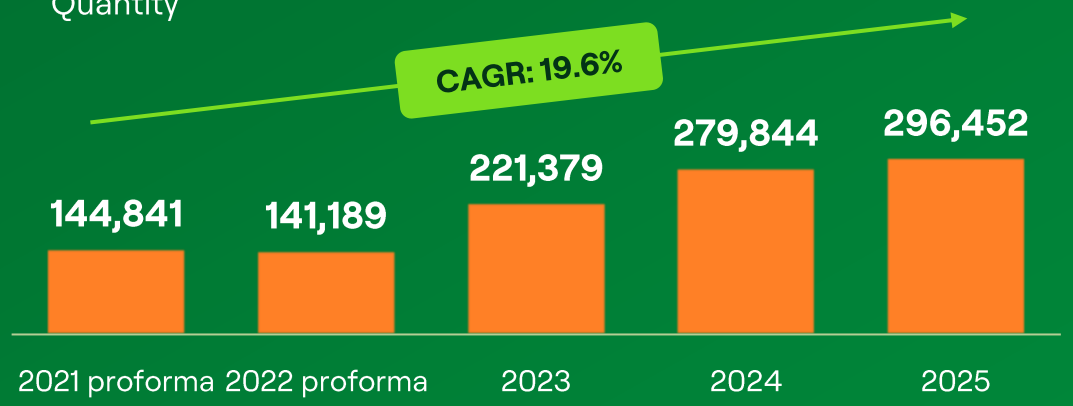


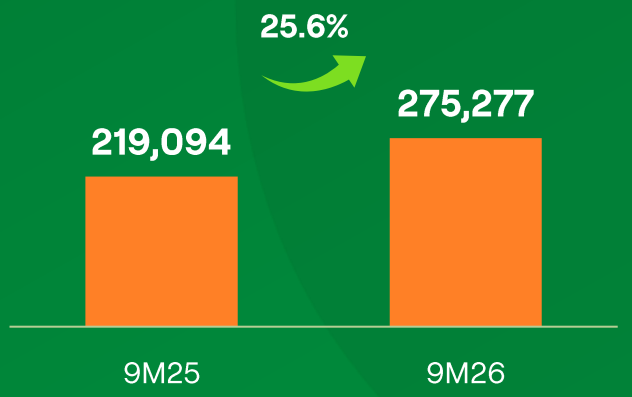


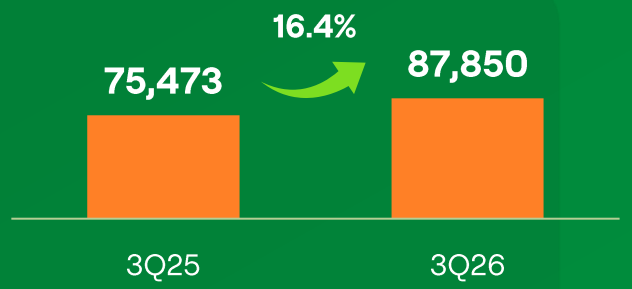


Cars sold – Seminovos

Quantity







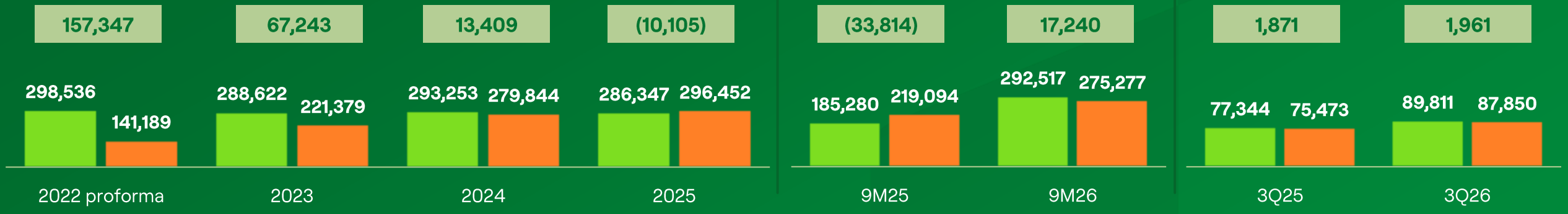
Data for the Brazilian operation

Classificação da Informação: INTERNA

IN 3Q26, 1.96 THOUSAND CARS WERE ADDED TO THE FLEET, RESULTING IN NET FLEET INVESTMENT OF R$1.8 BILLION IN THE QUARTER.

Car purchases and sales

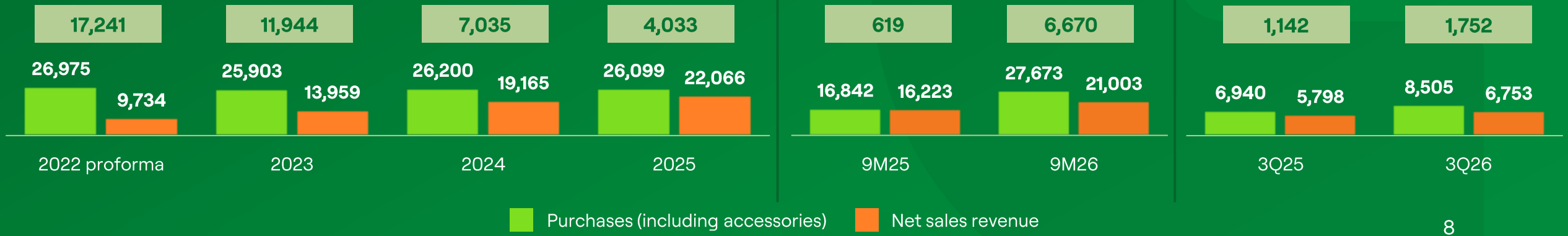
Quantity*



*Does not include cars written off due to theft or accidents.

Net fleet investment

R$ million



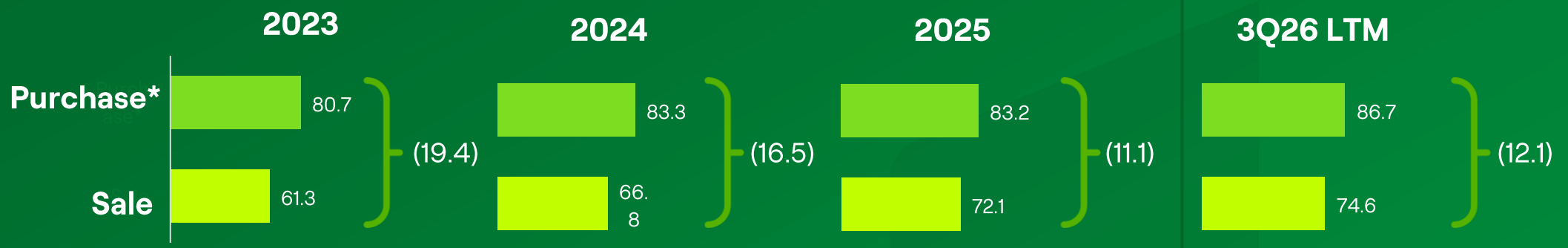
Data for the Brazilian operation

Classificação da Informação: INTERNA

RENEWAL CAPEX OF R$12.1 THOUSAND PER CAR IN CAR RENTAL AND R$19.2 THOUSAND IN FLEET RENTAL

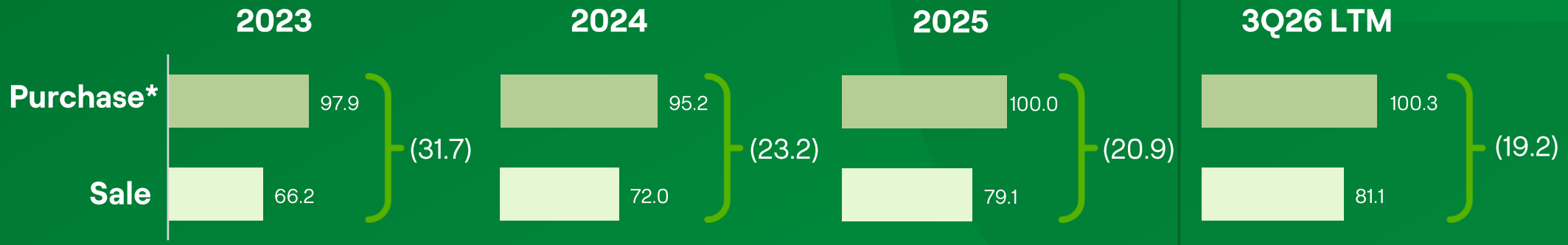
Average purchase and sale price – Car Rental

R$ thousand



Average purchase and sale price – Fleet Rental

R$ thousand



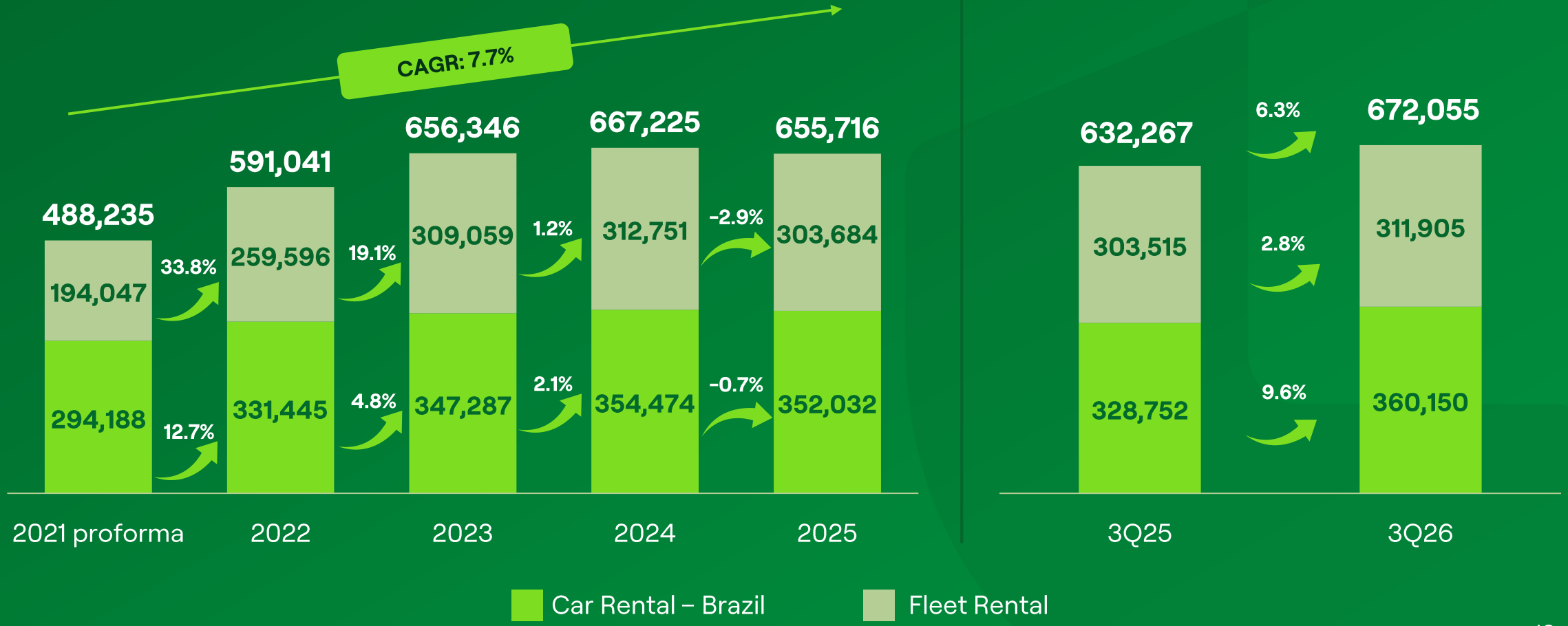
Data for the Brazilian operation

Classificação da Informação: INTERNA

*Does not include accessories

END-OF-PERIOD FLEET OF MORE THAN 672 THOUSAND CARS IN BRAZIL, A 6.3% INCREASE YEAR-OVER-YEAR

End-of-period fleet
Quantity



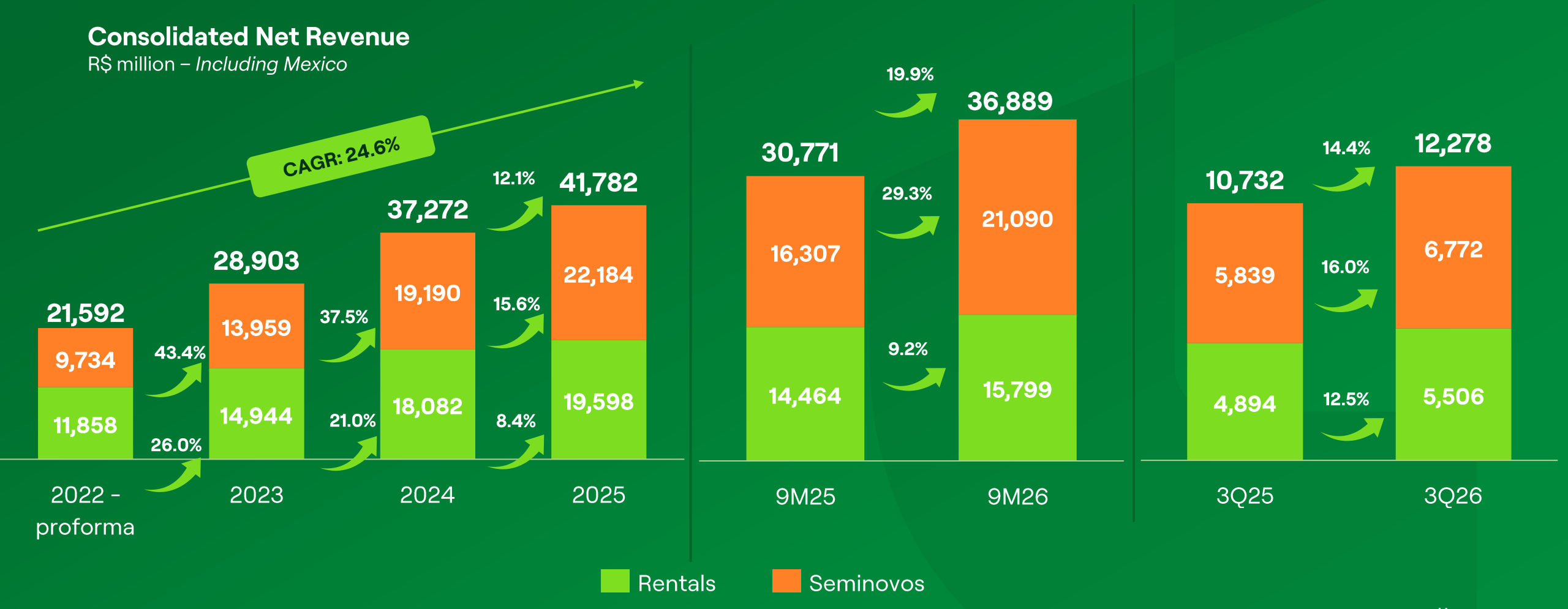
Data for the Brazilian operation

Classificação da Informação: INTERNA

CONSOLIDATED NET REVENUE OF R$12.3 BILLION IN THE QUARTER, WITH RENTALS UP 12.5% AND SEMINOVOS UP 16.0% YEAR-OVER-YEAR

Consolidated Net Revenue

R$ million – *Including Mexico*

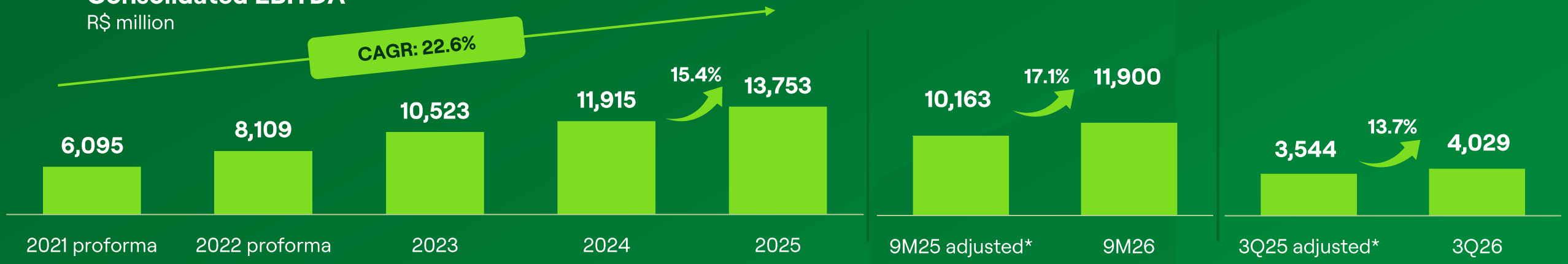


Classificação da Informação: INTERNA

CONSOLIDATED EBITDA TOTALED R$4.0 BILLION IN 3Q26, UP 13.7% FROM ADJUSTED 3Q25

Consolidated EBITDA

R$ million



EBITDA Margin	2022 proforma	2023	2024	2025	9M25 adjusted*	9M26	3Q25 adjusted*	3Q26
Car Rental Brazil and Franchising	56.2%	64.4%	62.0%	67.0%	66.5%	67.4%	67.7%	67.1%
Fleet Rental	65.6%	72.6%	66.8%	72.6%	71.5%	80.7%	73.4%	78.7%
Consolidated Rentals	59.7%	68.1%	64.2%	69.6%	68.8%	73.4%	70.4%	72.3%
Consolidated Rentals+ Mexico	59.7%	67.8%	63.4%	68.5%	67.9%	72.4%	69.3%	71.2%
Seminovos + Mexico	10.6%	2.9%	2.3%	1.5%	2.1%	2.2%	2.6%	1.6%
Consolidated (over rental revenues)	68.4%	70.4%	65.9%	70.2%	70.3%	75.3%	72.4%	73.2%

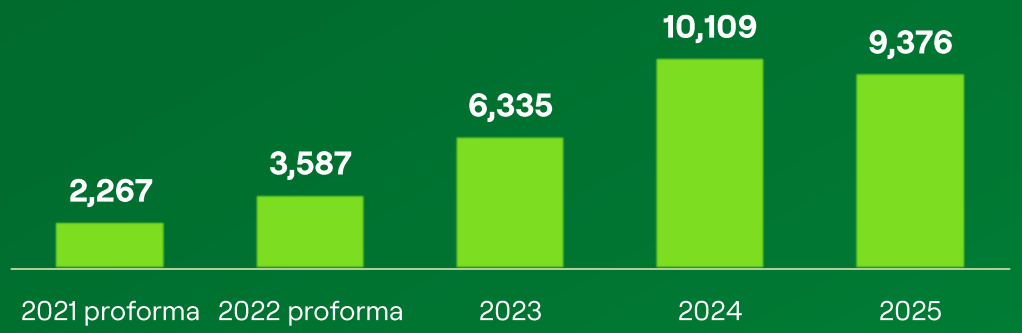
*Adjusted for the effects of the Green IPI (Tax on Industrialized Products).

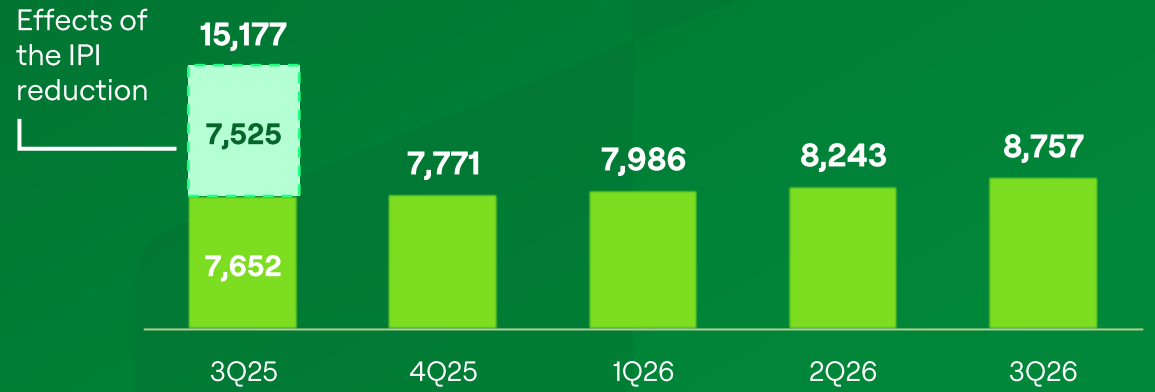
Classificação da Informação: INTERNA

DUE TO COMPETITIVE DYNAMICS IN THE AUTOMOTIVE INDUSTRY, DEPRECIATION CONTINUES ITS SEQUENTIAL UPWARD TREND, ESPECIALLY IN CAR RENTAL

Average annualized depreciation per car – Car Rental

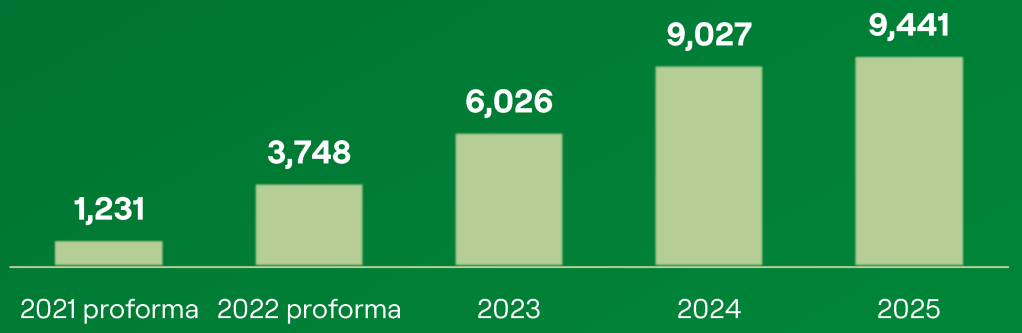
R$ thousand

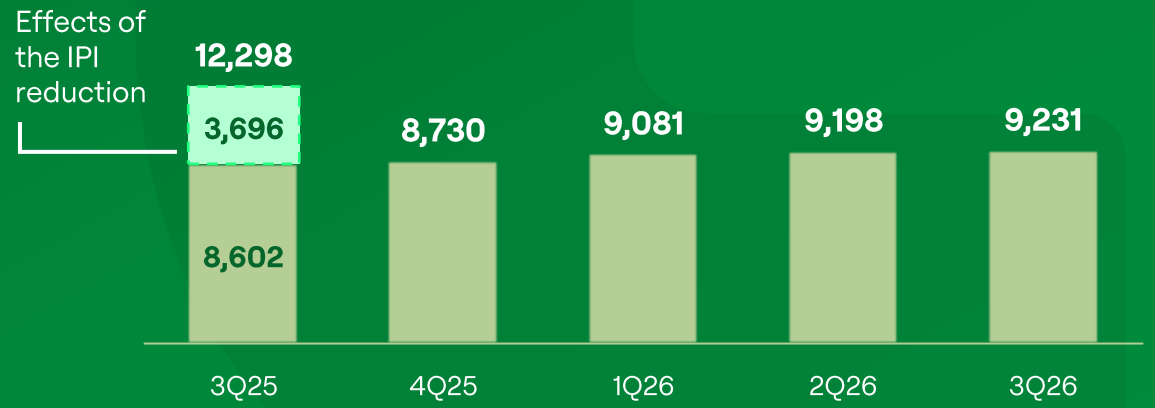




Average annualized depreciation per car – Fleet Rental

R$ thousand





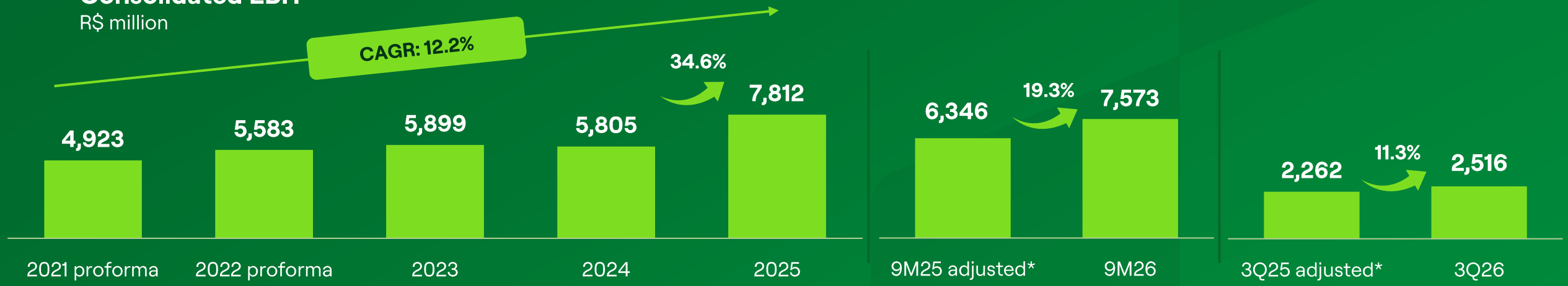
Data related to the Brazilian operation

Classificação da Informação: INTERNA

R$2.5 BILLION IN EBIT IN THE QUARTER, UP 11.3% YEAR-OVER-YEAR

Consolidated EBIT

R$ million



EBIT Margin includes the result of Seminovos and is calculated on rental revenues:

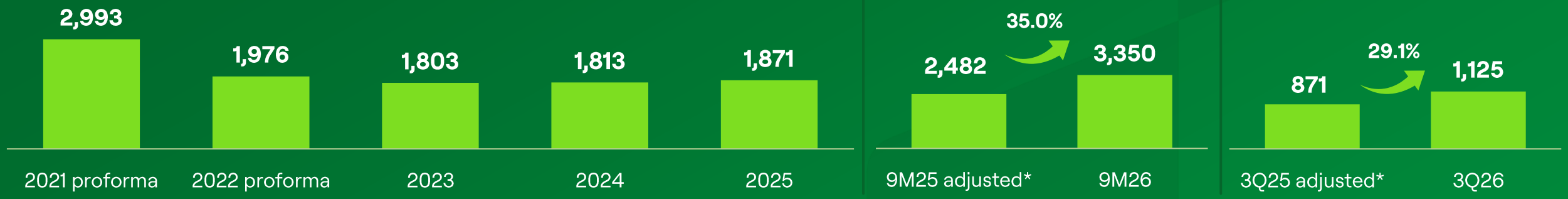
EBIT Margin	2022 proforma	2023	2024	2025	9M25 adjusted*	9M26	3Q25 adjusted*	3Q26
Car Rental Brazil and Franchising	46.7%	33.9%	29.3%	38.0%	43.4%	44.5%	45.8%	42.0%
Fleet Rental	47.7%	47.3%	37.5%	44.5%	46.7%	55.2%	49.1%	53.7%
Consolidated (over rental revenues)	47.1%	39.9%	33.1%	41.0%	45.0%	49.4%	47.3%	47.2%
Consolidated Rentals + Mexico	**47.1%**	**39.5%**	**32.1%**	**39.9%**	**43.9%**	**47.9%**	**46.2%**	**45.7%**

*3Q25 and 9M25: Adjusted to exclude the R$929 million IPI impact in 3Q25 (R$137 million in EBITDA, R$792 million in EBIT and R$613 million in Net Income);

NET INCOME OF R$1.1 BILLION IN 3Q26, UP 29.1% FROM ADJUSTED 3Q25

Consolidated Net Income

R$ million



EBITDA x Net income reconciliation	2024	2025	2025 adjusted*	9M25 adjusted*	9M26	Var. R$	Var. %	3Q25 adjusted*	3Q26	Var. R$	Var. %
Consolidated EBITDA	**11,915**	**13,753**	**13,890**	**10,163**	**11,900**	**1,737**	**17.1%**	**3,544**	**4,029**	**486**	**13.7%**
Cars depreciation	(5,610)	(5,413)	(4,621)	(3,428)	(3,860)	(431)	12.6%	(1,153)	(1,349)	(197)	17.1%
Other PP&E depreciation and amortization	(524)	(573)	(573)	(424)	(475)	(51)	12.0%	(144)	(167)	(23)	15.8%
Write-up amortization	24	45	45	36	8	(27)	(76.5%)	15	3	(12)	(80.7%)
EBIT	**5,805**	**7,812**	**8,741**	**6,346**	**7,573**	**1,228**	**19.3%**	**2,262**	**2,516**	**255**	**11.3%**
Financial expenses, net	(3,939)	(4,614)	(4,614)	(3,415)	(3,496)	(80)	2.4%	(1,220)	(1,249)	(29)	2.4%
Income tax and social contribution	(53)	(1,327)	(707)	(449)	(727)	(279)	62.2%	(170)	(142)	28	(16.6%)
Net income for the period	**1,813**	**1,871**	**3,420**	**2,482**	**3,350**	**868**	**35.0%**	**871**	**1,125**	**254**	**29.1%**

*3Q25 and 9M25: Adjusted for the effects of IPI totaling R$929 million in 3Q25, of which R$137 million in EBITDA, R$792 million in EBIT and R$613 million in Net Income, and for the derecognition of Locamerica's tax loss carryforwards.

Classificação da Informação: INTERNA

R$9.7 BILLION IN CASH GENERATED BY RENTAL OPERATIONS WAS PARTIALLY USED TO FUND NET VEHICLE CAPEX, INCLUDING FLEET RENEWAL AND GROWTH

Free Cash Flow

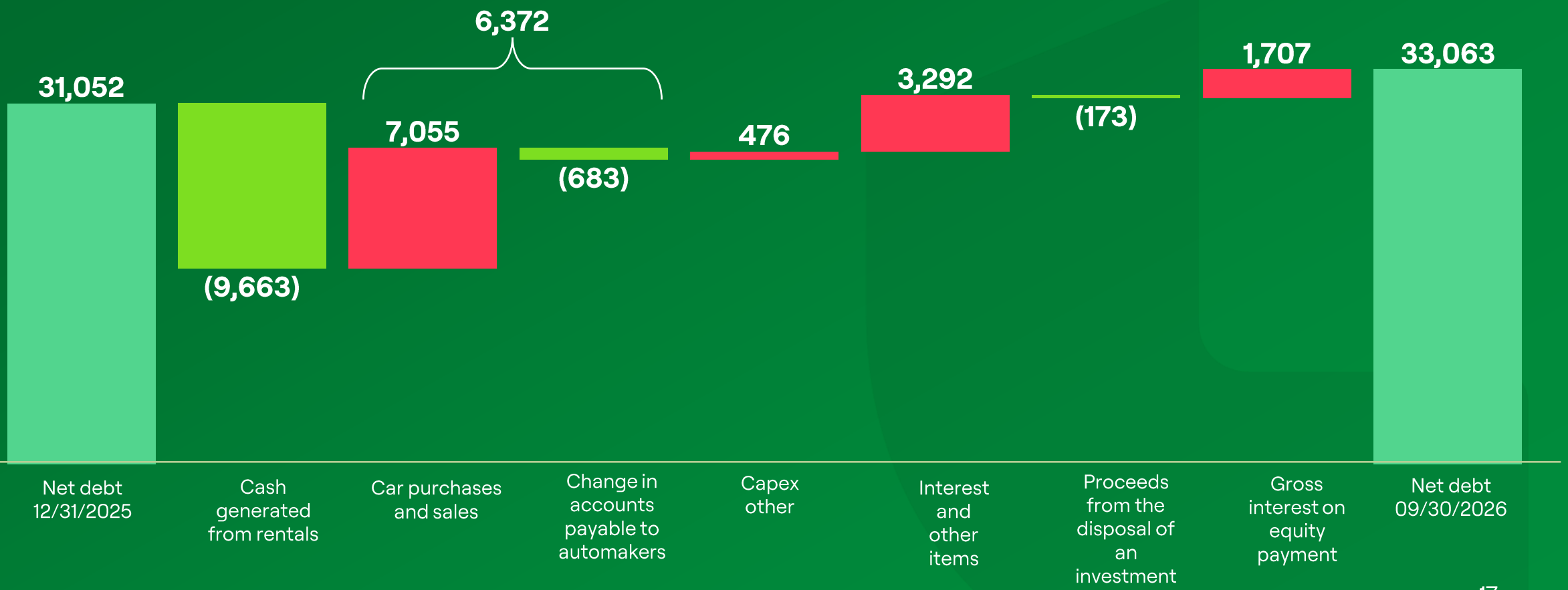
	Free cash flow (R$ million)	2021	2022	2023	2024	2025	9M26
Operations	EBITDA	3,698	6,589	10,523	11,915	13,753	11,900
	Used car sale revenue, net of taxes	(5,308)	(7,834)	(13,876)	(19,185)	(22,183)	(21,090)
	Net book value of vehicles written-off	4,346	6,085	12,250	17,750	20,847	19,766
	(-) Income tax and social contribution	(307)	(83)	(130)	(488)	(477)	(98)
	Change in working capital	(568)	(1,284)	(1,783)	(236)	(458)	(815)
	Cash generated by rental operations	**1,860**	**3,473**	**6,984**	**9,756**	**11,482**	**9,663**
Capex	Used car sale revenue, net of taxes	5,308	7,834	13,876	19,185	22,183	21,090
	Fleet investment	(7,656)	(22,539)	(25,950)	(26,297)	(26,319)	(28,145)
	Net capex – cars	**(2,348)**	**(14,705)**	**(12,074)**	**(7,112)**	**(4,135)**	**(7,055)**
	Change in accounts payable to car suppliers	289	3,918	2,587	1,086	(633)	683
	Net investment in fleet	**(2,059)**	**(10,787)**	**(9,487)**	**(6,027)**	**(4,768)**	**(6,372)**
	Investments, (divestments) in other property and intangibles	(147)	(364)	(392)	(453)	(437)	(318)
	Free cash generated (applied) before interest and others	**(346)**	**(7,679)**	**(2,895)**	**3,276**	**6,277**	**2,973**

Classificação da Informação: INTERNA

THE COMPANY ENDED THE QUARTER WITH NET DEBT OF R$33 BILLION

Change in net debt – as of 09/30/2026

R$ million

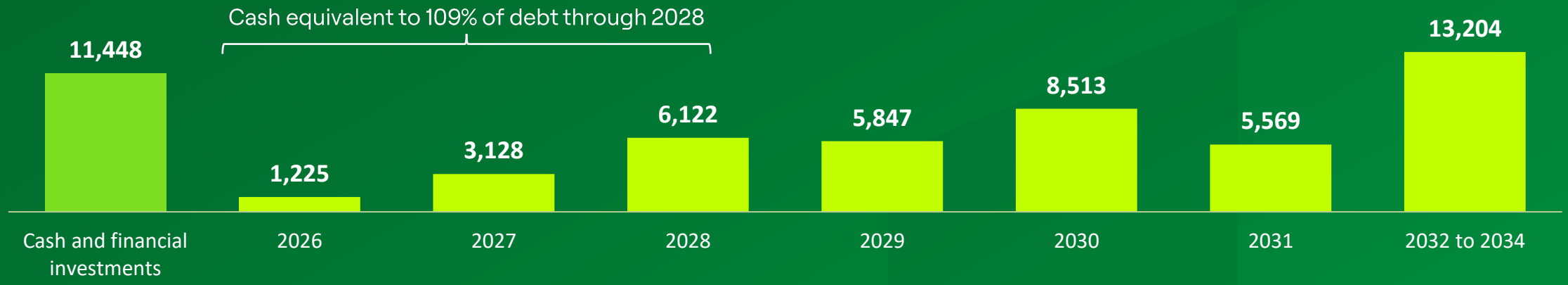


Classificação da Informação: INTERNA

STRONG CASH POSITION OF R$11.4 BILLION, COVERING MORE THAN 100% OF DEBT THROUGH 2028

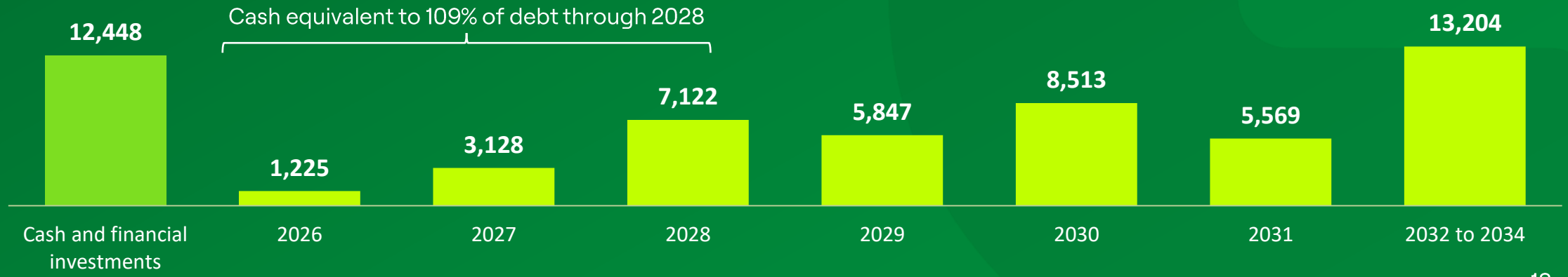
Debt maturity profile (principal) – as of 09/30/2026

R$ million



Proforma after settlements and issuances through October/2026

R$ million



Classificação da Informação: INTERNA

75% OF NET DEBT IS HEDGED AGAINST CDI FLUCTUATIONS THROUGH SWAP INSTRUMENTS

Consolidated net debt composition – as of 09/30/2026
R$ million

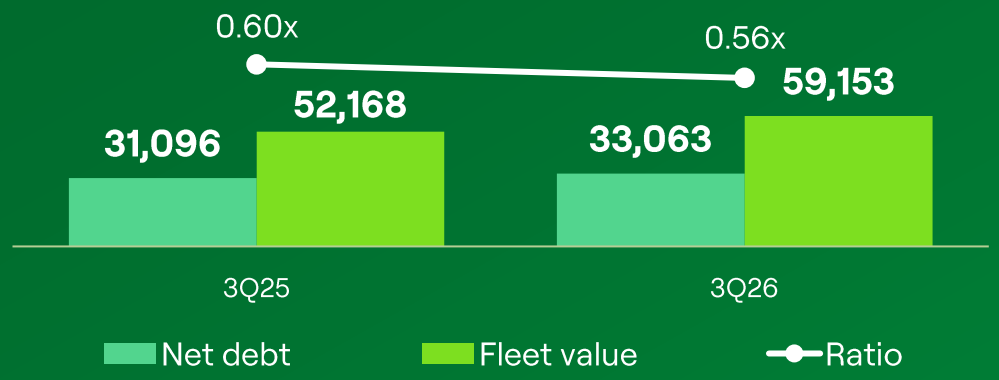


75% of debt is hedged through swaps, with duration aligned with Fleet Rental contracts, at an average rate of 12.59% + funding spread.

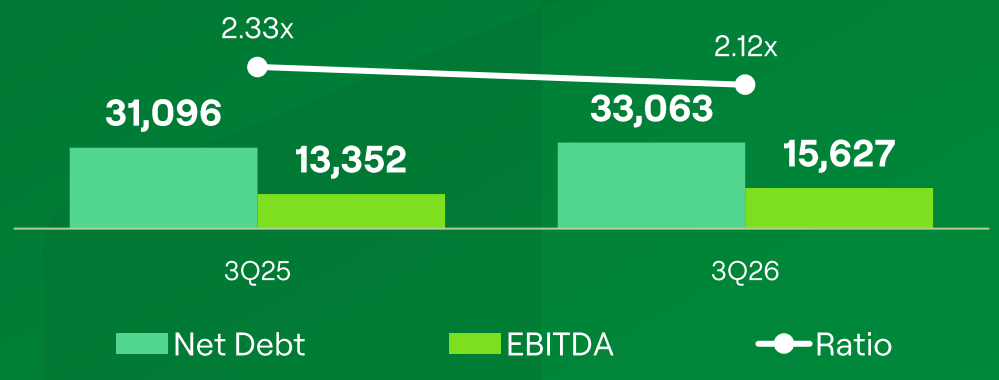
Classificação da Informação: INTERNA

IMPROVEMENT IN LEVERAGE RATIOS YEAR-OVER-YEAR

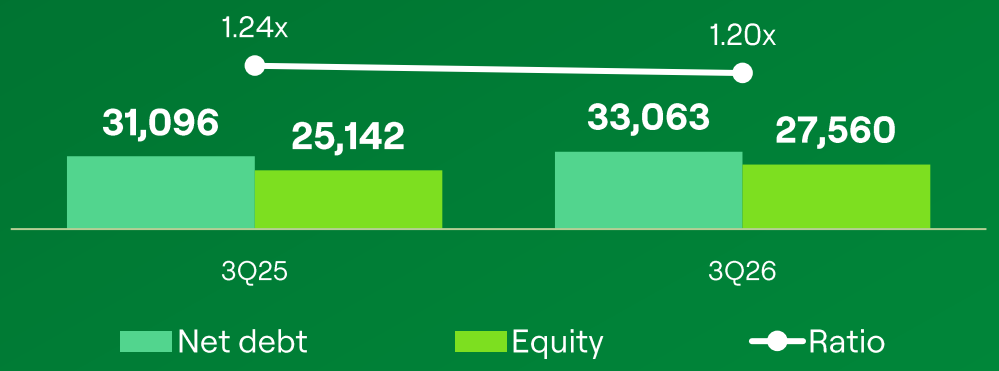
Net debt vs. fleet value
R$ million



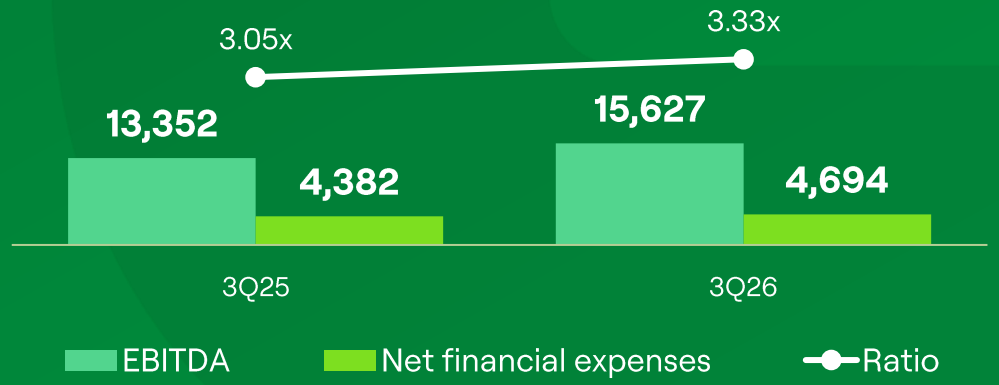
Net debt vs. EBITDA LTM
R$ million



Net debt vs. Equity
R$ million



EBITDA LTM vs. Net financial expenses LTM
R$ million

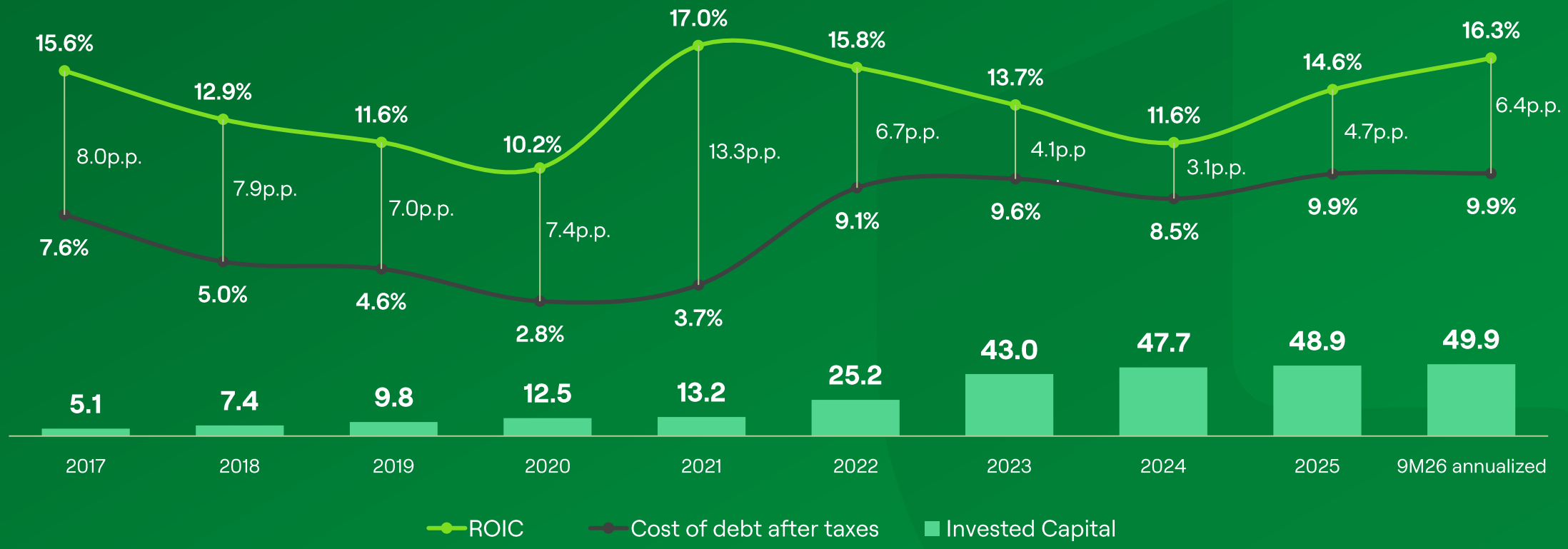


Classificação da Informação: INTERNA

ROIC SPREAD OF 6.4 P.P. REINFORCES THE CONSISTENT RECOVERY TRAJECTORY OF RETURNS

Evolution of ROIC spread and capital base

% and R$ billion



ROIC calculated as follows: NOPAT = EBIT X (1 - effective income tax rate); Invested Capital = Net Debt + Equity – Goodwill
Invested capital of Localiza stand-alone until June 30, 2022
In the 2025 ROIC, the effects of the write-off of Locamerica's tax loss carryforwards and the effects of the IPI were disregarded

THANK YOU

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