Cultivate & Evolve

SLC AGRÍCOLA



Agriculture at its best.

November, 2026

Agenda

1. Our Business
2. Market Overview
3. 2026/27 Crop Year
4. 2027/28 Crop Year
5. M&As
6. Net Debt
7. Financial Performance
8. Land and NAV
9. Strategy and Capital Allocation
10. Technology & Innovation
11. ESG

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Our Business



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Our Business



What?

Production of **cotton**, **soybean**, **corn**, **seeds and cattle finishing**.



Where?

In **8 states** of the Brazilian *Cerrado* Region.



How?

On both **owned** and **leased** land, large scale farms.



To Whom?

Grains: Tradings, Animal Feed and Food Ind.

Cotton: Tradings and Textile Ind.

Seeds: Agricultural Producers.

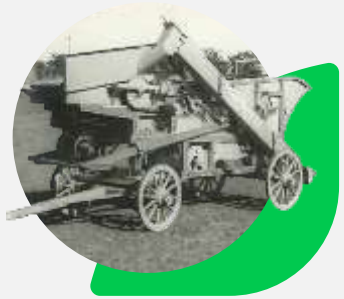
Cattle: Food industry and meat processors

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80 years in Agriculture

1945

Foundation of SLC, as a small repair shop for agricultural implements



1965

SLC makes the first Brazilian self-propelled grain harvester





1979

John Deere buys 20% stake in SLC's Agricultural machinery business

1977

Foundation of **SLC Agrícola**



1999

SLC sells 100% of the ag-machinery business to **John Deere**





2007

SLC Agrícola IPO (the first in its sector, globally)

2010

Joint venture with **Valiance Asset Management Limited**, a UK investment fund and creation of **SLC LandCo**

August, 2021
End of the cycle of opening new areas for crop.



2013

Creation of the Joint venture with **Mitsui & Co., Ltd**



2021

Incorporation of the agricultural operations of Terra Santa Agro. **5 leased farms in MT**



2025

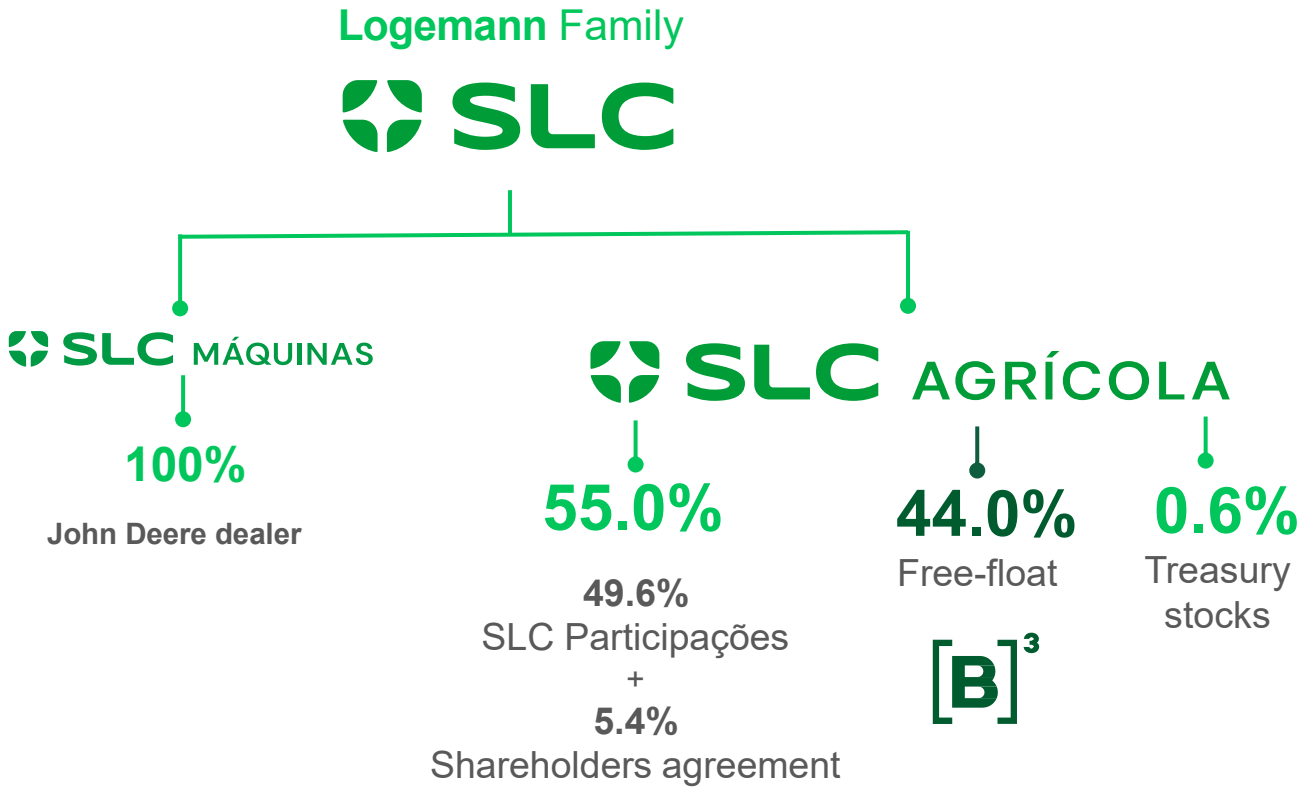
Acquisition of **Sierentz** and **Association Agreement with BTG FIPs** and the full acquisition of the JV with **Mitsui & Co., Ltd**, incorporating farmland assets in Bahia and Mato Grosso

2024

Acquisition of the minority interest in **SLC LandCo**



Shareholding Structure



Last update: October, 2026.

- **Total shares issued:** 498,745,930 Level 1 – ADR

- Program: Launched August 11th, 2011 – Ticker SLCJY

- Executives and related parties connected to the SLC Group hold **0.4**% of the shares and are considered in the Free Float.

Corporate governance

General Shareholders' Meeting

Board of Directors



Eduardo Logemann
Chairman



Jorge Logemann
Vice-Chairman



Adriana Waltrick
Independent Director



André Pessoa
Independent Director



Fernando Reinach
Independent Director



Osvaldo Schirmer
Independent Director

Committee

- ***Statutory Audit* (CAE)**
- **ESG Committee**
- **People Management**
- **Risk Management**

Executive Officers

Internal Audit



Aurélio Pavinato
Chief Executive Officer - CEO



Álvaro Dilli
Chief HR and Sustainability Officer



Gustavo Lunardi
Chief Procurement, Mechanization and Seed Business Officer



Ivo Brum
Chief Financial and Investor Relations Officer



Leonardo Celini*
Chief Operating Officer



Roberto Acauan*
Chief Sales and New Business Officer



Rafael Rosa*
Chief Technology Officer

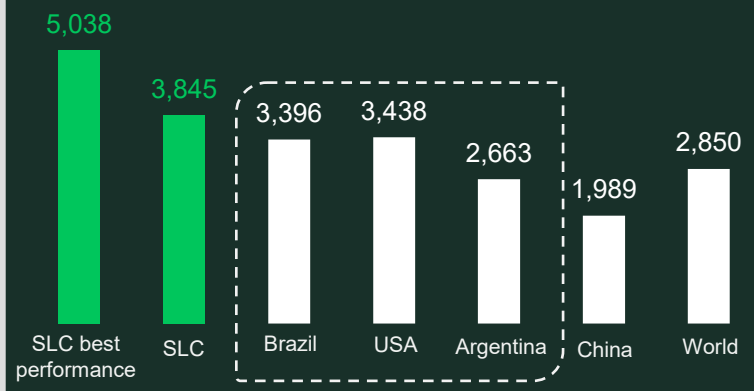
*Non-statutory

Yield advantage over the average

One of the main competitiveness measures

Average: 2021/22 to 2025/26

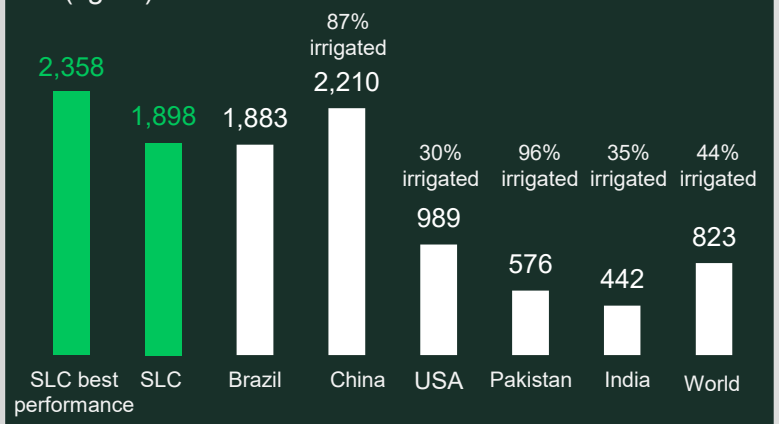
Yield comparison | 5 crop years average **Soybean** (kg/ha)



SLC **14%** above Brazilian average

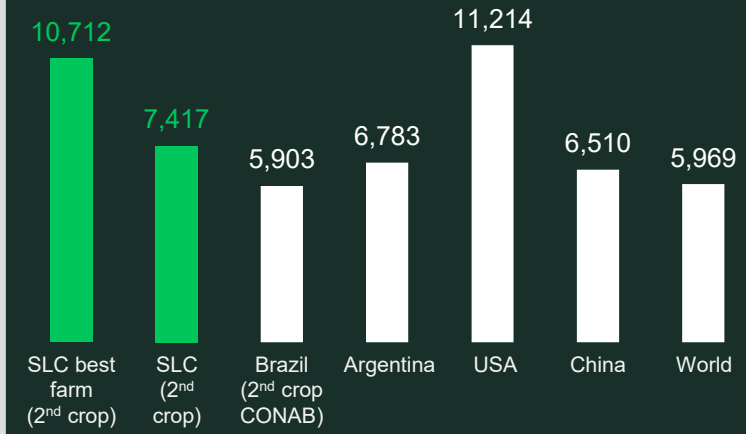
SLC **36%** above world average

Yield comparison | 5 crop years average **Cotton** (kg/ha)



SLC **131%** above world average

Yield comparison | 5 crop years average **Corn** (kg/ha)



SLC **22%** above Brazilian average

SLC **21%** above world average

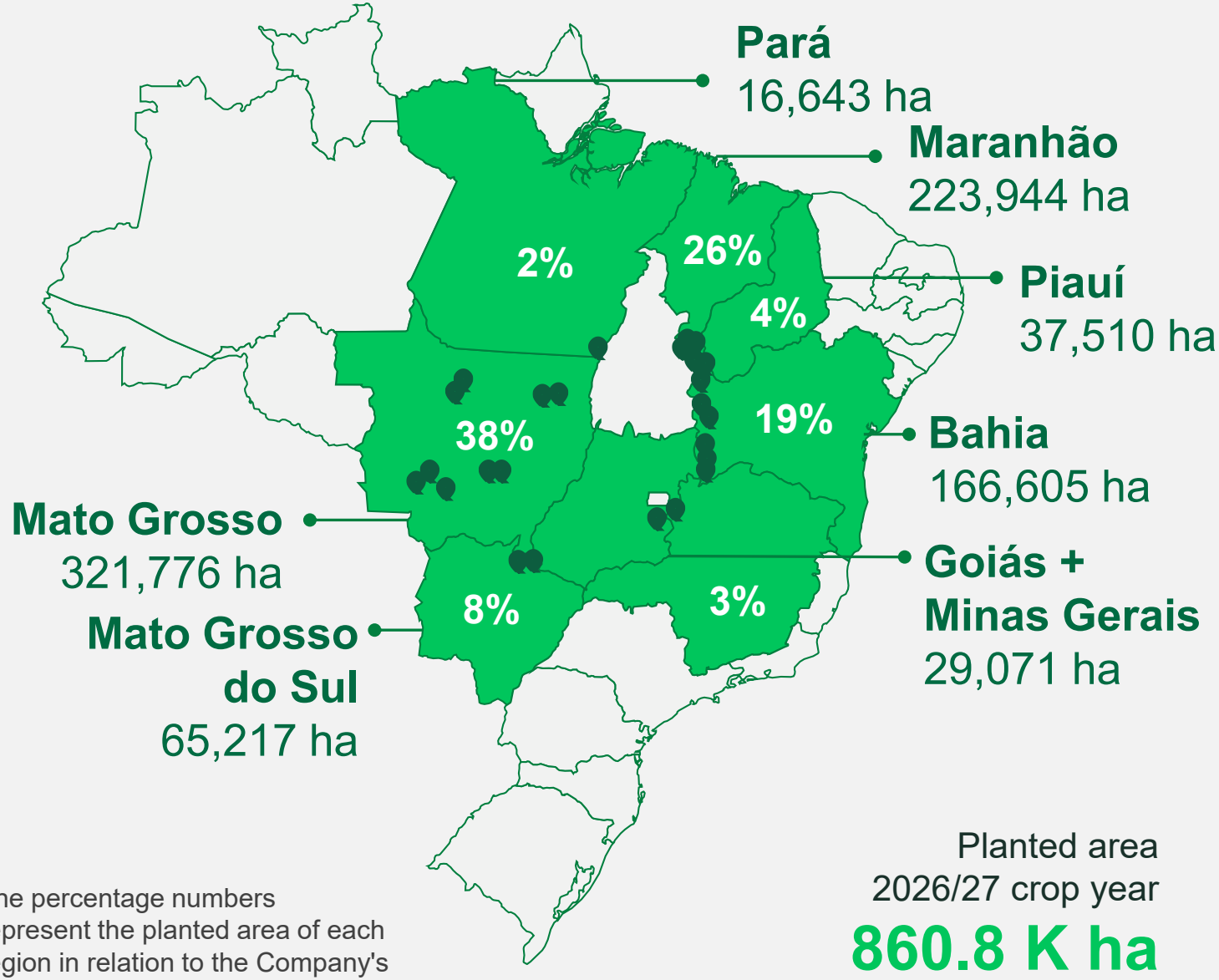
Source: USDA, CONAB and SLC Agrícola.

Strategically positioned Farms

A portfolio resilient to climatic variations

26 Farms
distributed throughout the Brazilian *cerrado*

4.6% of **total** physical area is **irrigated**



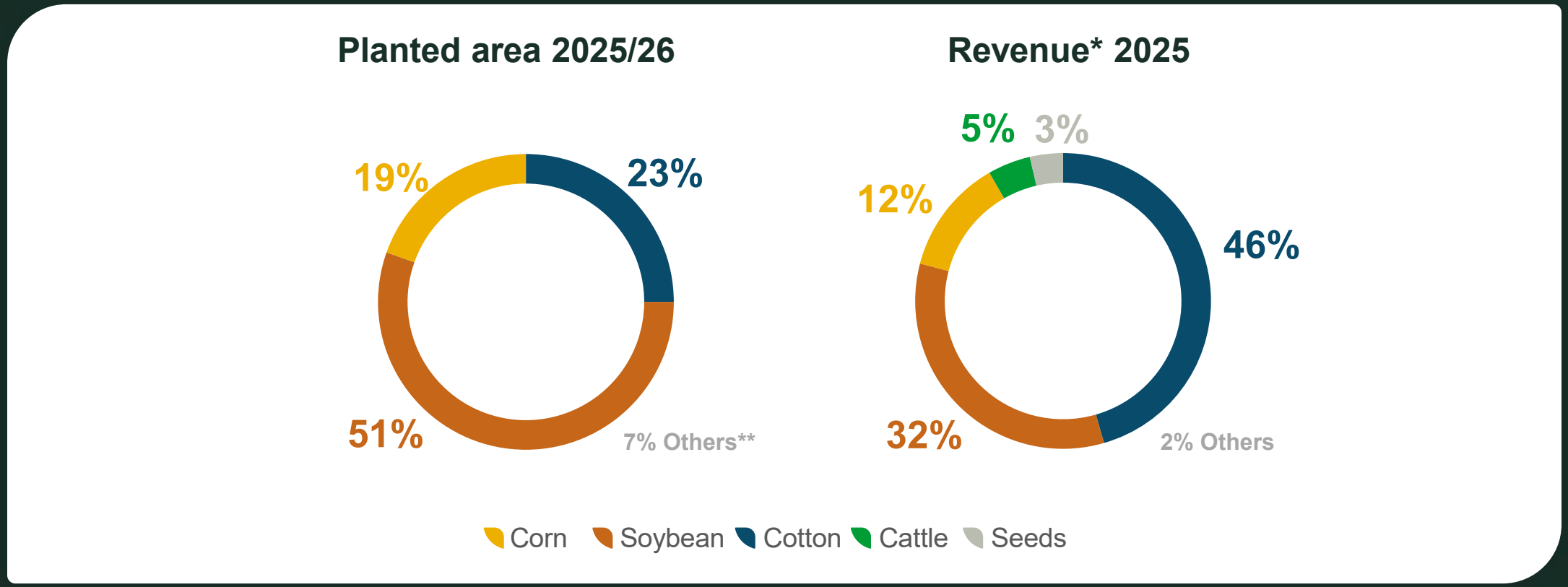
The percentage numbers represent the planted area of each region in relation to the Company's total.

Planted area
2026/27 crop year
860.8 K ha

Source: Release 3Q26

Breakdown per crop

A diversified and flexible portfolio



Source: 3Q26 | 4Q25 Release
*In revenue, cotton contains cotton lint and cottonseed;
** Other crops: Brachiaria, Sorghum and other.

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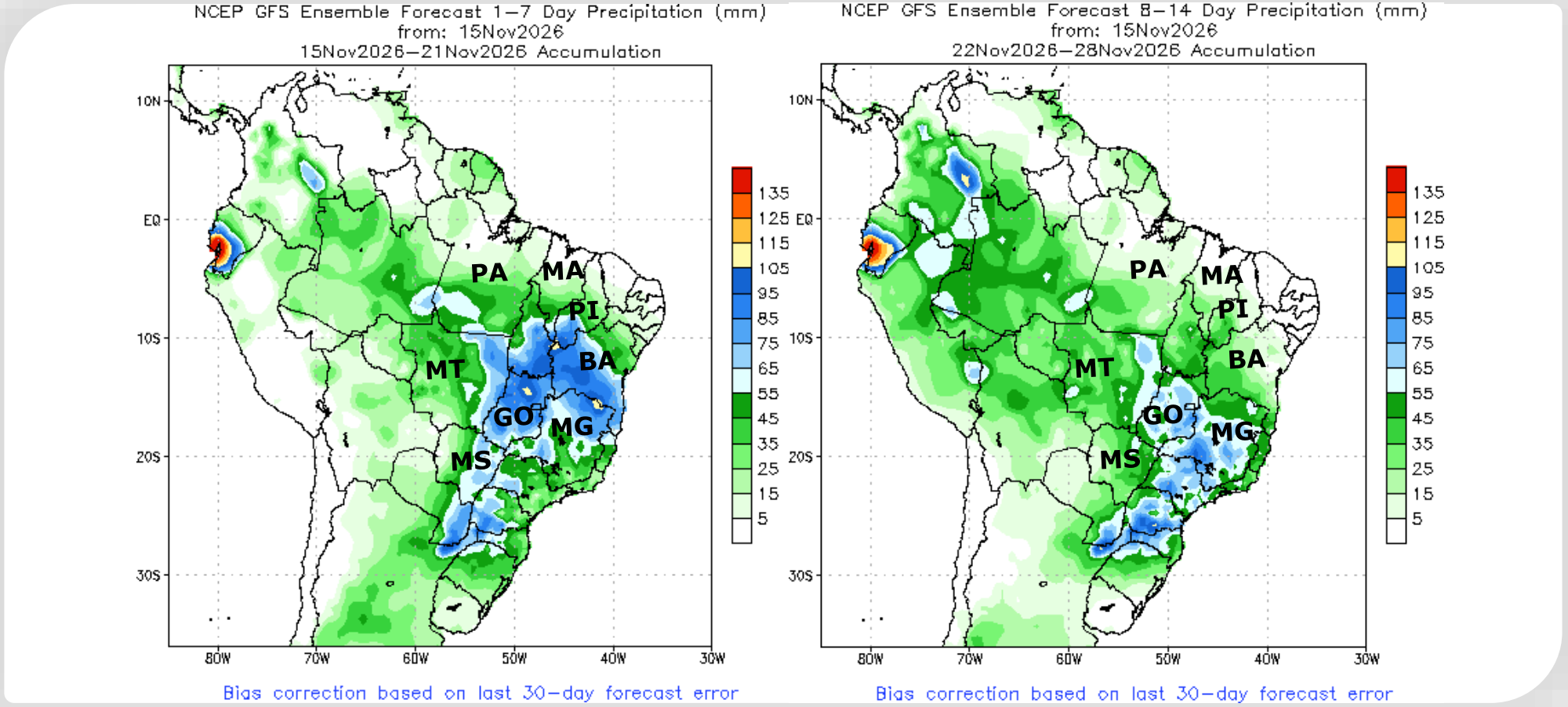
Market overview

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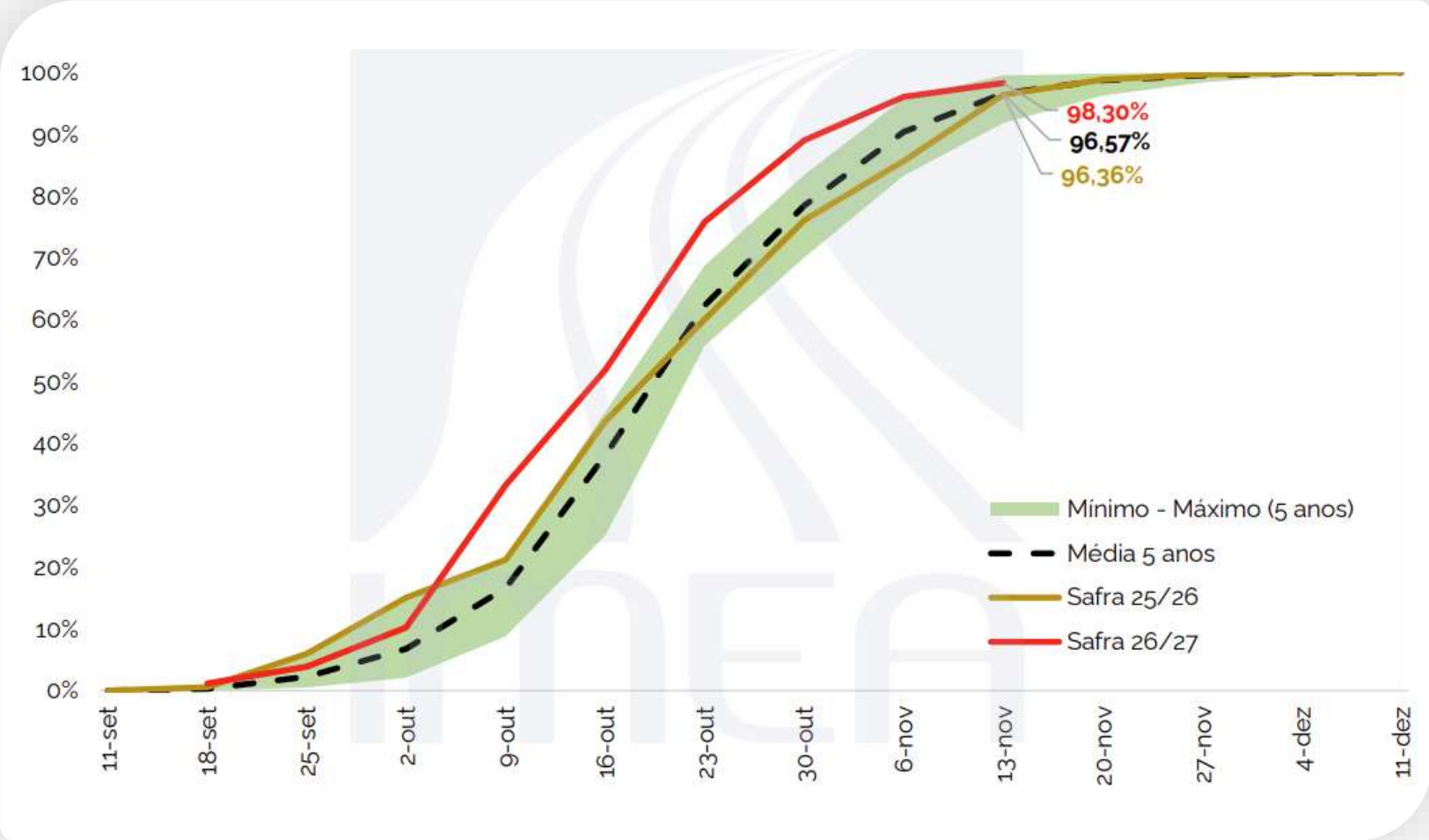
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Precipitation forecast



Source: CPC NOAA | Note: Bias correction based on last 30-day forecast error

Evolution of the Percentage of Soybean Planted Area in Mato Grosso State (MT)



Percentage of SLC Agrícola's Soybean Planted Area in MT

=100%

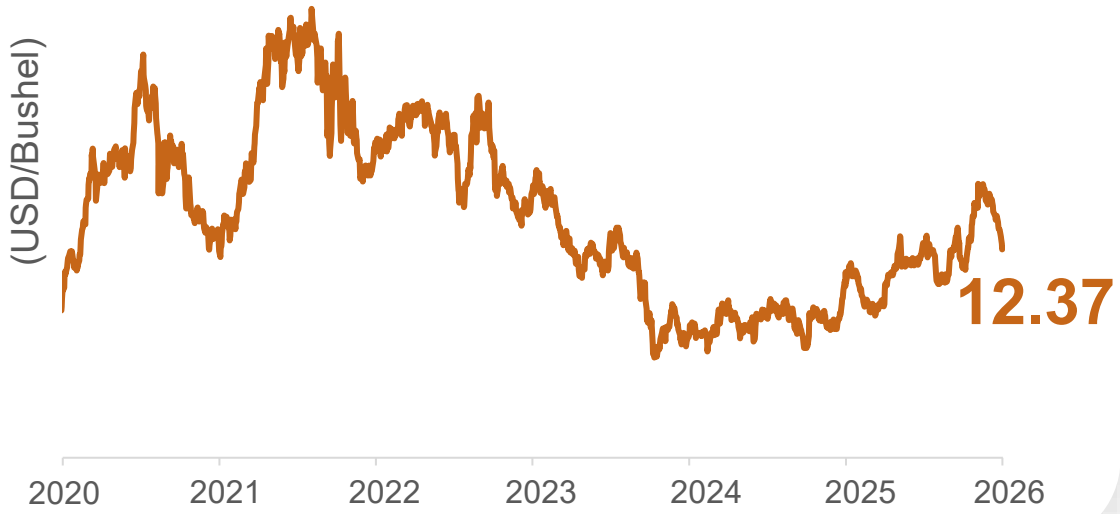
Source: IMEA and SLC Agrícola Internal Data
Last Update IMEA and SLC Agrícola: 11/13/2026

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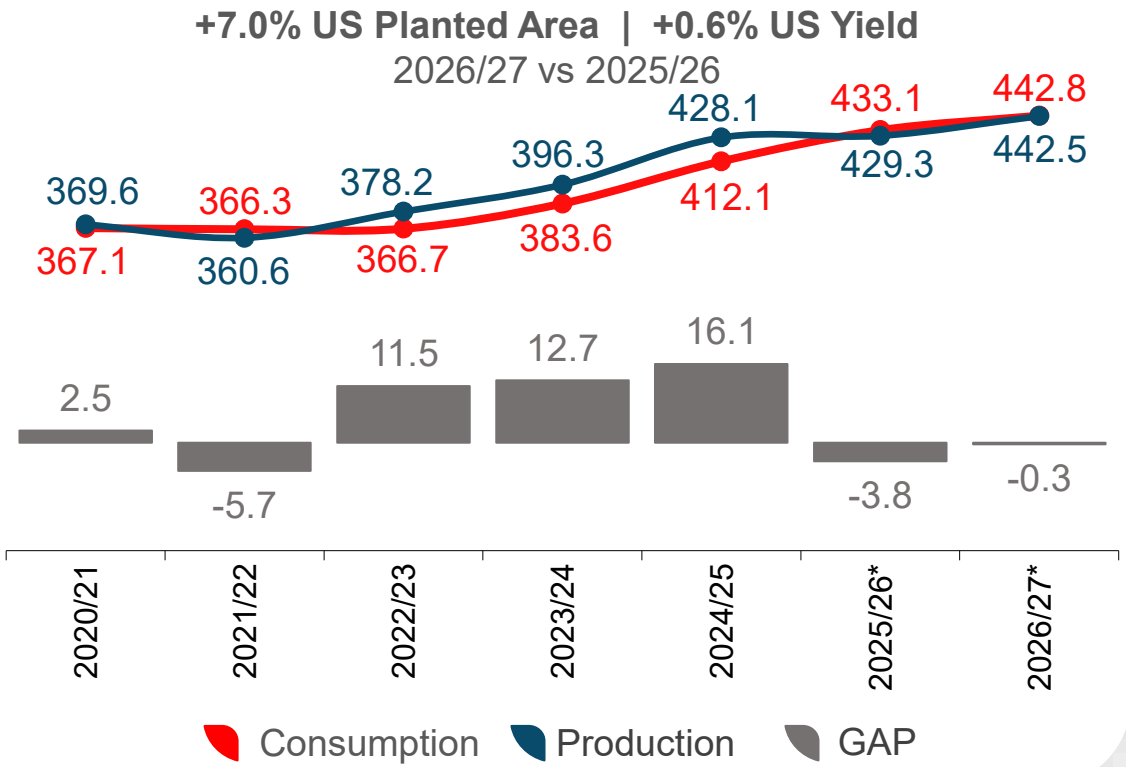
Soybean

Price

(CBOT) SPOT Mar 27 - USD\bu	12.37
(CBOT) May 27 - USD\bu	12.45
(CBOT) Jul 27 – USD\bu	12.50
(CBOT) Aug 27 – USD\bu	12.33



World supply & demand (million tons)



Price: Bloomberg CBOT (November 13th, 2026). | WSD: USDA (Nov/2026).

*Forecast

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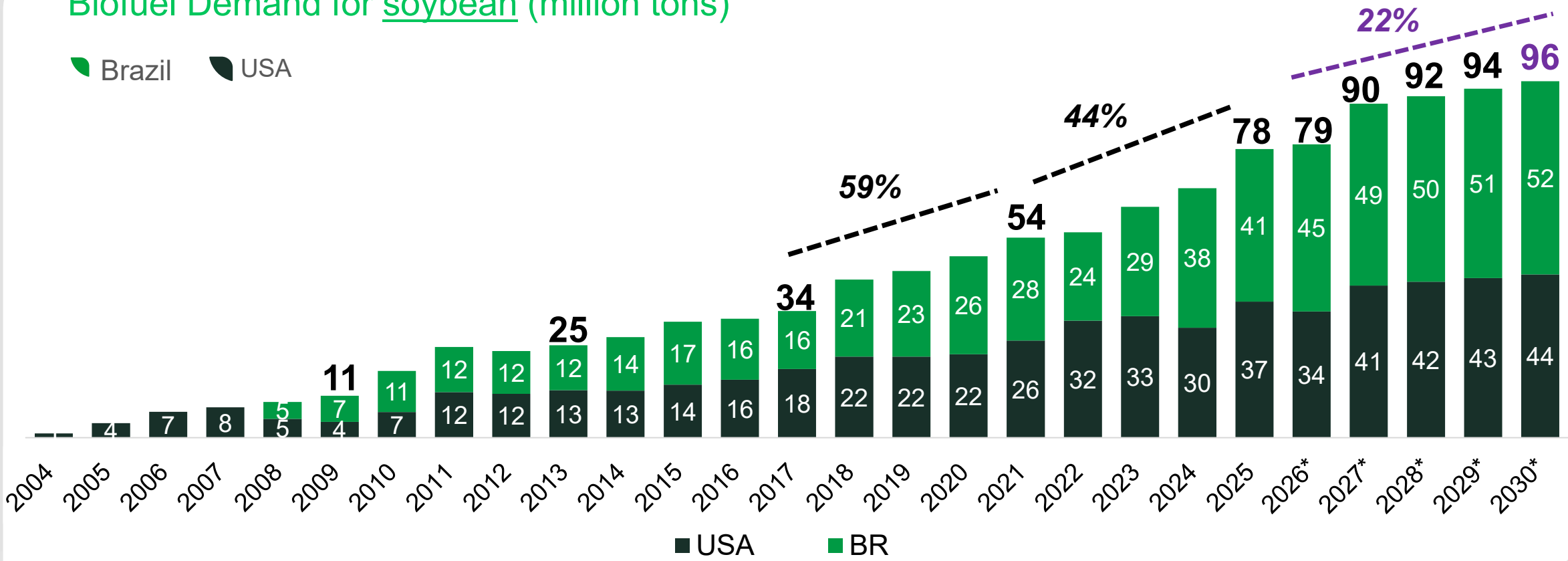
Soybean Oil vs. Crude Oil



Source: Bloomberg

Biofuel

Biofuel Demand for soybean (million tons)



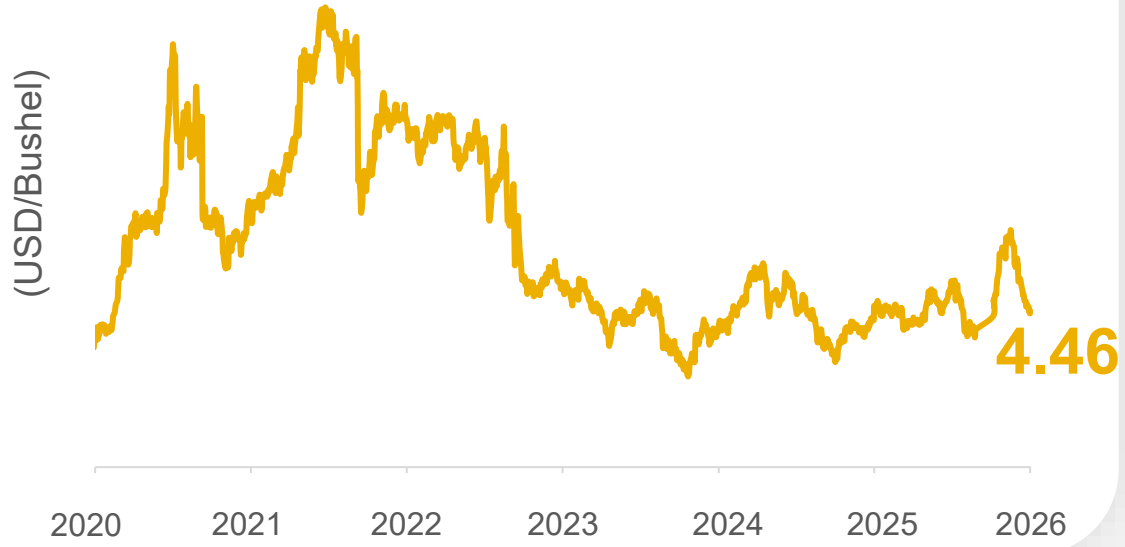
Source: ABIOVE (data converted from m³ to soybean tons)
*SLC Agrícola forecasts.

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Corn

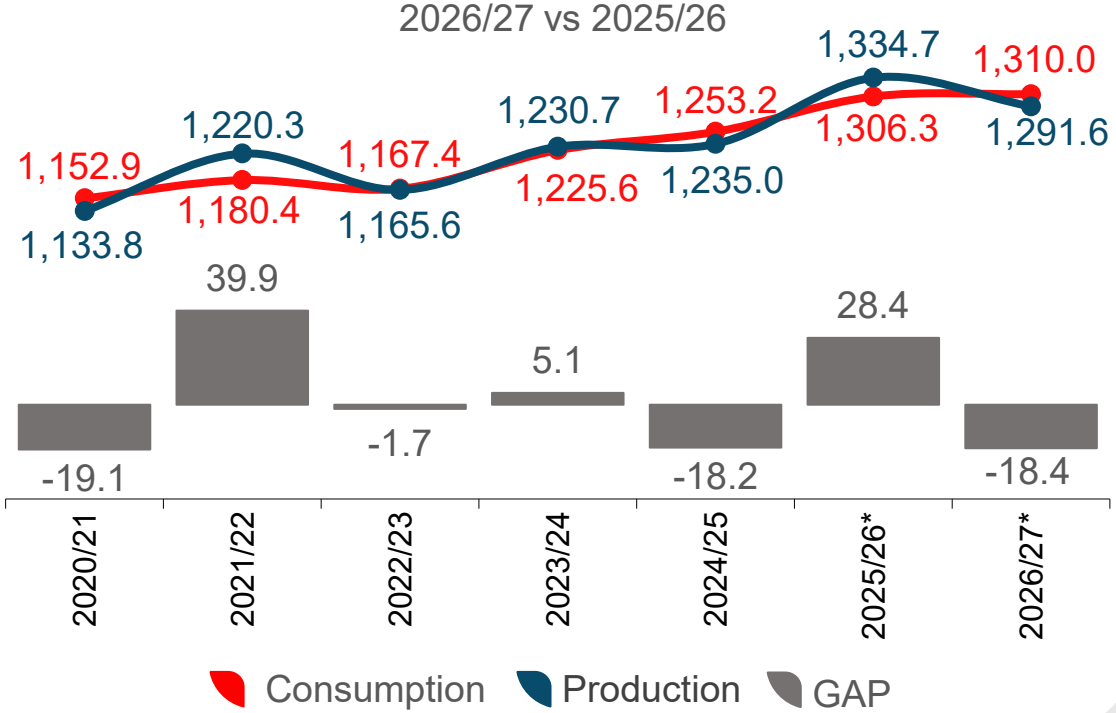
Price

(CBOT) SPOT Dec 26 - USD\bu	4.46
(CBOT) Mar 27 - USD\bu	4.57
(CBOT) May 27 – USD\bu	4.64
(CBOT) Jul 27 – USD\bu	4.71



World supply & demand (million tons)

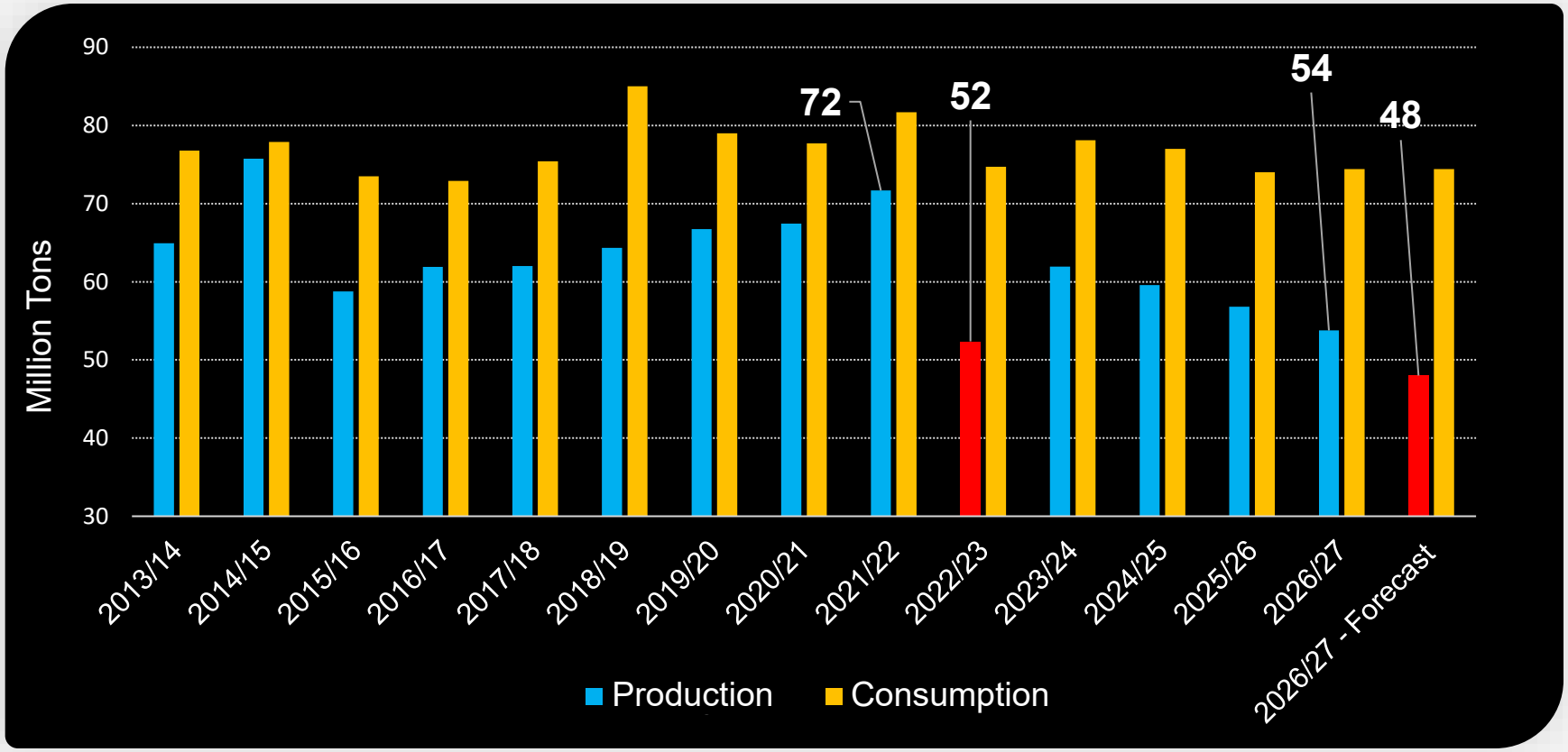
-1.9% US Planted Area | -3.7% US Yield
2026/27 vs 2025/26



Price: Bloomberg CBOT (November 13th, 2026). | WSD: USDA (Nov/2026).

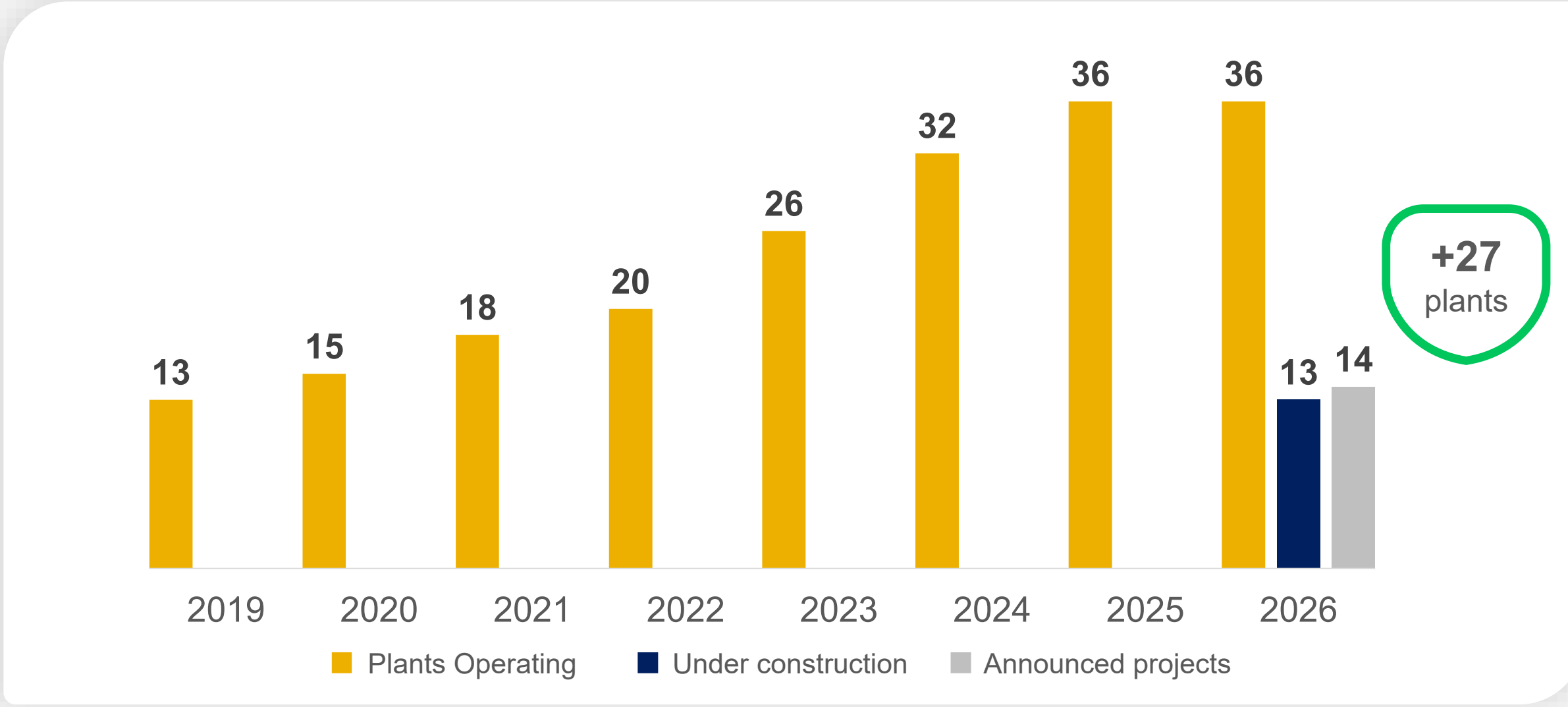
*Forecast

European Union Corn Production and Consumption



Source: USDA (Nov/2026).

Corn Ethanol Plants in Brazil



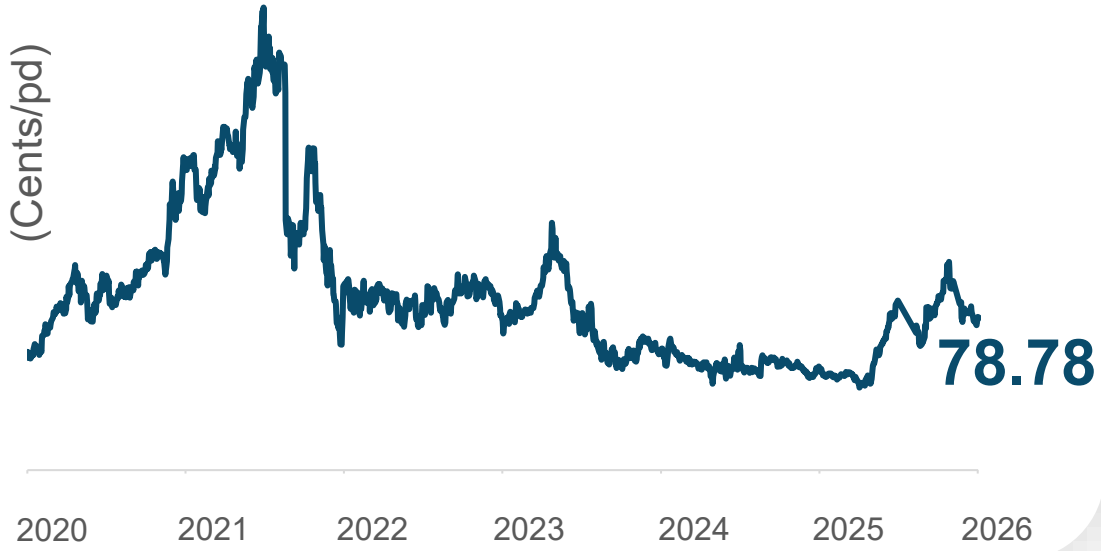
Source: UNEM

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Cotton

Price

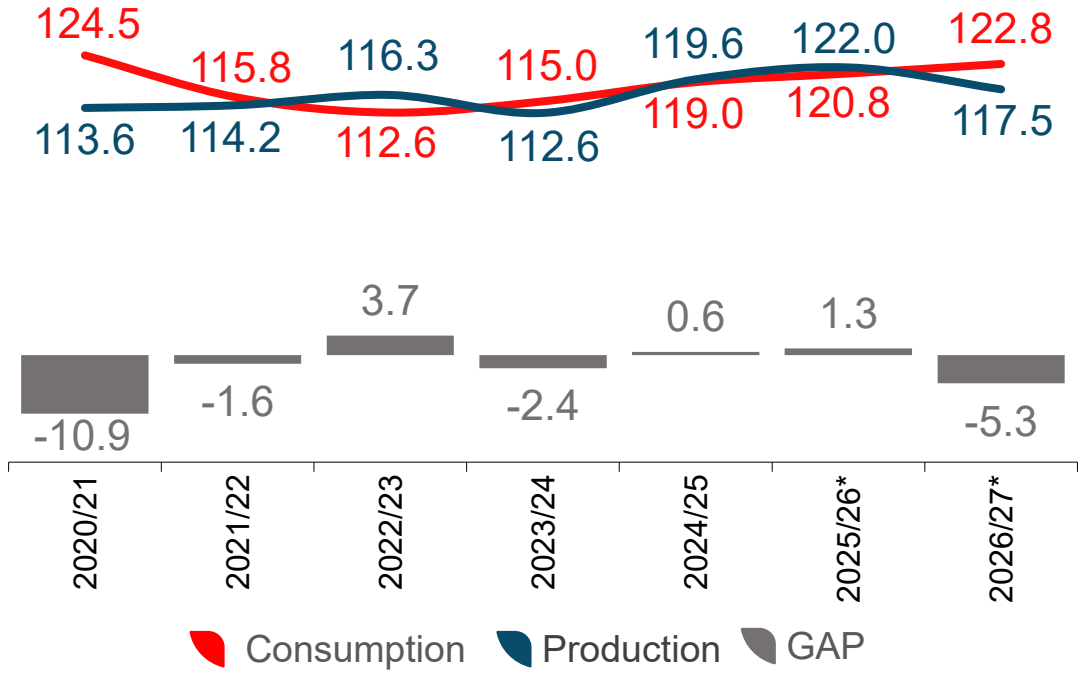
(ICE) SPOT Dec 26 – U$ cents/pd	78.78
(ICE) Mar 27 – U$ cents/pd	82.61
(ICE) May 27 – U$ cents/pd	84.30
(ICE) Dec 27 – U$ cents/pd	77.75



World supply & demand (million bales)

+12.6% US Planted Area | -9.0% US Yield

2026/27 vs 2025/26



Price: Bloomberg ICE (November 13th, 2026). | WSD: USDA (Nov/2026).

*Forecast

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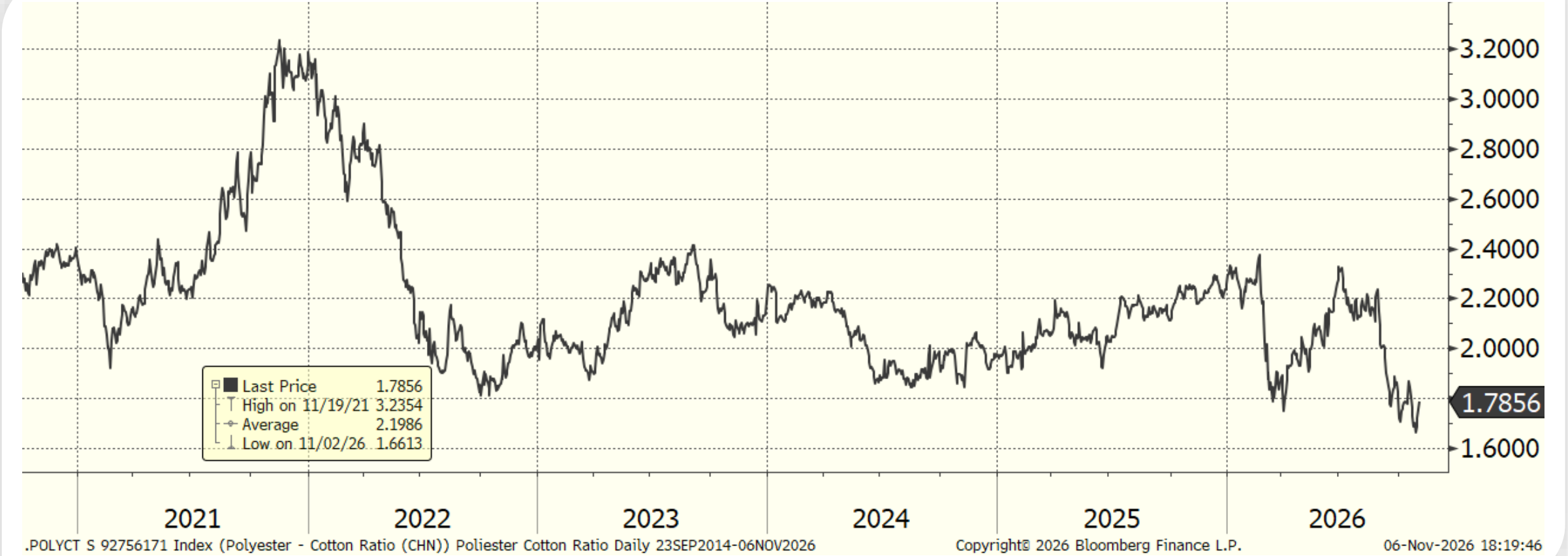
Polyester vs Crude Oil



Source: Bloomberg | Polyester US$/Libra

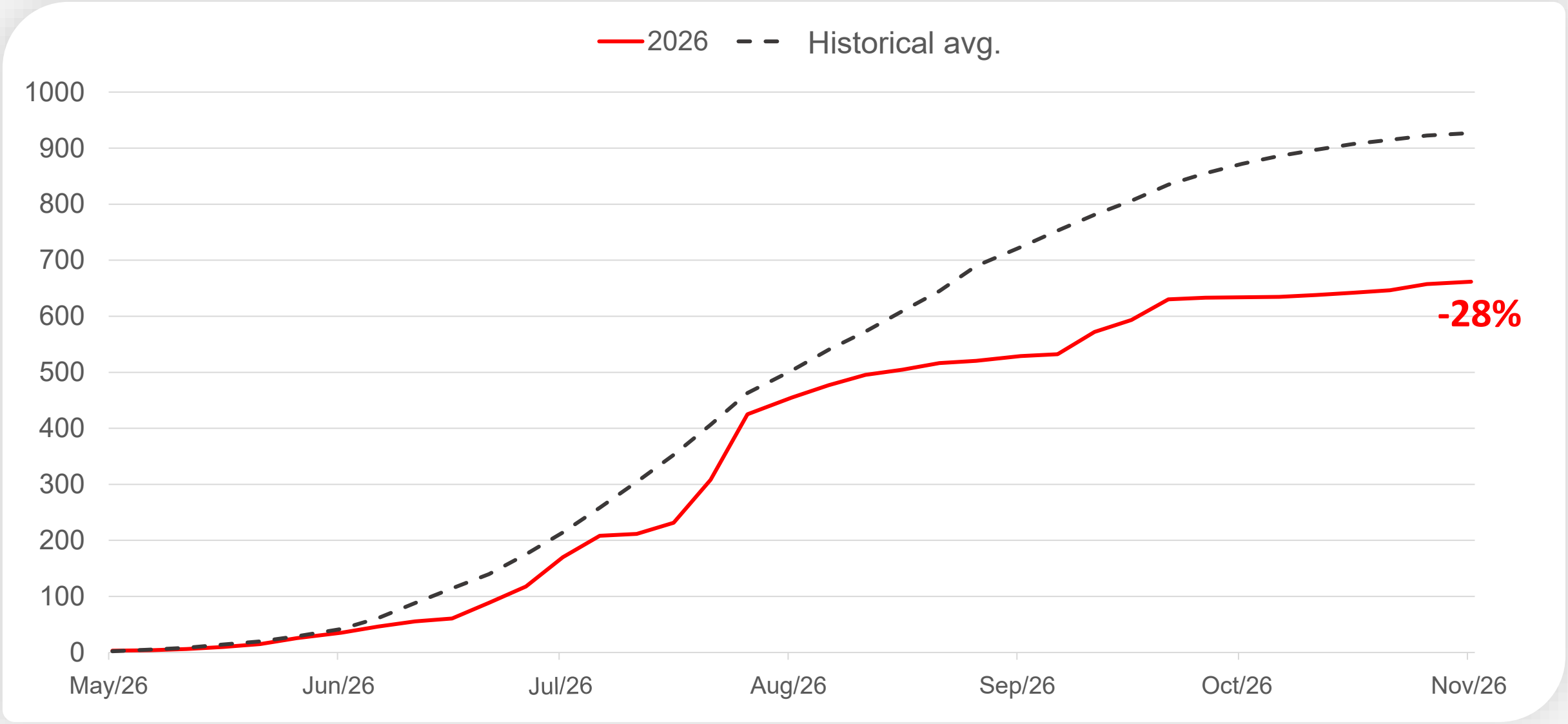
China

Cotton & Polyester Exchange Ratio



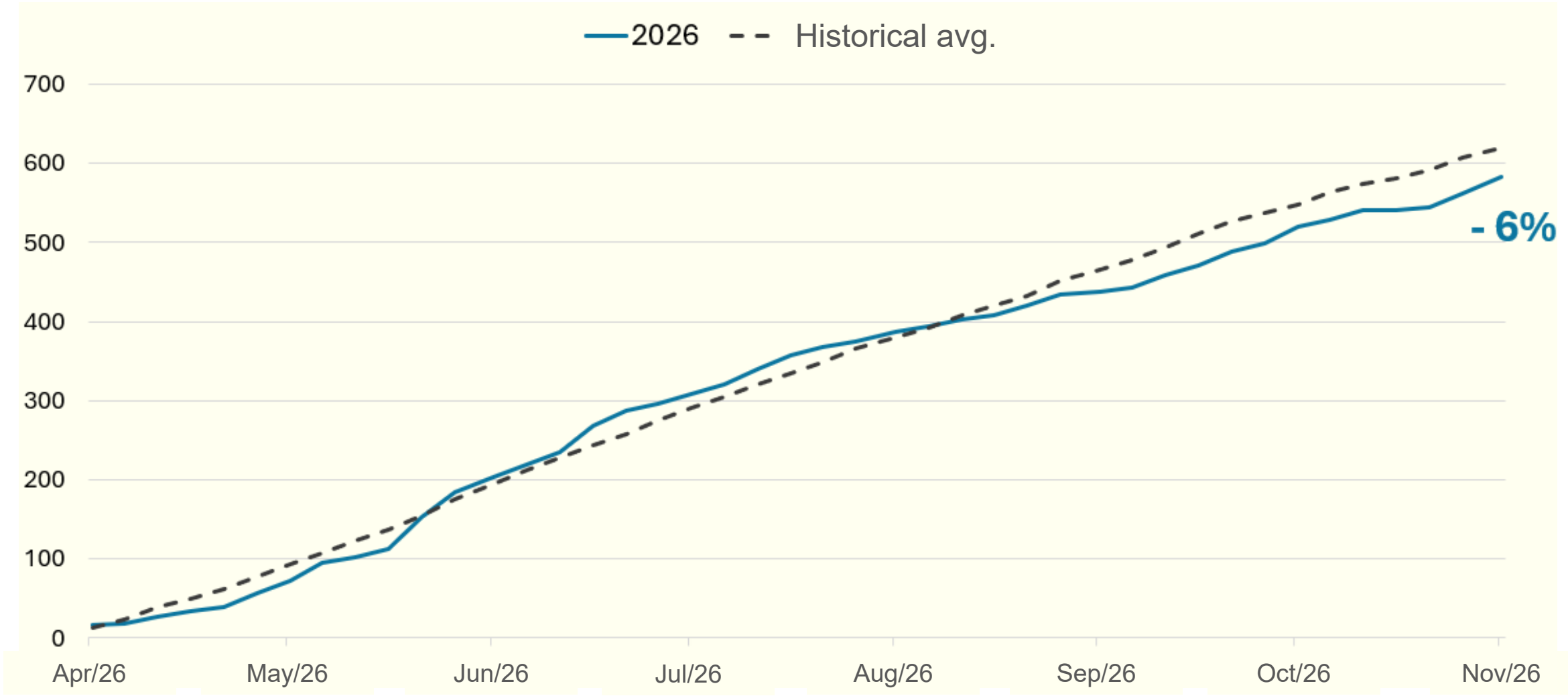
Source: Bloomberg | Polyester US$/pd

India:
Cotton Crop Precipitation (mm)



Source: USDA

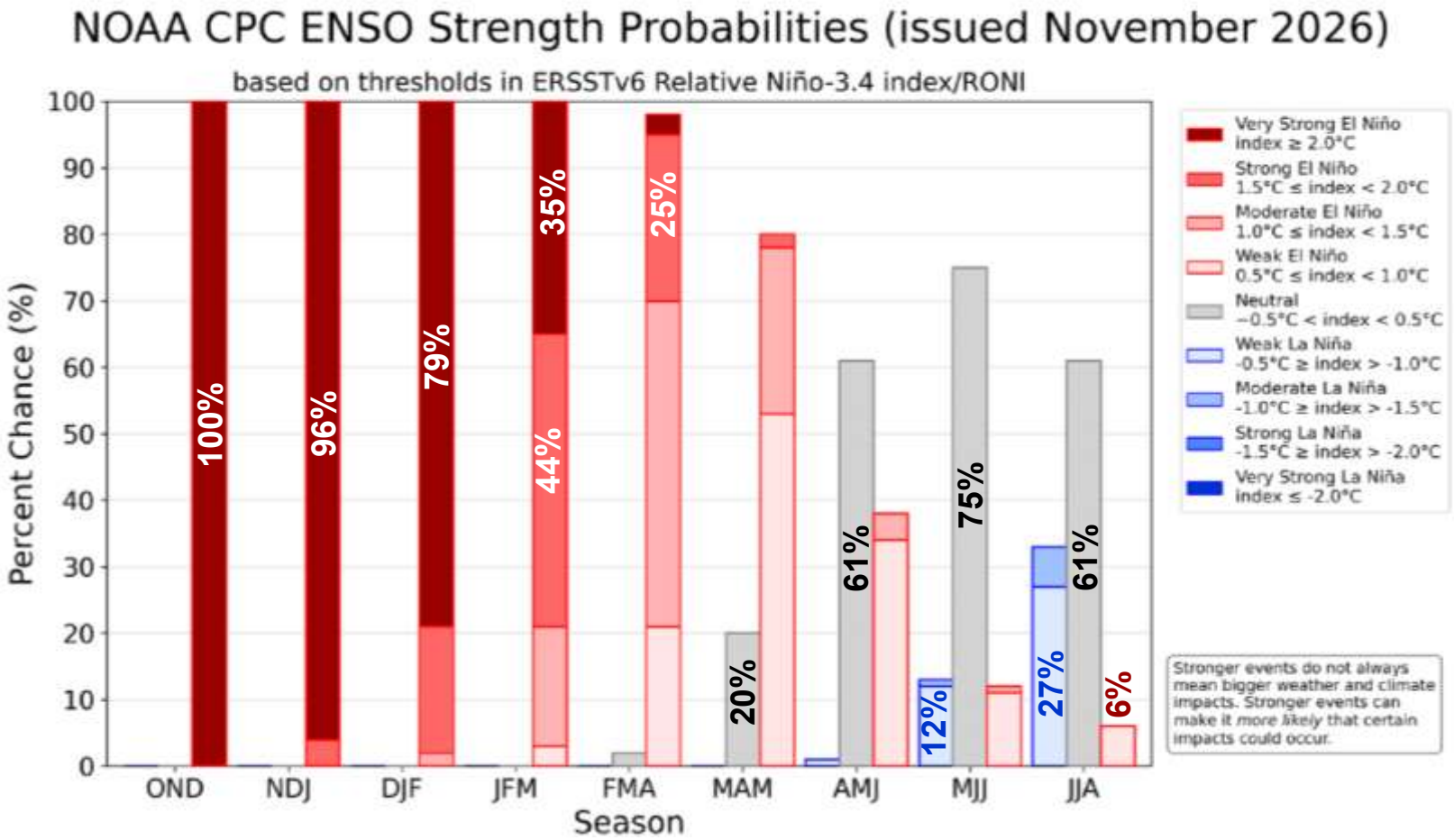
USA:
Cotton Crop Precipitation (mm)



Source: USDA

Weather Forecast – El Niño and La Niña

El Niño Neutral La Niña



PERSISTENCE

El Niño continues to strengthen, with a strong-to-very strong El Niño likely through January-March 2027 (remaining greater than a 79% chance).

*Probability of occurrence of each phase of the El Niño-Southern Oscillation (ENSO).

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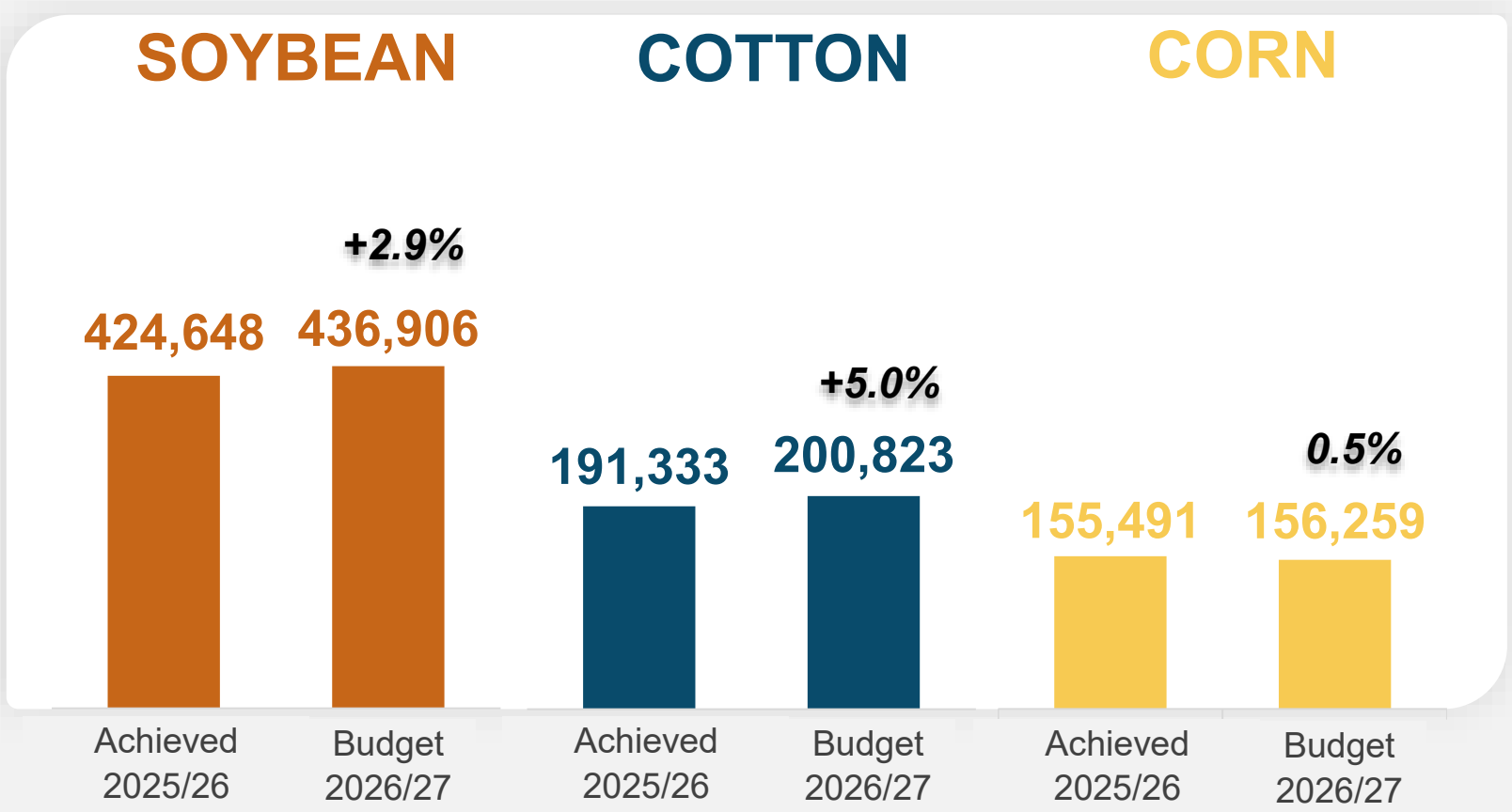
2026/27 Crop Year



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Estimated planted area per crop



860.8 K ha
of PLANTED AREA
2026/27 crop year

Source: 3Q26 Release

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Estimated Yields
(Kg/ha)

Yield (kg/ha)	2025/26 Crop Year	2026/27 Crop Year	Δ%
	Budget (a)	Budget (b)	(b) x (a)
Cotton lint 1st crop	2,066	2,075	0.4%
Cotton lint 2nd crop	1,982	2,000	0.9%
Cottonseed (cottonseed + cotton seed)	2,491	2,503	0.5%
Soybean (commercial + seed)	4,036	4,080	1.1%
Corn 2nd crop	7,738	7,957	2.8%

Source: 3Q26 Release

Production Cost

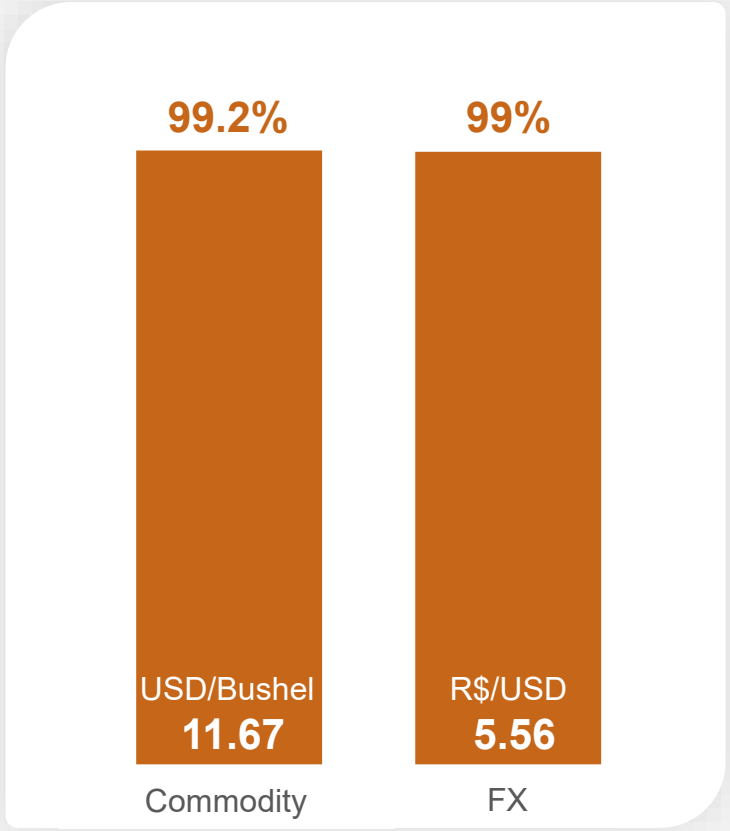
Total (R$/ha)	Budget 2025/26	Budget 2026/27	Δ%
Cotton lint 1st crop	13,846	14,102	1.8%
Cotton lint 2nd crop	12,849	13,088	1.9%
Soybean (commercial + seed)	5,181	5,292	2.1%
Corn 2nd crop	4,346	4,510	3.8%
Total average cost	**7,079**	**7,235**	**2.2%**



Source: 3Q26 Release

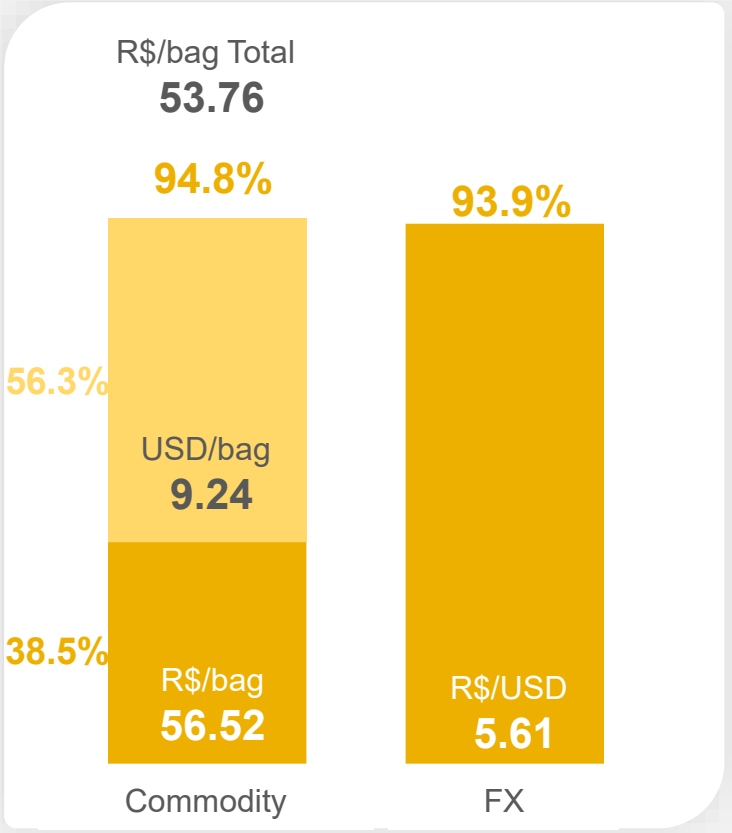
Hedge position | 2025/26

Soybean

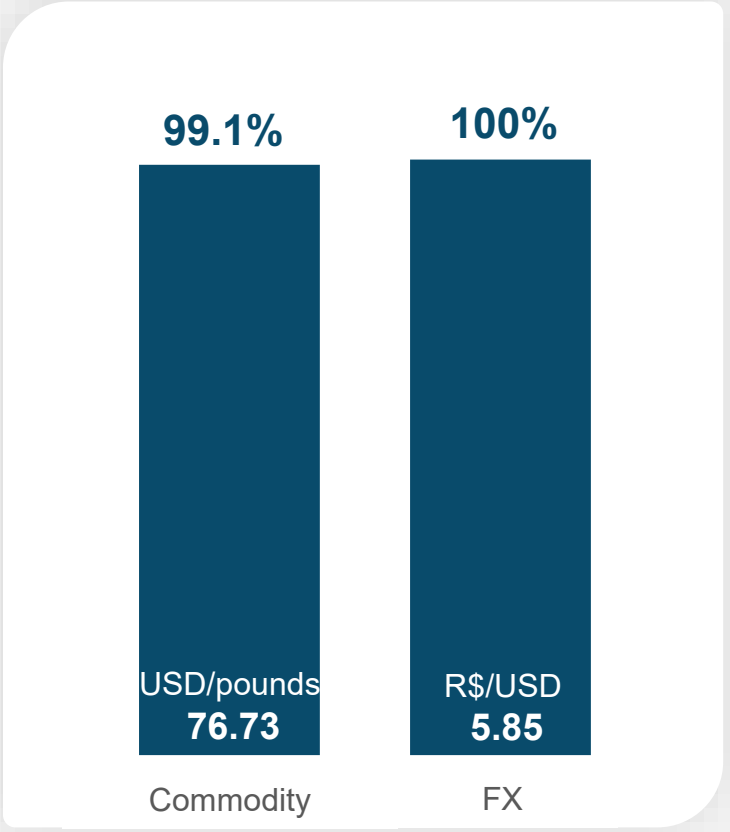


Corn

+6%
vs. 2024/25
crop year



Cotton



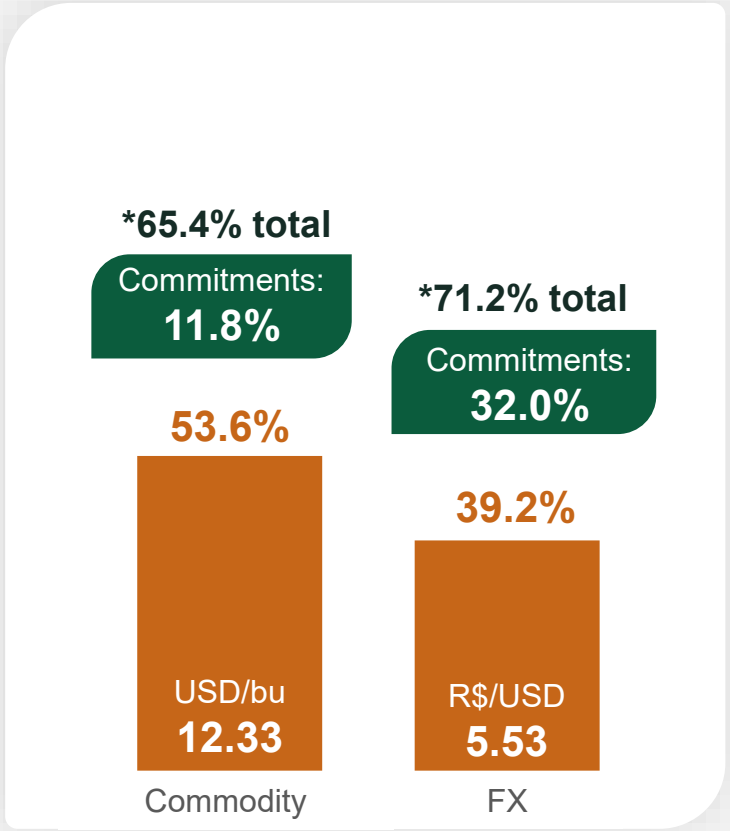
Source: 3Q26 Release

Hedge position | 2026/27

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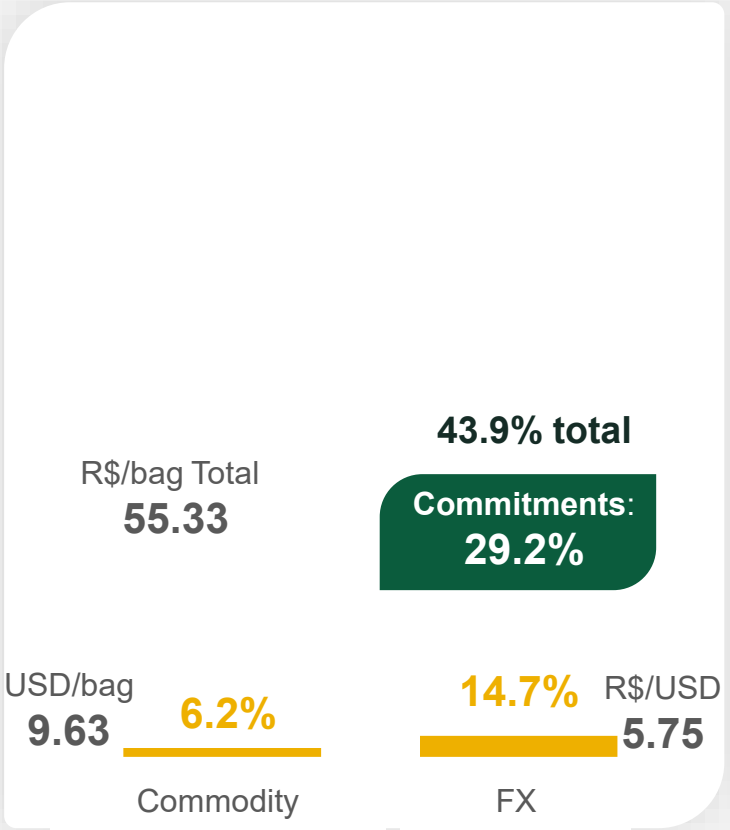
Soybean

+4.9% vs. 2025/26 crop year



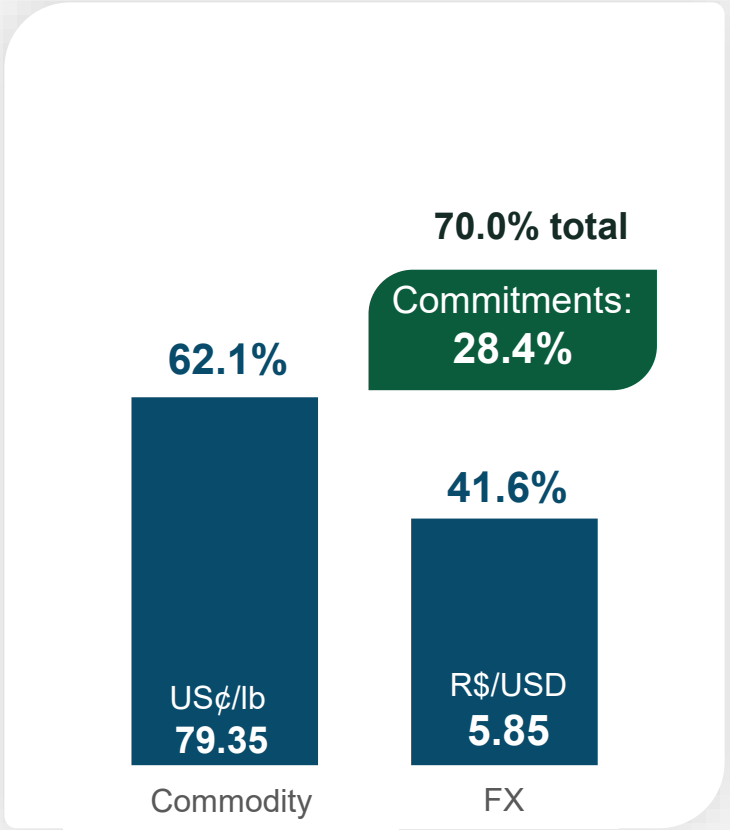
Corn

+2.9% vs. 2025/26 crop year



Cotton

+3.9% vs. 2025/26 crop year



Source: 3Q26 Release

4

2027/28 Crop Year

Fertilizers and Hedge Position

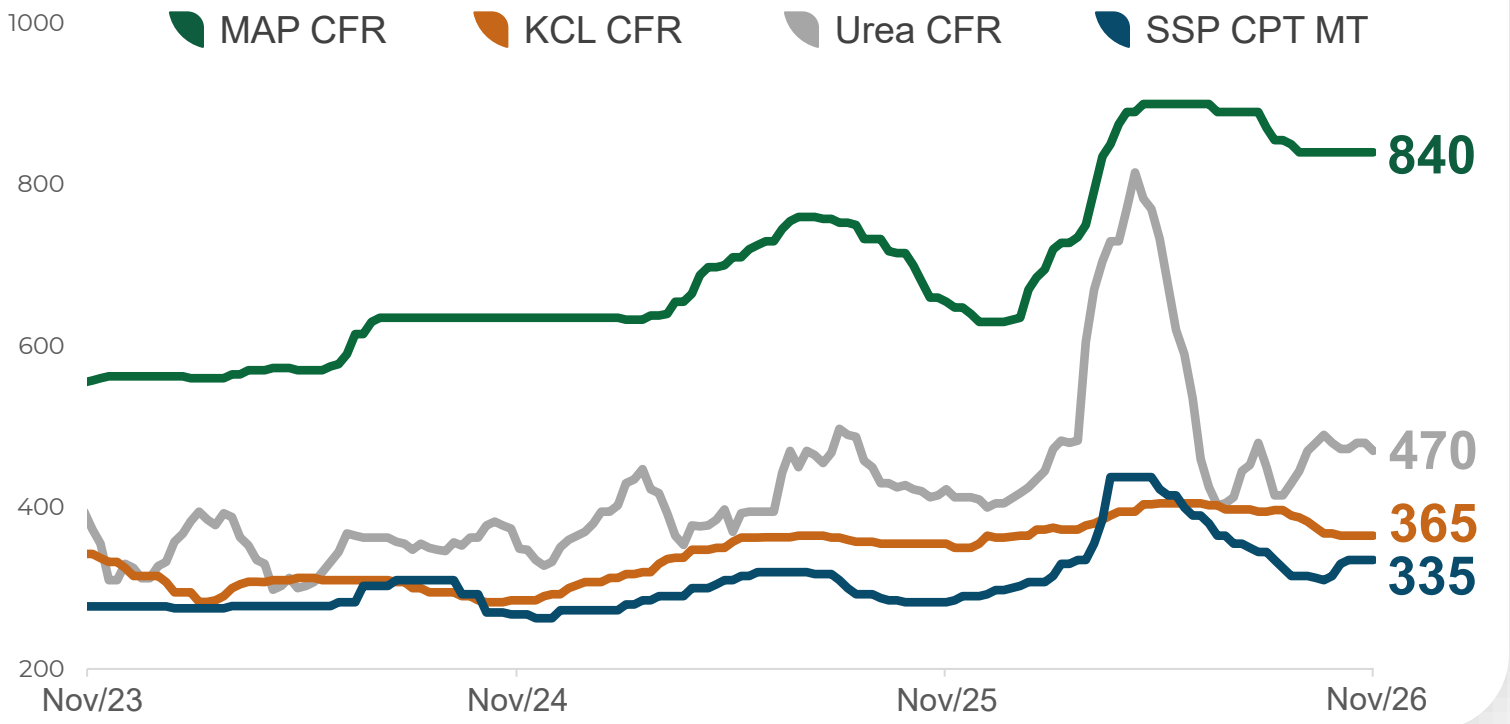


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Inputs and fertilizers



% purchased inputs

	2026/27	2027/28
Nitrogen	91%	0%
Potash	100%	72%
Phosphate	100%	0%
Crop protection	99%	0%

Last price update: November 5th, 2026
% purchased inputs source: 3Q26 Release.

5

M&As



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“Mato Grosso Block” Acquisition



Total: 11,1 thd ha

8.9 thousand arable hectares, in addition to 2.2 thousand hectares designated for preservation and operational support.

STATUS	**Approved by CADE without restrictions.**
TOTAL VALUE	**R$669.6 Million**
COMPOSITION	R$644.7M in arable land and R$24.9 million in infrastructure
PAYMENT	R$255.7M in escrow and R$413.9M at closing

R$ 72,7 thousand per arable hectare

Source: Notice to the Market on: 10/30/2026

SLC Association SLC Agrícola x FIPs



*BTG Pactual Serviços Financeiros S.A. Distribuidora de Títulos e Valores Mobiliários

Strategy



Monetizing the land at **market price**.

Maximizing operational efficiency through **irrigation projects**.

Agricultural partnership agreement

Payment: 19% of agricultural production

Term**: 18 years**

SLC irrigation Project

Farm	State	Initial Project Area (a)	Implemented	Current Physical Irrigated Area	Irrigation Implementation 2027/28 Crop Year	Irrigation Implementation In the Coming Years	Total projects (b)	Δ% (b) x (a)
Pamplona	GO	3,390	334	3,724	628	3,345	7,697	127.1%
Piratini	BA	6,901	6,302	13,203	-	-	13,203	91.3%
Paysandu	BA	7,224	-	7,224	740	9,931	17,895	147.7%
Palmares	BA	1,548	-	1,548	-	3,097	4,645	200.1%
Paladino	BA	-	-	-	-	15,100	15,100	100.0%
-	-	**19,063**	**6,636**	**25,699**	**1,368**	**31,473**	**58,540**	**207.1%**

Source: 3Q26 Release

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Irrigation Project

Piratini Farm - BA

Well drilling

300m³



Water Main Installation

500mm



Canal



Association SLC Agrícola x FIPs

Irrigation Project

Investment in water infrastructure that strengthens the productivity, operational resilience, and sustainability of SLC Agrícola – PHASE I

Power substation



Pivot in operation



Irrigation Project

Project in progress - 2026

Construction of the pump house



Reservoir excavation



Canal Excavation



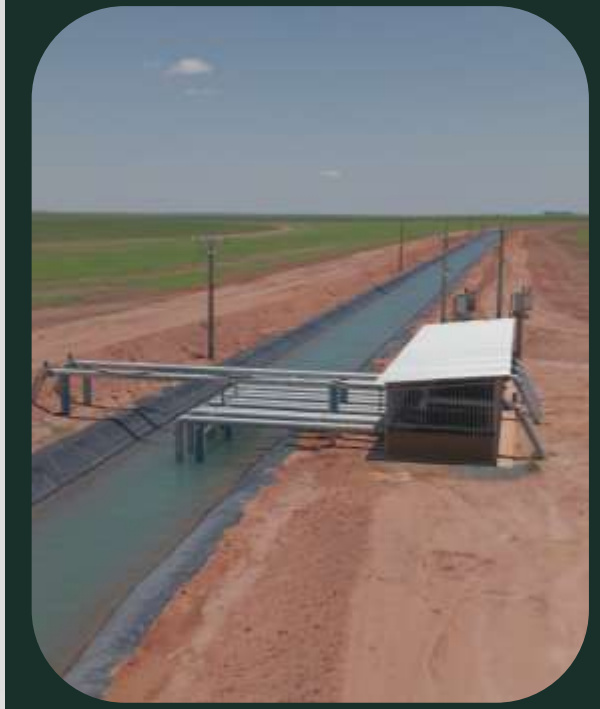
Canal connecting to reservoir under construction



Irrigation Project

Project in progress - 2026

Construction of the pump house



Reservoir excavation



Canal Excavation



Canal connecting to reservoir under construction



6

Net Debt



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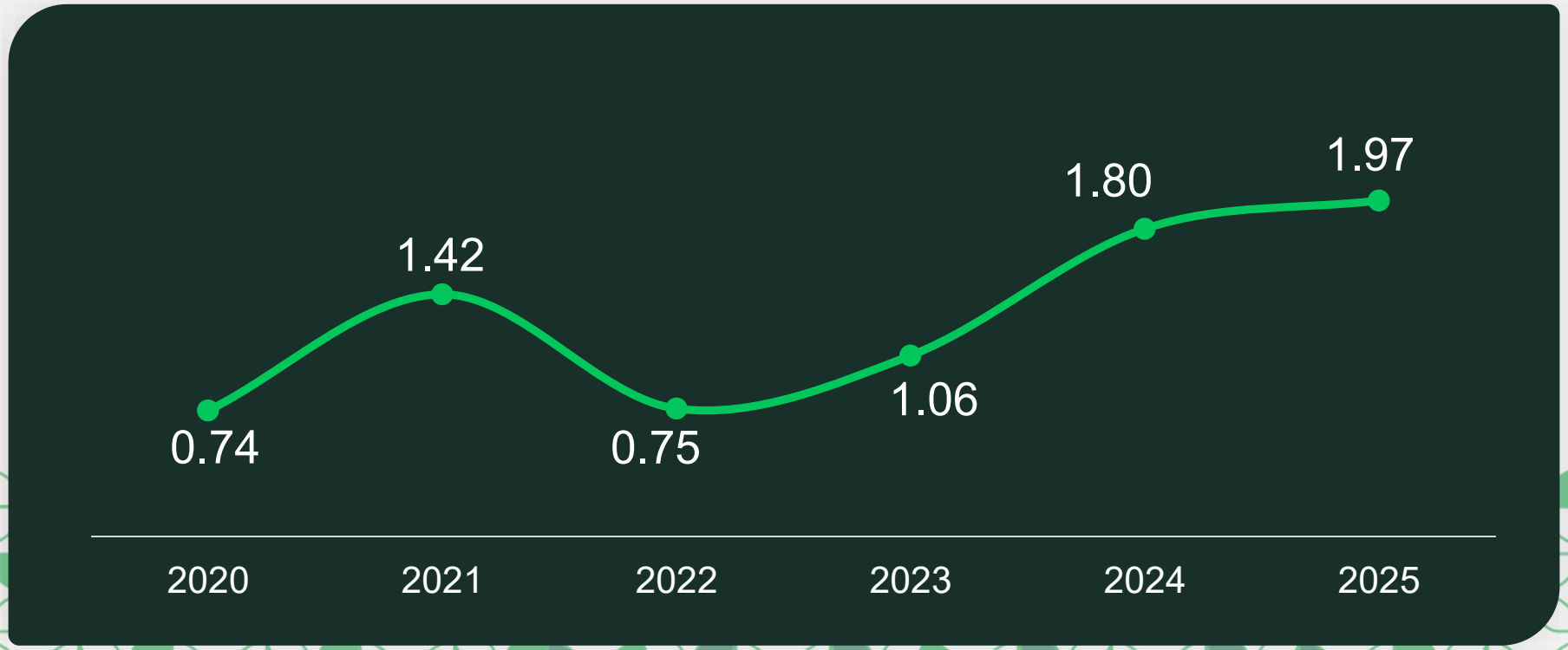
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Net Debt

Credit Line	Average Interest Rate		Consolidated	
(R$ thd)	**4Q25**	**3Q26**	**4Q25**	**3Q26**
Debt in BRL	15.3%	14.0%	7,572,731	7,894,832
Debt in USD	7.5%	6.3%	206,948	627,411
(=) Gross Debt			**7,779,679**	**8,522,243**
(+/-) Gains and losses with deriv. connected with applications and debt			113,701	137,176
(=) Adjusted Gross Debt			**7,893,380**	**8,659,419**
(-) Cash			(2,649,368)	(1,531,068)
(=) Adjusted Net Debt			**5,244,012**	**7,128,351**
Adjusted EBITDA (Last 12 months)			2,664,715	2,372,425
Adjusted Net Debt/Adjusted EBITDA			**1.97x**	**3.00x**

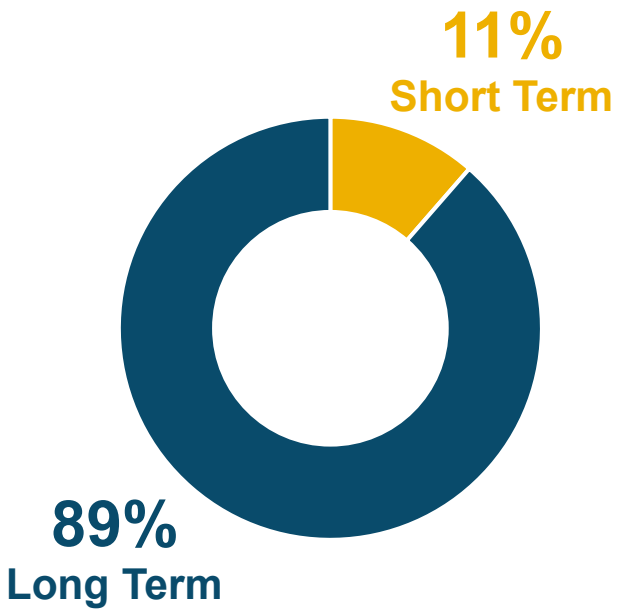
Source: 3Q26 Release.

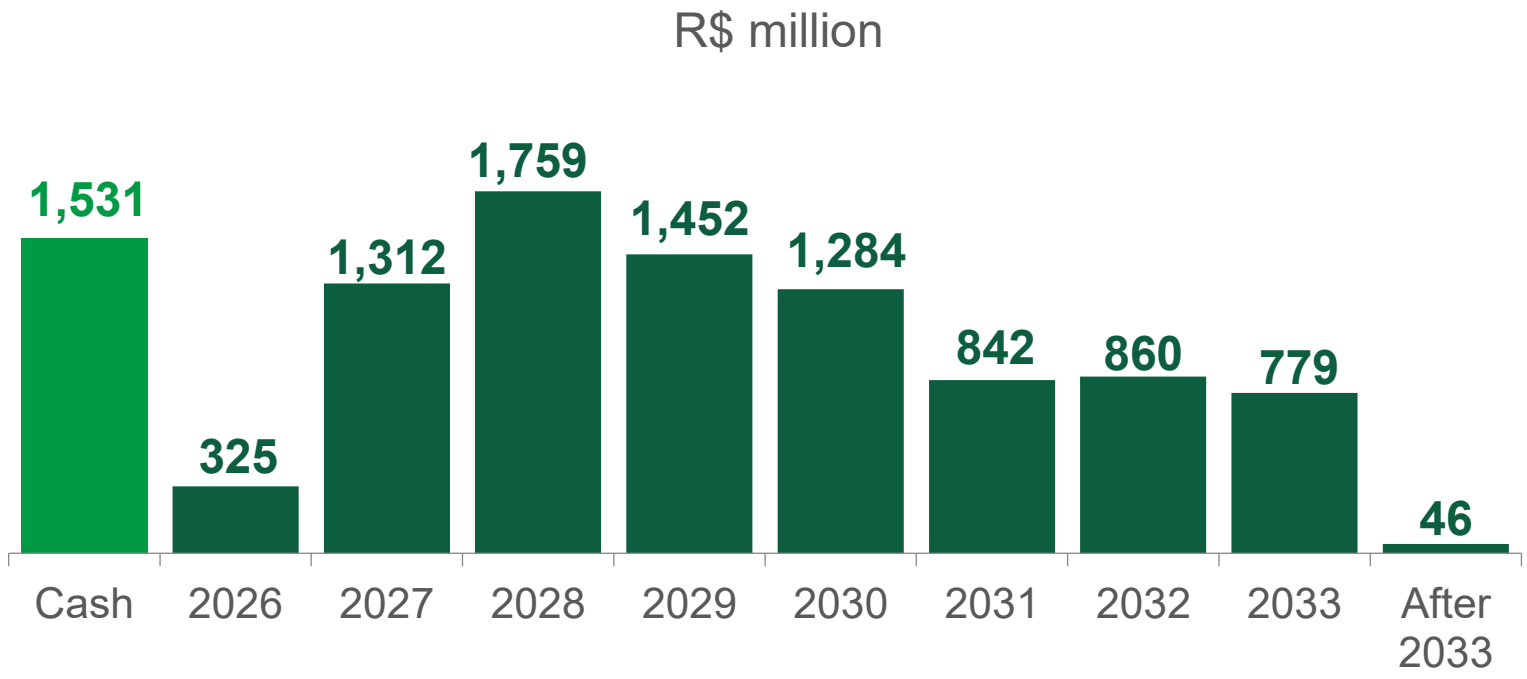
Net debt/adjusted EBITDA



Source: Release 4Q25.

Debt profile and schedule





Issuance of CPR-F*

- **R$ 515 million** (swapped into USD) – Rate of 6.15% per year
- To be paid in two equal installments **in 2031 and 2033**, with semiannual interest payments.

Source: 3Q26 Release
*Source: Material Fact on 09/11/2026

7

Financial Performance

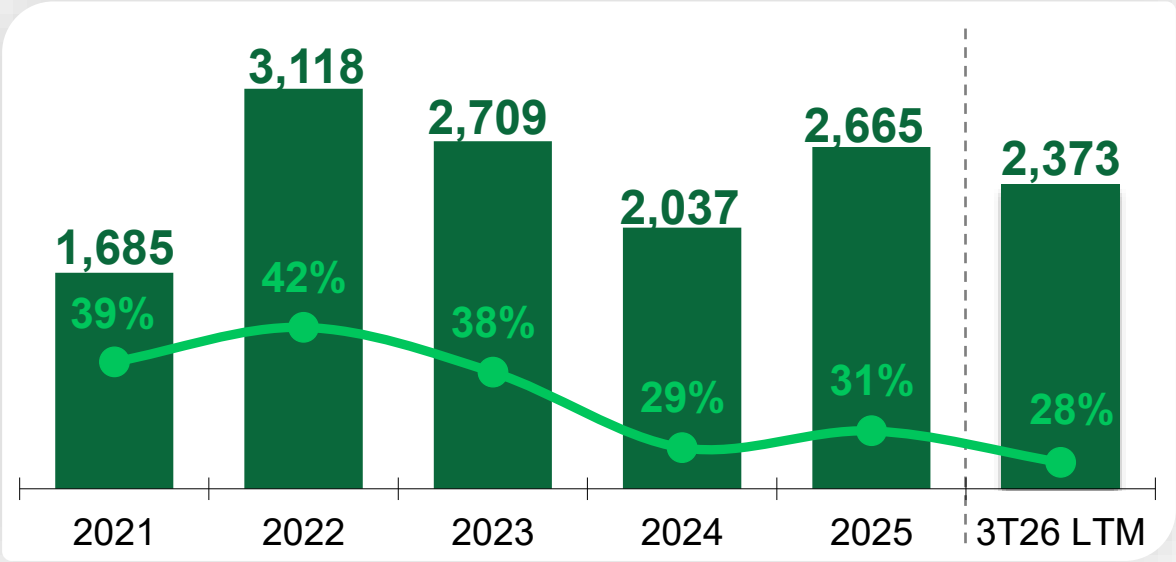


Cultivate & Evolve

SLC AGRÍCOLA

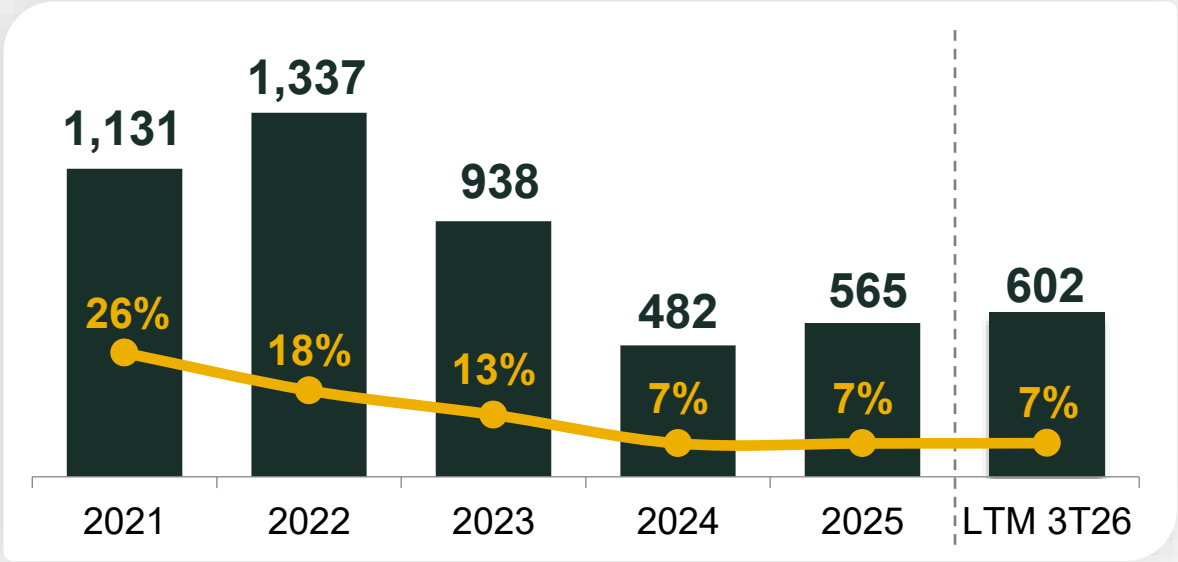
Adjusted EBITDA

(R$ MM & Adjusted EBITDA Margin)



Net Profit

(R$/MM & Net margin)



Source: 3Q26 Release

8

Land & NAV



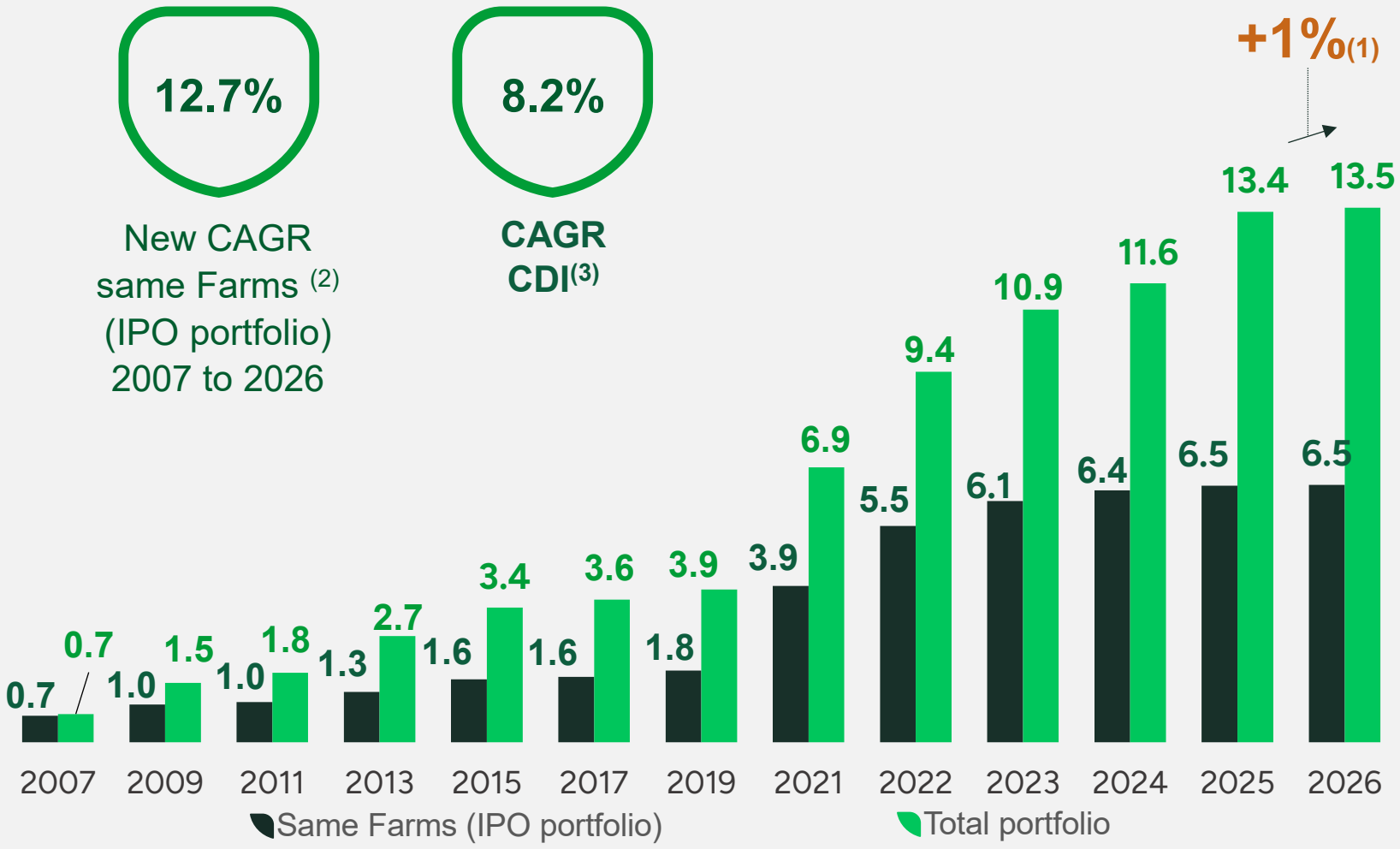
Cultivate & Evolve

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Evolution in the value of the land portfolio

(R$ / billion)

R$ 13.5 billion



(1) Calculated with absolute value.
(2) CAGR SF in the same farms since IPO.
(3) Net CDI CAGR – Accumulated CDI from 2007 to June/2026, net of 15% income tax.

Net Asset Value

(R$ million)	3Q26
SLC Agrícola Farms (net of taxes)(1)	**11,610**
Credit related to tax loss	230
Infrastructure	3,871
Accounts Receivable	424
Inventories	6,005
Biological Assets	984
Cash and short term investments	1,447
Advance for Land Acquisition	246
Subtotal	***24,817***
Suppliers	1,603
Securities payable	264
Gross debt ad. by results of operations with derivatives	8,317
Advance to customers	609
Subtotal	***10,793***
Net Asset Value	**14,024**
Net Asset value per share	**28.12**

NAV

R$ 28.12

(1) Based on an independent appraisal report (Deloitte, 2026), it considers only the value of the land owned by the Company, net of taxes.

NAV, ROIC, ROE & Dividend Yield

	2021	2022	2023	2024	2025	Average
Adjusted NAV (R$/Share)*	19.8	26.3	28.9	28.5	26.6	-
Return on invested capital (ROIC)	37.0%	28.7%	17.8%	12.2%	10.0%	**21.1%**
Return on equity (ROE)	44.5%	30.1%	17.5%	8.4%	7.7%	**21.6%**
Dividend Yield	6.1%	6.4%	4.7%	3.1%	5.6%	**5.2%**
Net CDI (%)	3.8%	10.5%	11.1%	9.2%	12.2%	**9.4%**



NAV
3Q26
R$ 28.12
per share

*NAV adjusted yearly by current count of 498.745.930 shares.

P/E, EV/EBITDA, EV/REVENUE, FCF/EBITDA and ROE

	2021	2022	2023	2024	2025	Average
Price/Earnings (P/E)	7.3	7.1	8.9	16.1	12.6	**-**
EV/EBITDA	6.1	3.9	4.1	5.6	4.6	**4.7**
EV/Revenue	2.4	1.7	1.6	1.7	1.4	**1.7**
FCF/EBITDA	-18.7%	38.2%	20.0%	2.2%	-44.4%	**2.6%**

* EV: calculated based on the share price on the last trading day of the year.

9

Strategy & Capital allocation

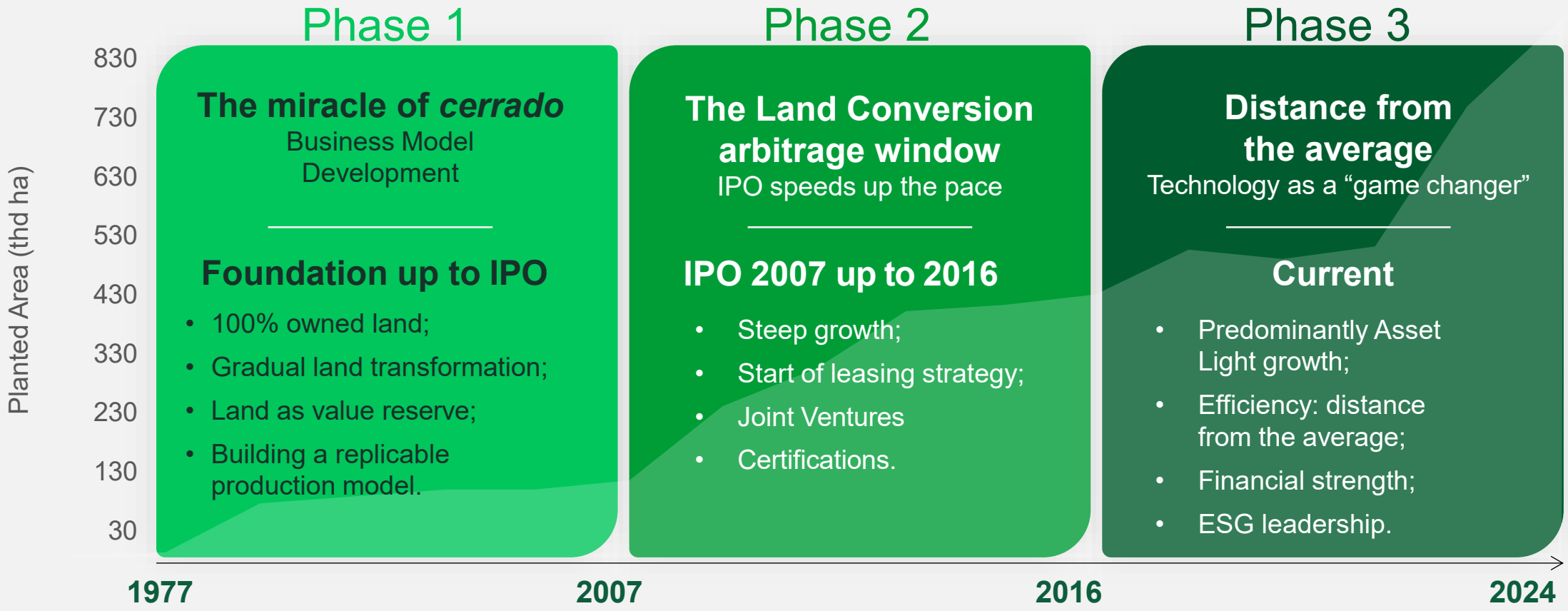


Cultivate & Evolve

SLC AGRÍCOLA

Our strategy in 3 phases

SLC has made great use of the main opportunities in Brazilian agribusiness in recent decades

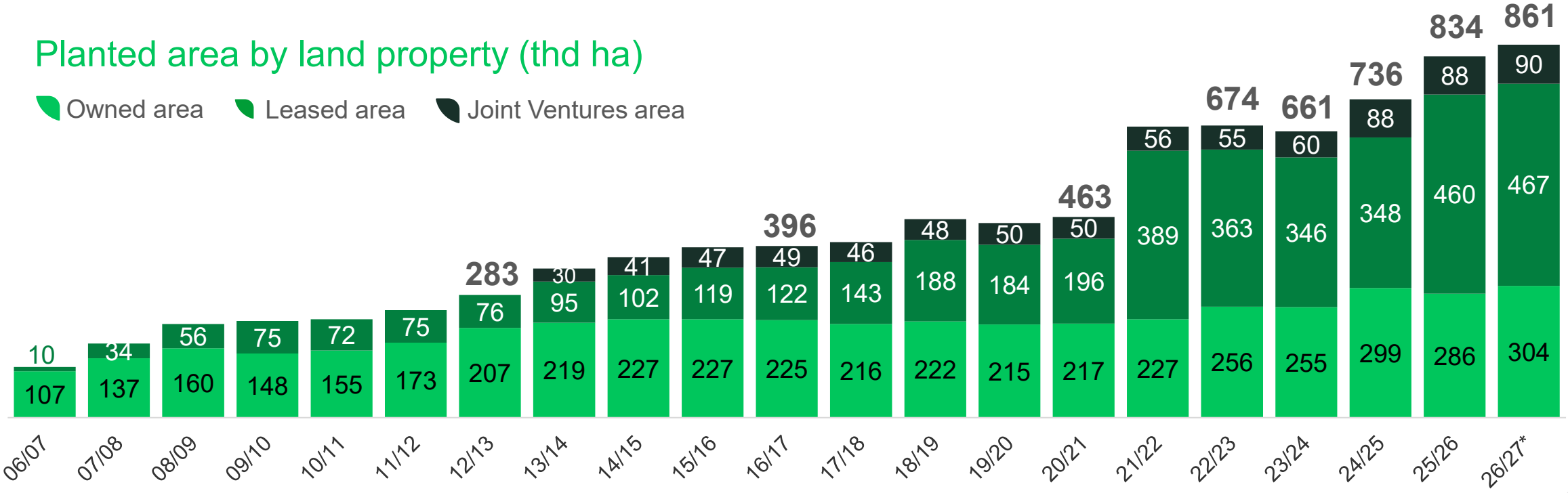


Migration to asset-light model

In the 2026/2027 crop year:

63% of physical area comes from leasing & joint ventures (1st crop)

Planted area by land property (thd ha)



Source: 3Q26 Release

*Forecast

The Company considers the leased area as: leased area of the first crop plus the first crop area of the Joint Ventures, divided by the total planted area of the first crop = 63%

Capital allocation



Growth in mature areas with high productive potential



Pasture conversion



Dividend payment



Shares buyback



New projects

SLC SEMENTES

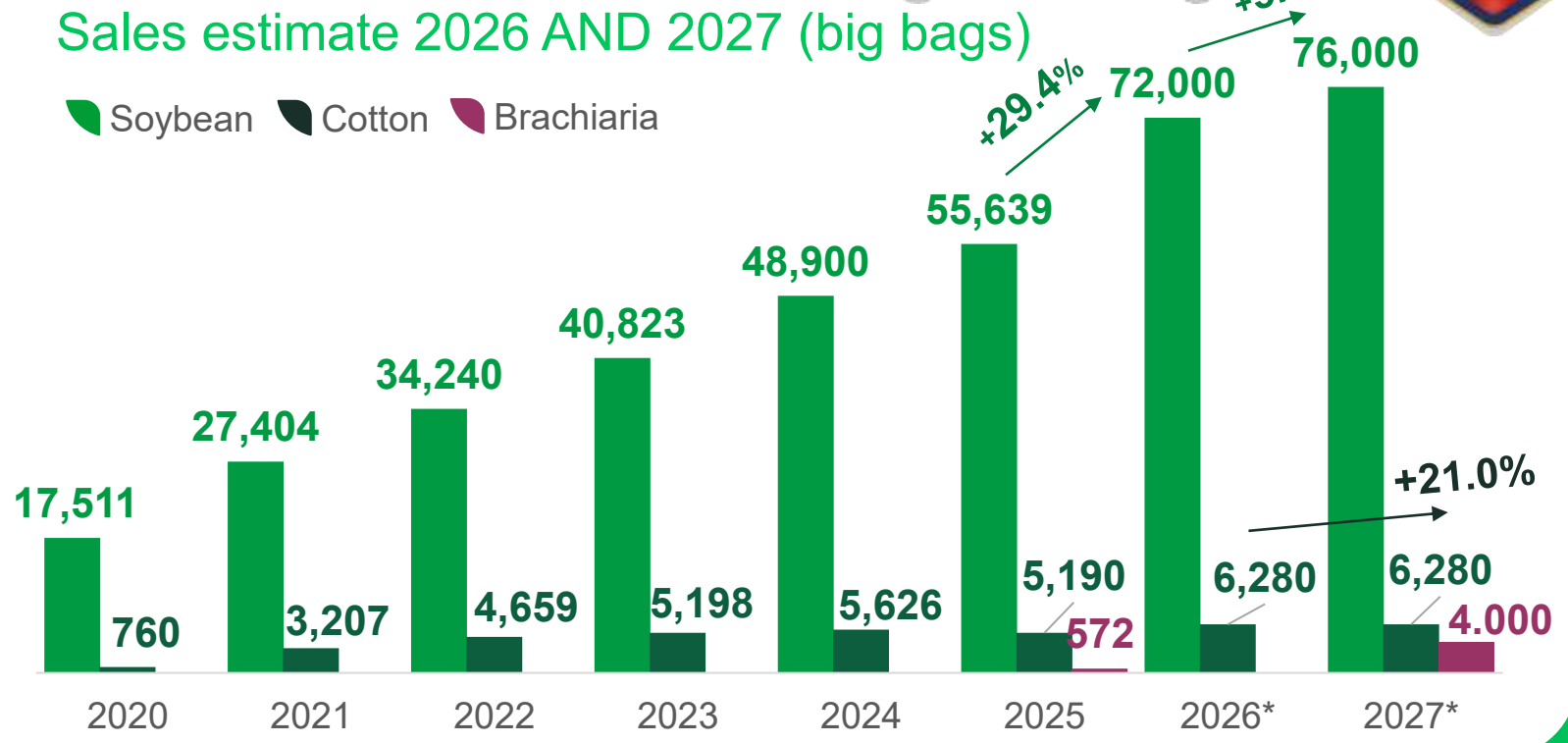
CAGR Soybean Seed until 2025:

26.0%

CAGR Cotton Seed until 2025:

47.0%

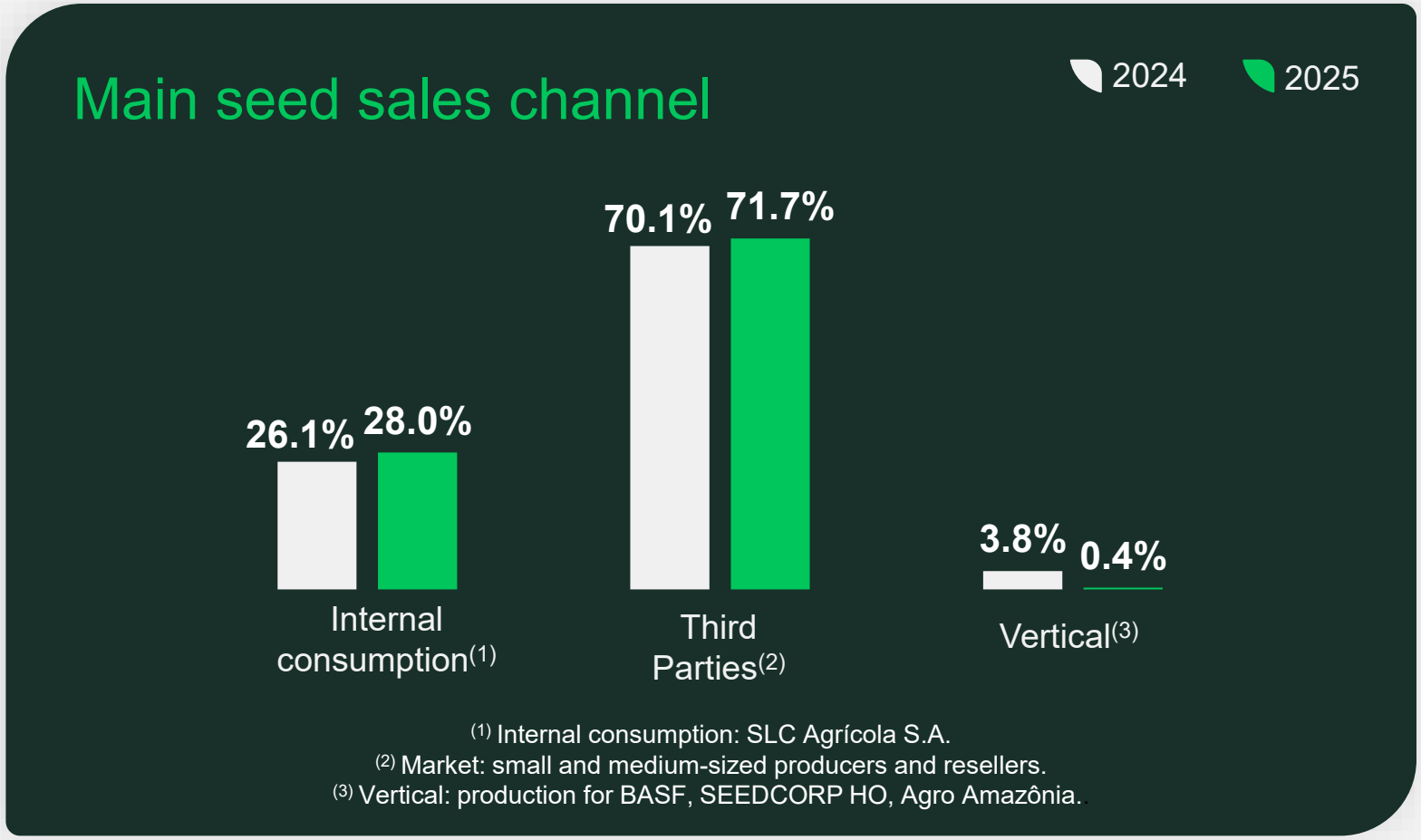
Sales estimate 2026 AND 2027 (big bags)



Source: Release 4Q25 | Material Fact: 10/07/2026

*Forecast

Seeds operation



Source: 4Q25 Release

Cattle Herd

Crop-livestock integration

- Sustainability and Soil management
- Social and economic benefits
- Animal Welfare
- **42 k** heads invoiced (9M26)
- Net revenue*: **R$296 M (9M26)**
- Unit gross profit* **R$785 per head (9M26)**

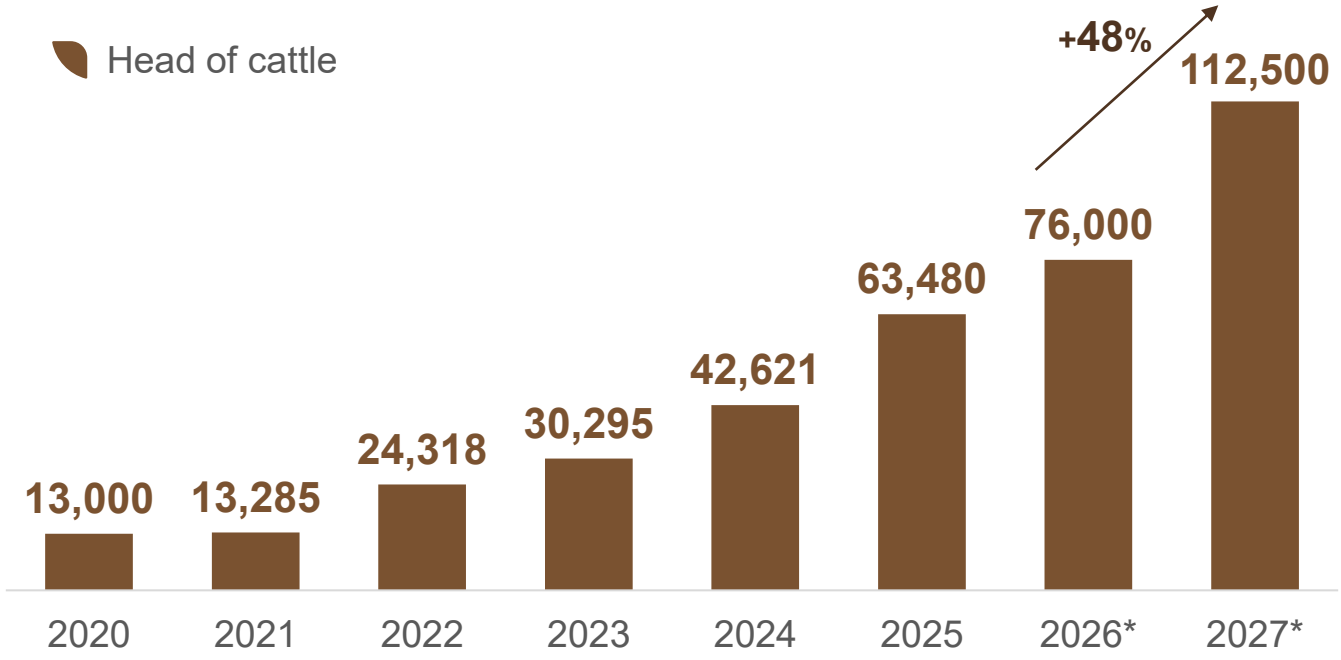


Source: 3Q26 Release

Capital Allocation

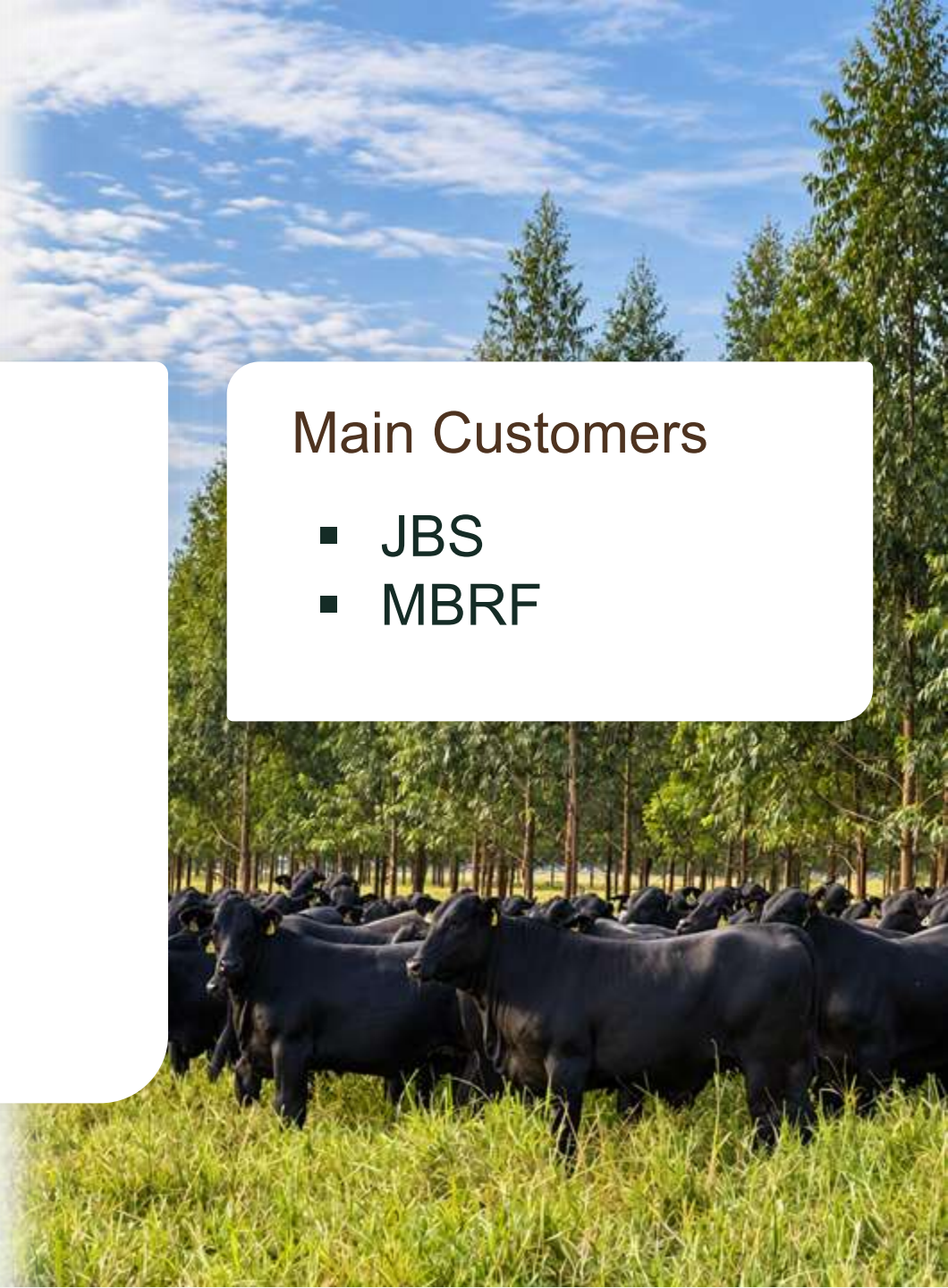
Cattle Herd

Sales Estimates for 2026 and 2027 (head)



Main Customers

- JBS
- MBRF



Source: 3Q26 Release

Dividend
R$380M
R$ 0.86
per share

IOE*
R$20M
R$ 0,045
Per share

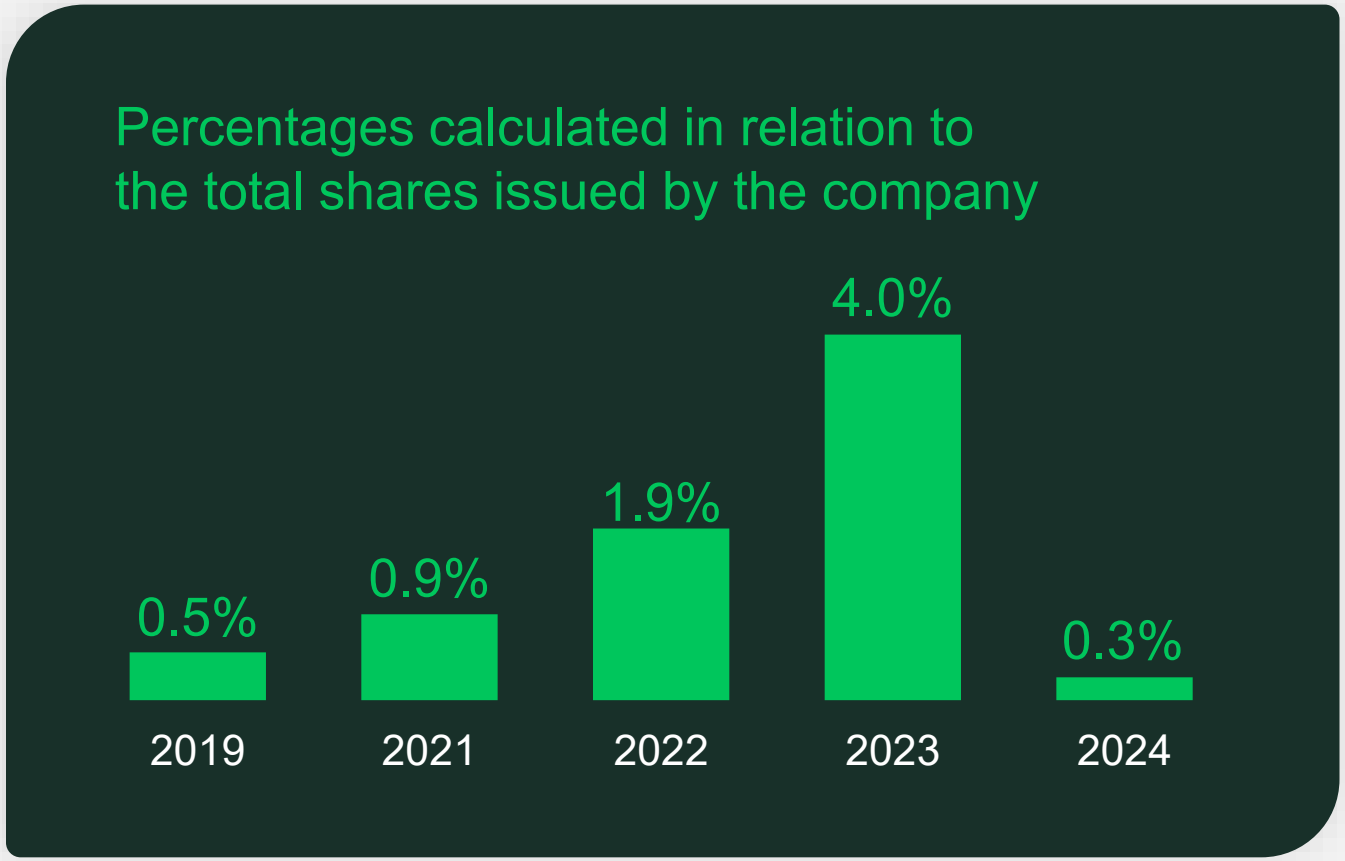
R$400M R$0.90 per share
5.6% dividend yield

Extraordinary dividends

and

***Interest on equity**

Sharebuyback
(million of shares)



The share buyback program of **10 million shares (2.3%)**, approved in November 2025*.

Between 2019 and 2024, **3.9% of issued shares** were repurchased.

*Source: Material Fact on november 6th, 2025.

10

Technology & innovation

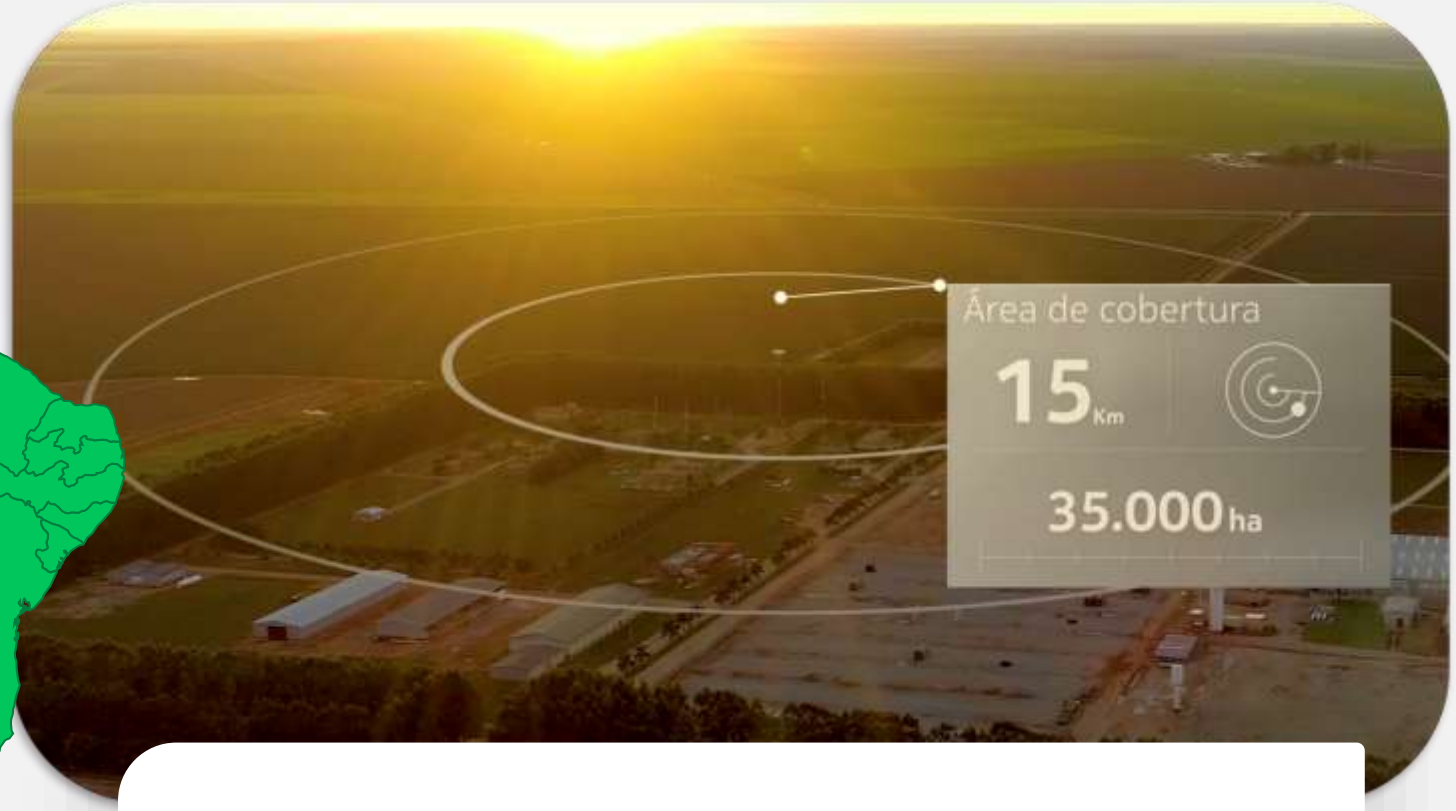


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SLC AGRÍCOLA

Connectivity





24 Farms

fully connected in all fields with 4G signal.

SLC AGRÍCOLA

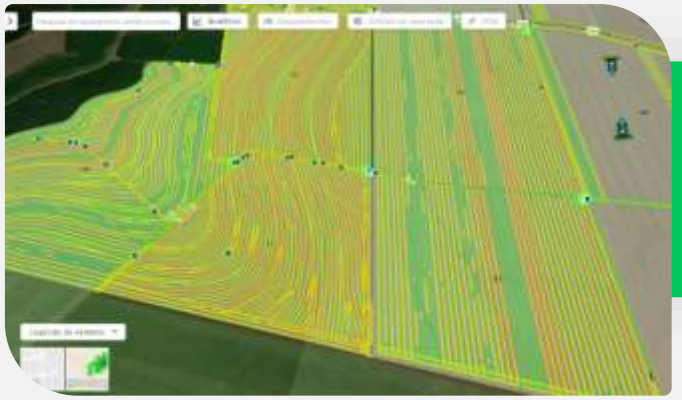
Spraying operation

Adjusting engine speed **(rpm)** and reducing fuel consumption

Reduction in fuel consumption:
0.79 to 0.58 L/ha

-27%

Before



Pantanal Farm

Yellow and orange colors indicate higher engine rotation > higher fuel consumption.

After

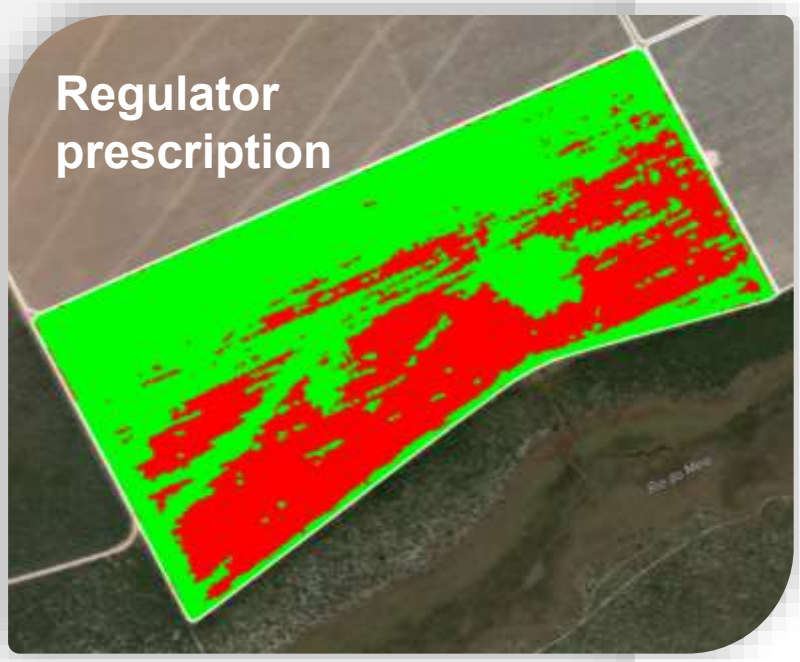


RPM reduction of 2,100/2,300 to 1,500/1,900.

NDVI Maps | Application regulator and site-specific application of defoliants

Daily satellite imagery enables vegetation index-based application prescriptions.





Variable-rate application of cotton growth regulator and site-specific application of defoliants for soybean and cotton.

In 2024/25, **64,062 ha** applied with imagery (**satellite image**).

Higher regulator dose

Lower regulator dose

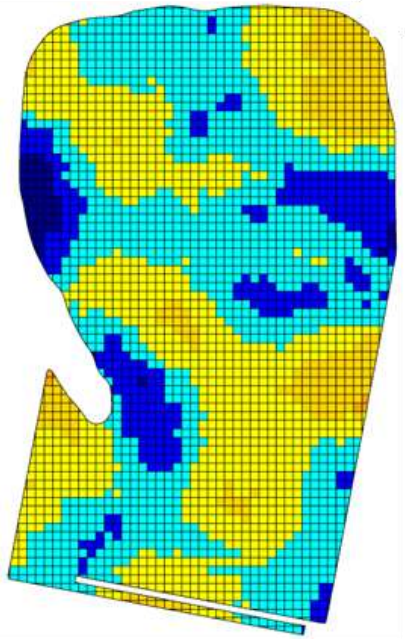
*The company does not use NDVI maps for productivity estimates.

Precision agriculture

Fertility Variability Maps

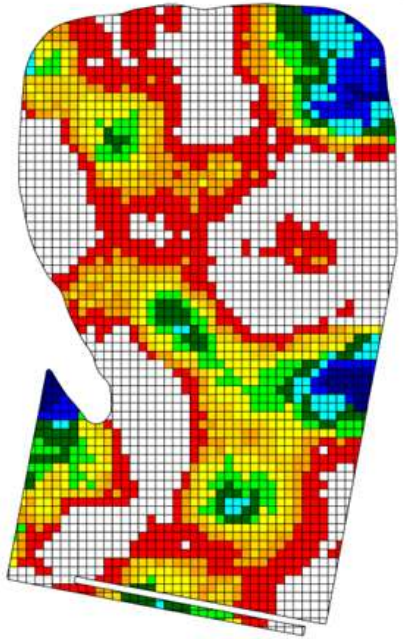
100% of SLC Agrícola's crops **already mapped** in precision agriculture.

Fertility variability map



- Low fertility
- Adequate fertility

Fertilizer prescription at variable rate



- Increased productive potential
- Cost reduction

Related to the 2025/26 crop year.

Digital Agriculture Package

TGO
Operational Management Control Tower





Variable-Rate Seed Planting



Correction Line



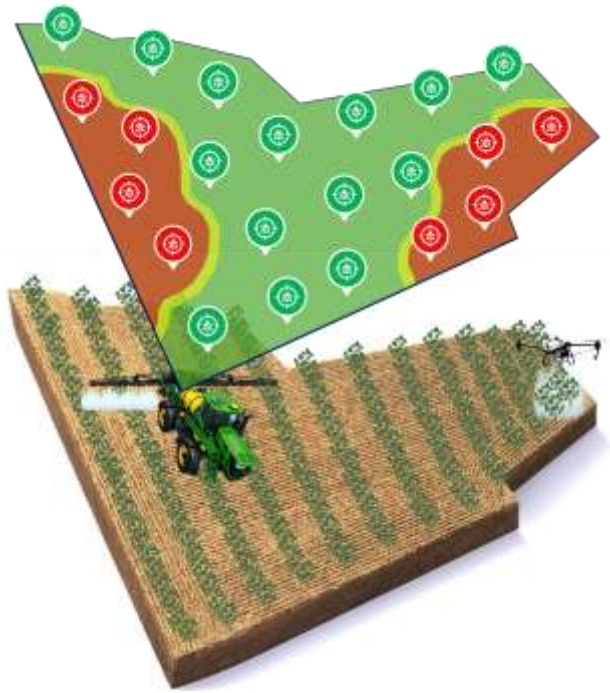
Integrated Pest and Disease Management

Digital Agriculture Package

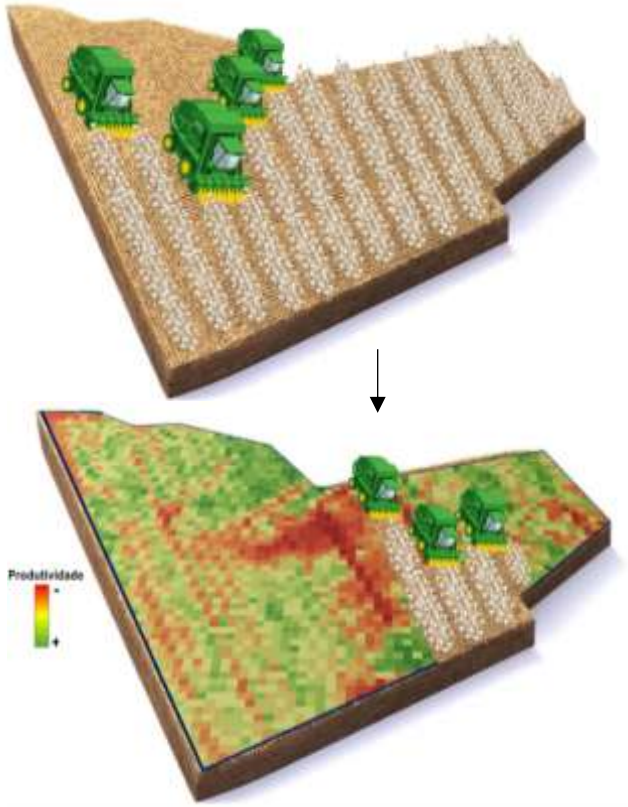
TGO
Operational Management Control Tower



2024/25 crop year responsible for **80%** of crop protection savings in **382k ha** applied with precision agriculture.



Localized Application



Harvest Mapping

Savings with digital agriculture

Localized application

Localized application through sensors present in **21 Farms**.



Cost reduction with crop protection.

Sensors identify weeds and apply herbicide in real time.

67% savings in over 227k ha in 2024/25 crop year.

SLC AGRÍCOLA

Spraying drones

Localized application



Capacity:
up to 40 liters.

Autonomy:
8 – 12 minutes.

Performance:
12 to 20 ha/h.

Precision crop protection application.

Weed monitoring with drone imagery.

9 drones currently operating.

SLC AGRÍCOLA

Electric & autonomous drone

Pelican Spray

- **Day and night** spraying.
- **70-80 hectares/hour** (operation performance like a self-propelled sprayer).
- **Similar cost** to aerial spraying.
- 2026: **3 drones** operating.



Leopard

Robô autônomo



- Autonomous robot for monitoring and detecting pests;
- Daytime and night time operation;
- Embedded Intelligence;
- In final stages of development;
- Evolution of sample density and autonomy in the field.

Artificial Inteligence

SLC AGRÍCOLA

AI



Identification

Camera installed on drones, robots and equipment.



Machine learning

Algorithms, predictive modeling and decision making



Acting

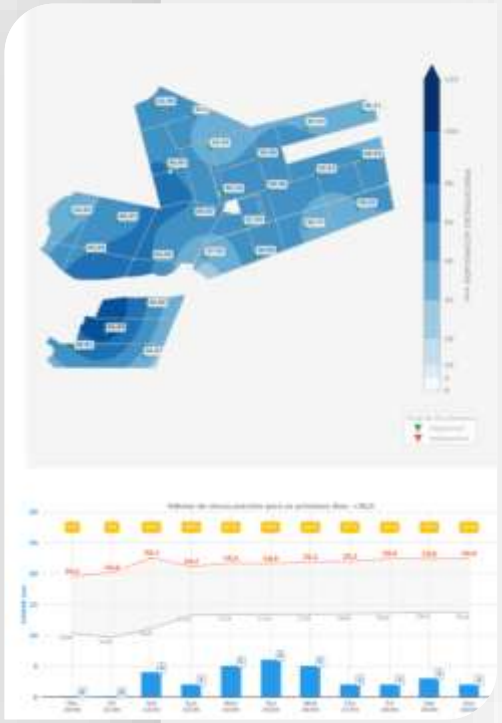
Optimized decision making and localized application.

Climate management

Quick decisions, e.g.: firepower to plant or harvest.

Available for all units in the **mobile version**.

Automated report with interpolated precipitation maps and forecast for the next few days.





Planalto Farm



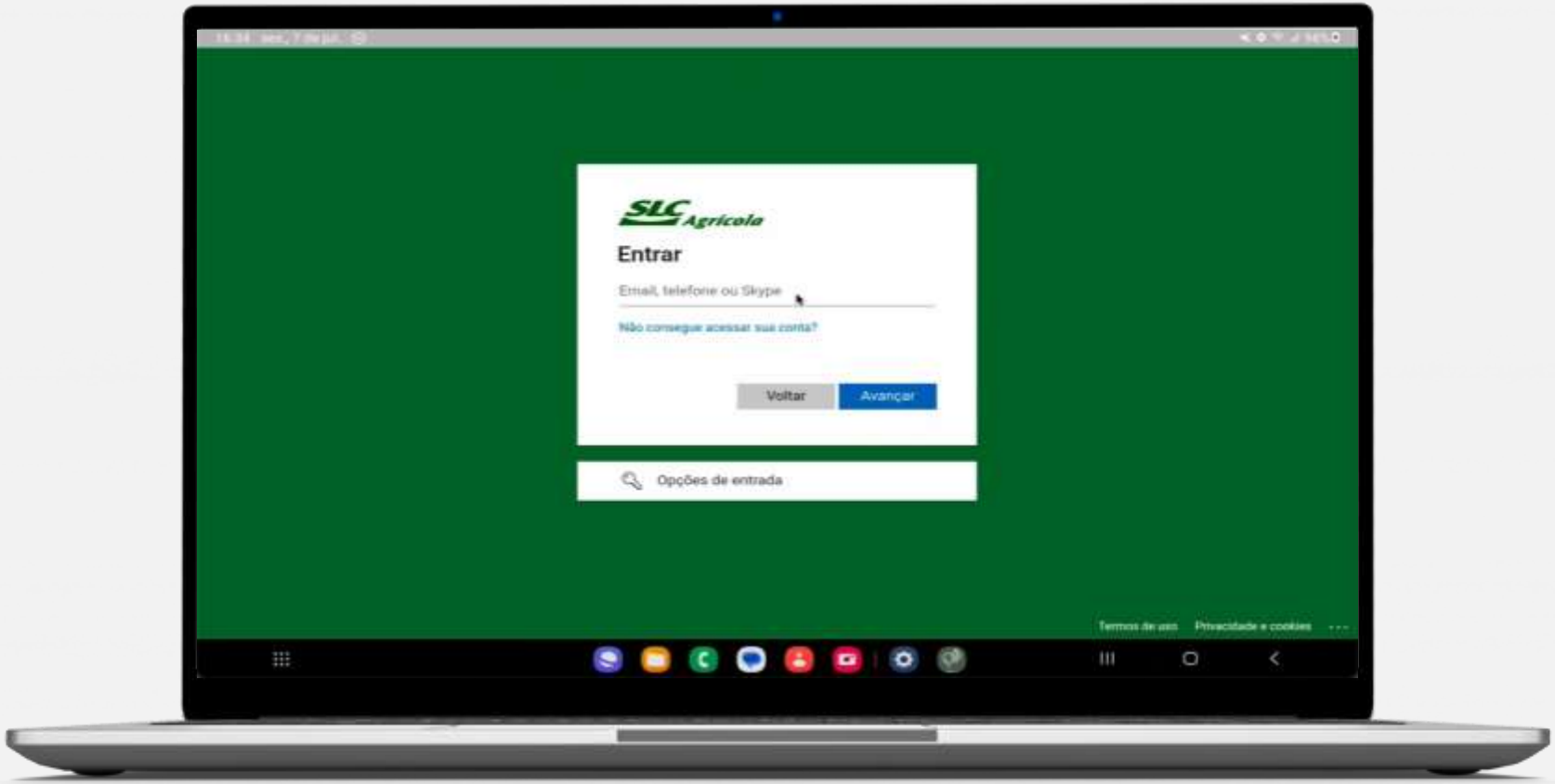
digital rain gauge



weather station

Field notebook

Operations management

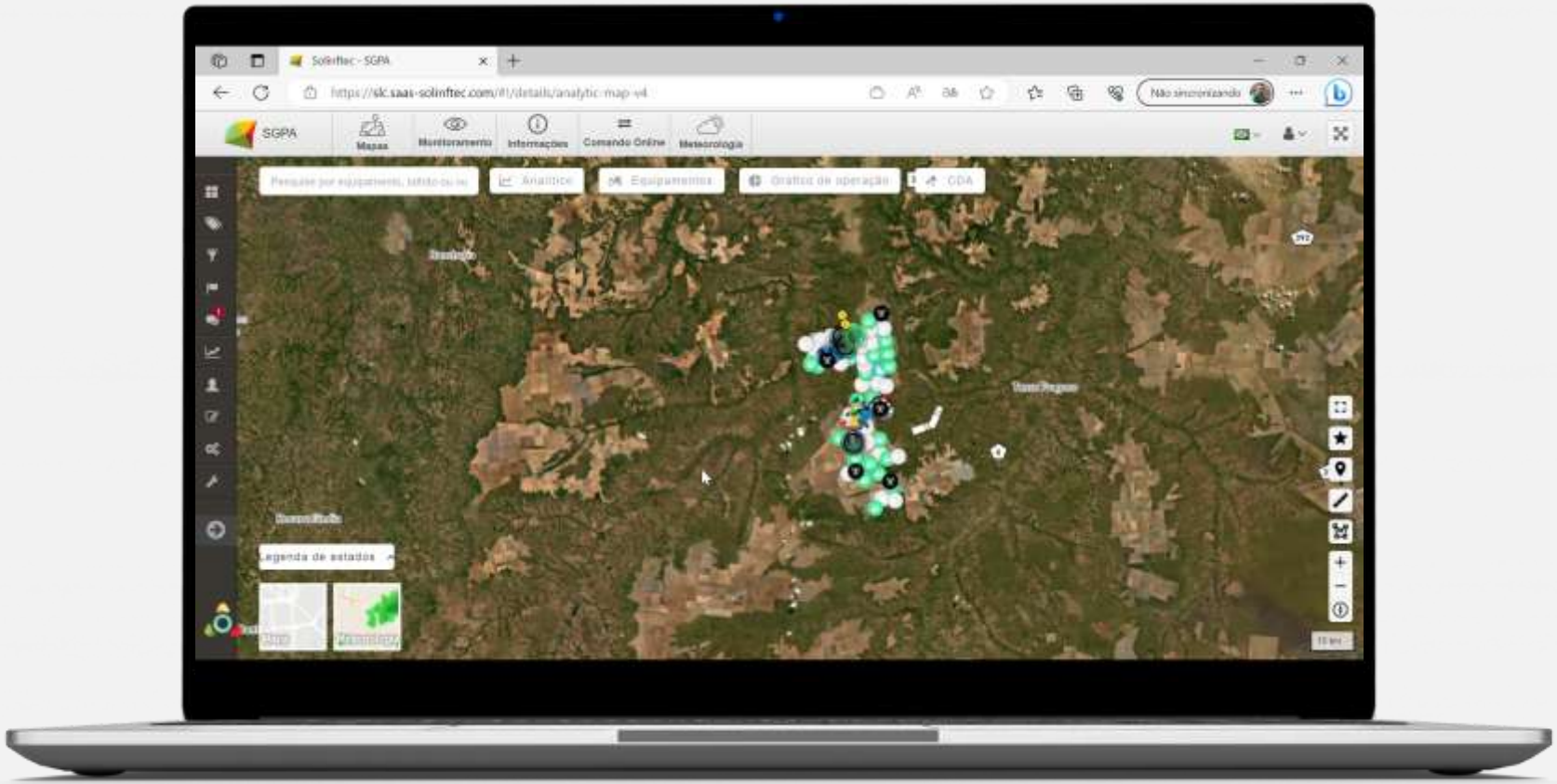


CENTRO DE OPERAÇÕES MECANIZADAS

SLC AGRÍCOLA

Telemetry

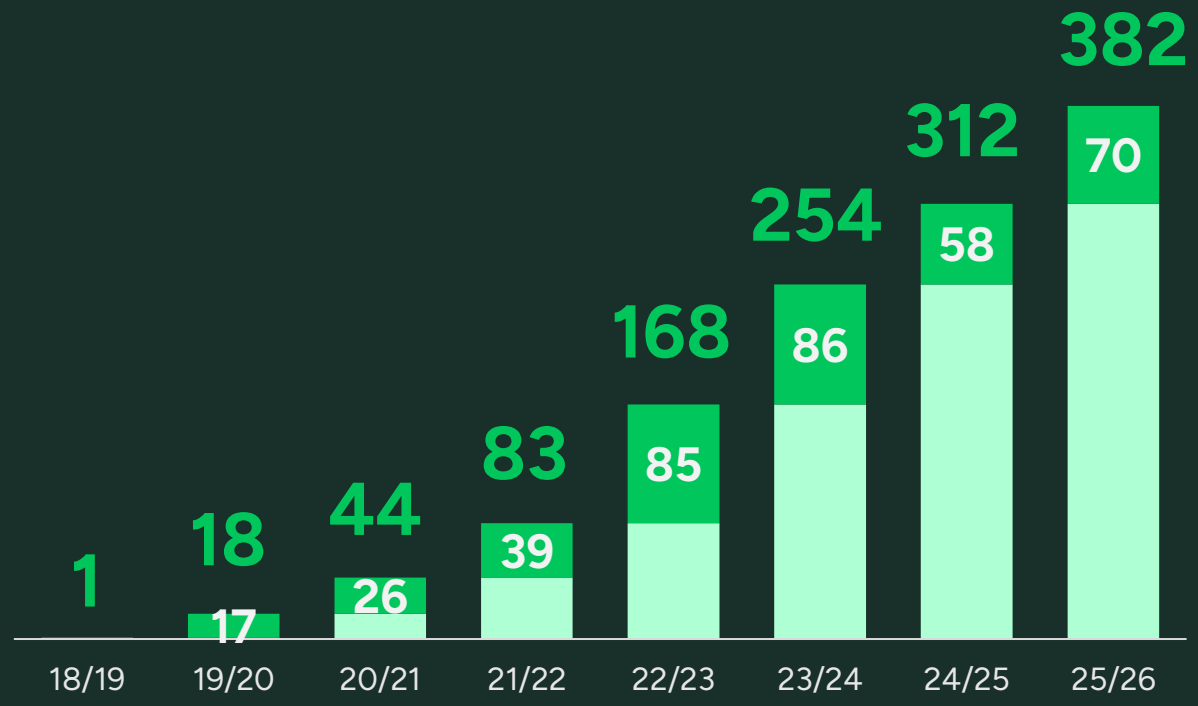
Online Monitoring



Savings with Digital Agriculture

SLC AGRÍCOLA

Net gain from the use of new technologies
(R$ / MM)



CIA Centro de Inteligência Agrícola

- **Remote** sensing
- **Localized Application**
- **Digital pest** recording
- **ROI implied**: for each R$1 invested; we obtain a net return of **R$ 11.70**

Weedlt, Agrocad, Protector, Explorer, Siga and others.
Source: reference form.

11

ESG



Cultivate & Evolve

SLC AGRÍCOLA

Leadership in the ESG Agenda

We act in accordance with

5 goals.

- Farm Certification
- Carbon neutral in Scopes 1 and 2 by 2030.
- Education and educational incentives for our employees.
- Safe Environment for Everyone.
- Education in local communities, agriculture, and the environment.

Governance

Governance Structure

ESG Committee (Administrative Council)

Area of **Sustainability & Human Resources**

Management System



Certification and Quality



Cotton

178.7 thd ha certified in Crop Year 2024/25

20 of 21 eligible farms





Soybean

312.2 thd ha certified in Crop Year 2024/25

18 of 20 eligible farms





Corn

107.5 thd ha certified in Crop Year 2024/25

16 of 20 eligible farms



Certification and Quality

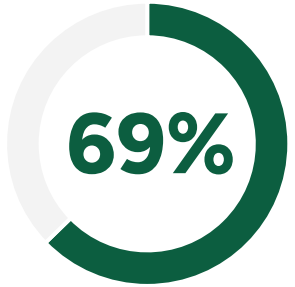


Regenerative Agriculture

325.8 thd ha

10 of 20 eligible farms

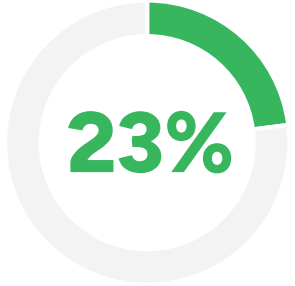
regenagri



SGI

18 of 26 eligible farms

SGI
Sistema de Gestão Integrado



ISO 9001

6 of 26 eligible farms

Our commitments

Reduction of greenhouse gases

By 2030 - our goal is to achieve **carbon neutral** emissions of ghg gases scope 1 and 2, through investment in new technologies in the field and agroindustry.

End of the cycle of opening new areas for crops in Brazil

As of the 2020/21 crop, we **ended the cycle of opening new areas** for crops, following the global movement to combat climate change.



Greenhouse Gas Emissions Reduction Program - GHG

Carbon neutrality
in net scope 1 and 2 until 2030

Registro Público de Emissões
Programa Brasileiro GHG Protocol

- End of the native areas conversion cycle.
- Soil Conservation and Green Fertilization Project.
- ILP Project (Integration Crop Livestock).
- Digital Agriculture of Low Carbon Project.
- Reforestation Project with Native Vegetation.
- Project Use of Energy from Renewable Sources.

´Regenerative agriculture

regenagri



325.8 thd ha certified

We are **the largest company in certified regenerative** agriculture area in soybean and cotton in the Americas.

Goal: 550.864 ha by 2030

The certification supports and attests organizations in transitioning to regenerative agriculture techniques that:

- Increase soil organic matter.
- Promote biodiversity.
- Reduce greenhouse gas emissions (GHG).
- Remove CO^2e and improve water and energy management



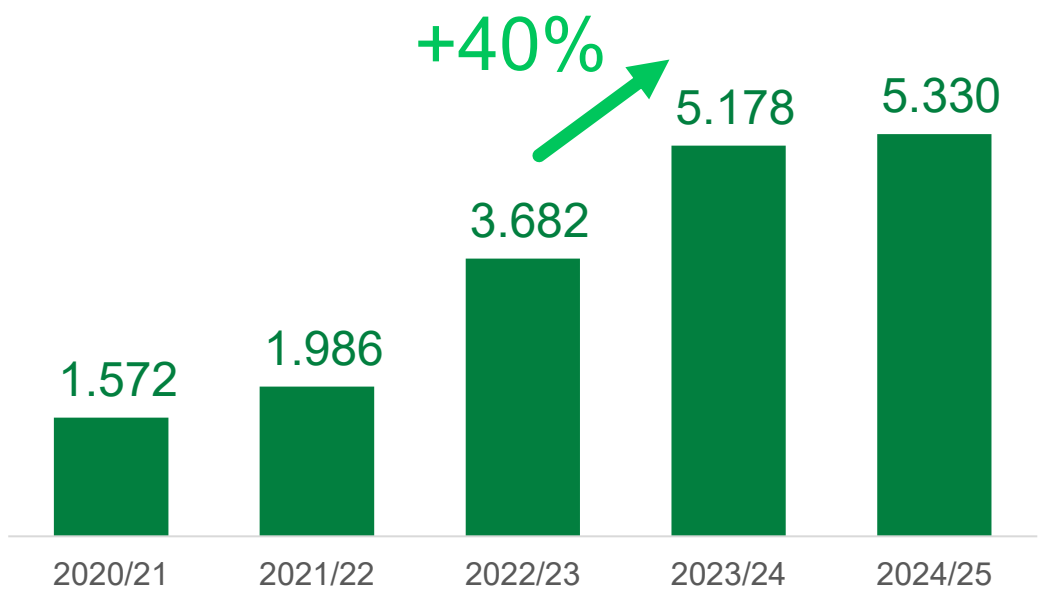
SLC AGRÍCOLA

Source: Release 4T25

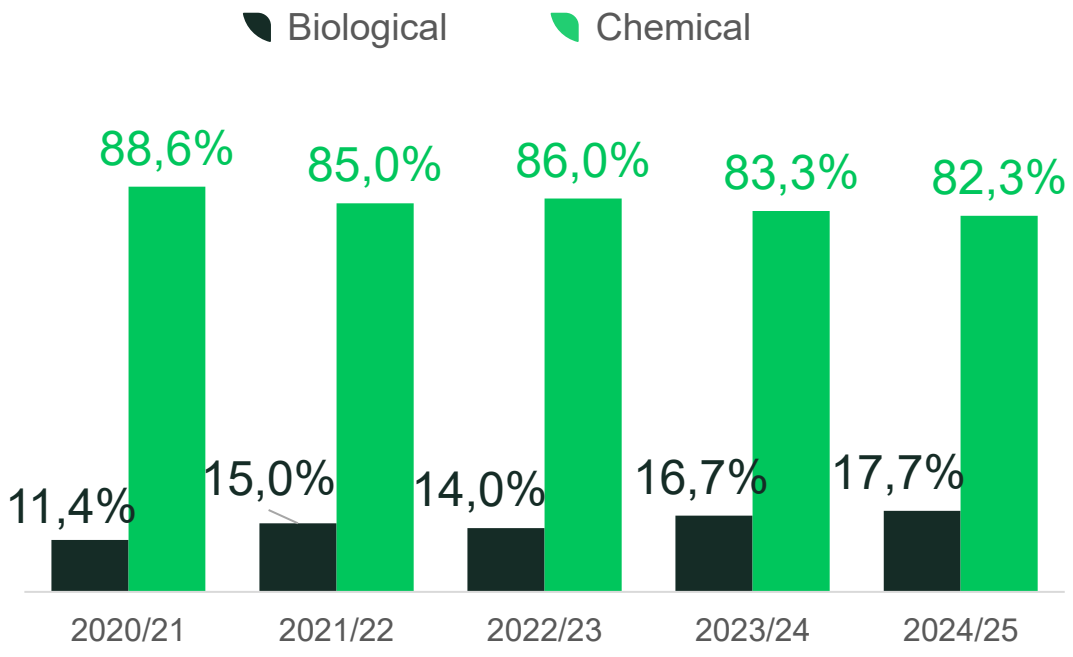
Biological crop protection

Biological-applied hectares

(millions)



% biological vs. chemical



Source: 2024/25 Crop Year

Carbon Project



Ongoing Initiatives:

- Base Research

- Modeling

Carbon Credits

- ALM (Agricultural Land Management)

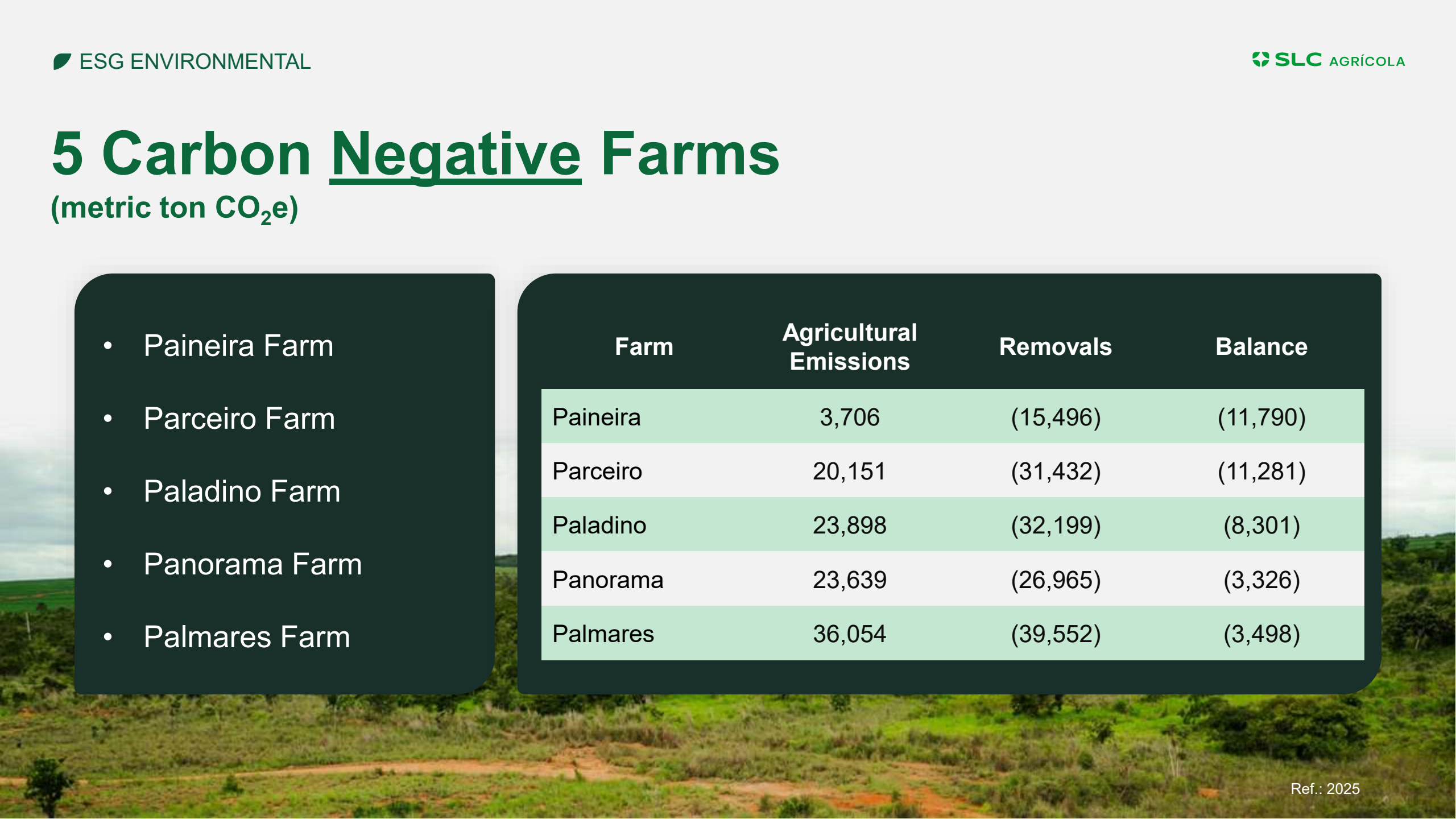
- REDD (Reduction emissions from deforestation and degradation)

5 Carbon Negative Farms

(metric ton CO_2e)

- Paineira Farm
- Parceiro Farm
- Paladino Farm
- Panorama Farm
- Palmares Farm

Farm	Agricultural Emissions	Removals	Balance
Paineira	3,706	(15,496)	(11,790)
Parceiro	20,151	(31,432)	(11,281)
Paladino	23,898	(32,199)	(8,301)
Panorama	23,639	(26,965)	(3,326)
Palmares	36,054	(39,552)	(3,498)

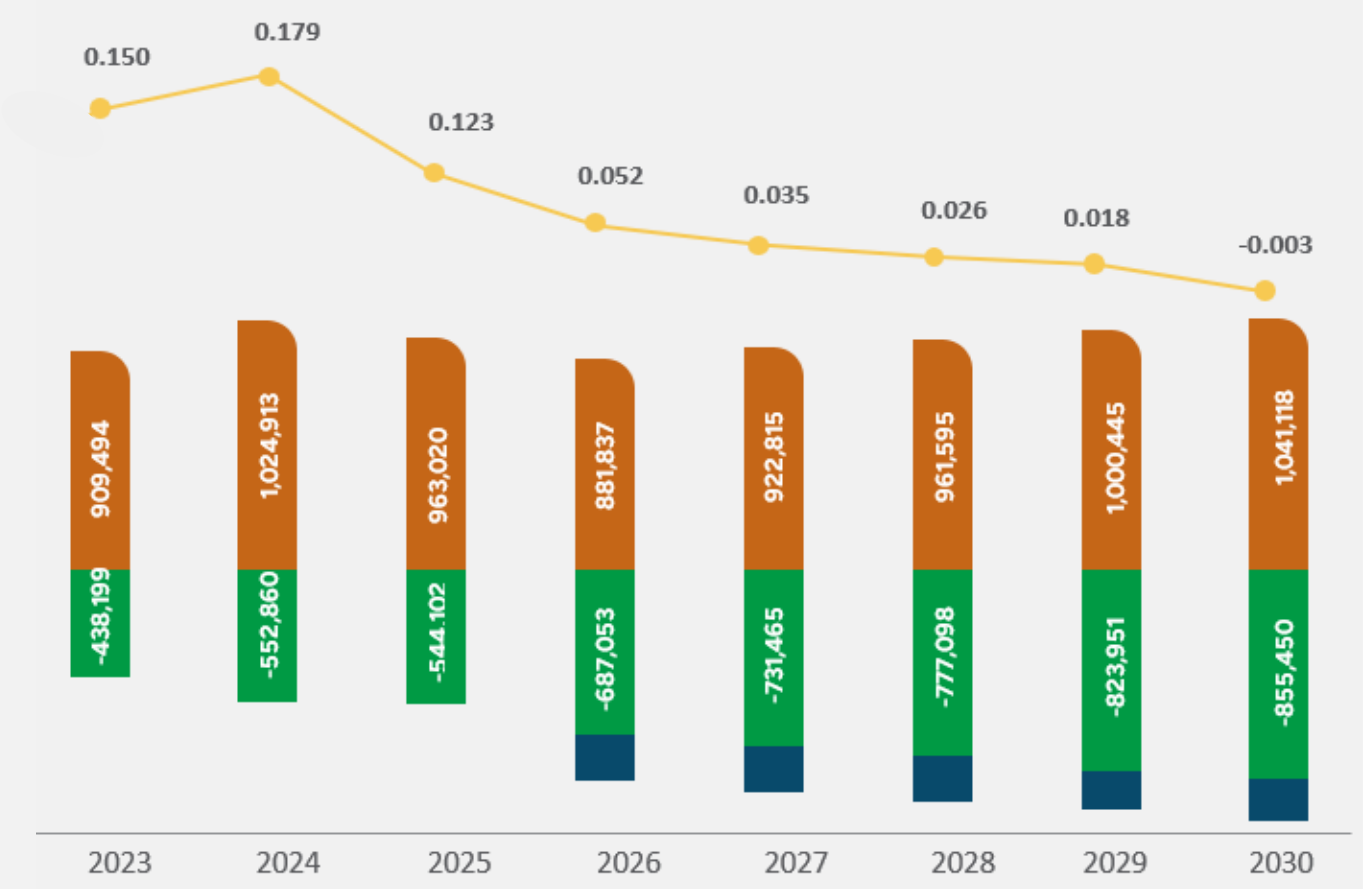


Ref.: 2025

Reduction in carbon emissions

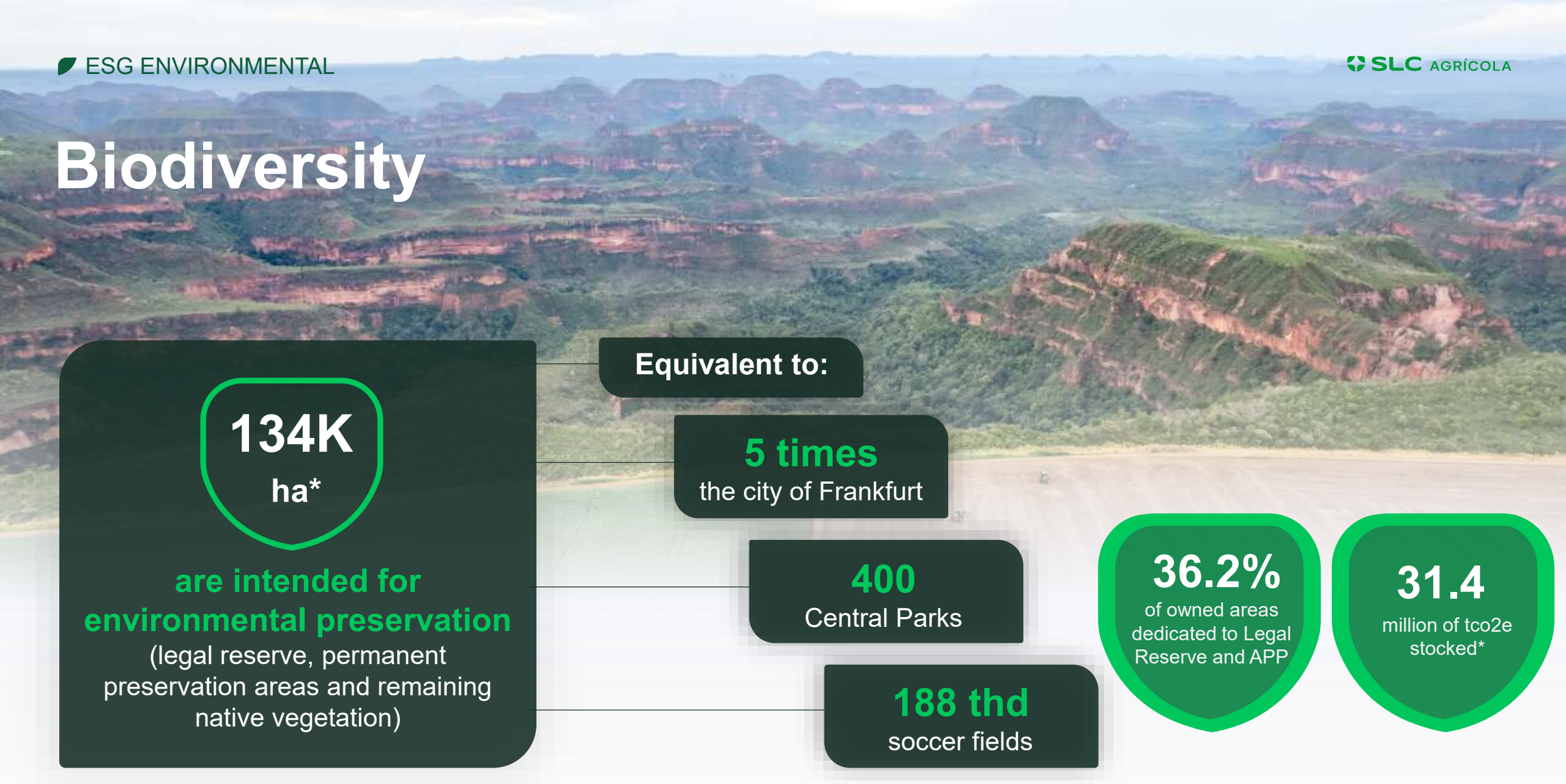
- Expansion of **regenerative** and **low-carbon agriculture** practices
- **Reduction in the use of fossil fuels** and **self-generation of electricity** from renewable sources
- **Offsetting actions** through the **conservation of native areas** and **forestry projects**

Decarbonization plan projection



Source: 2025 Management Report.

Biodiversity



134K ha*

are intended for environmental preservation (legal reserve, permanent preservation areas and remaining native vegetation)

Equivalent to:

- **5 times** the city of Frankfurt
- **400** Central Parks
- **188 thd** soccer fields

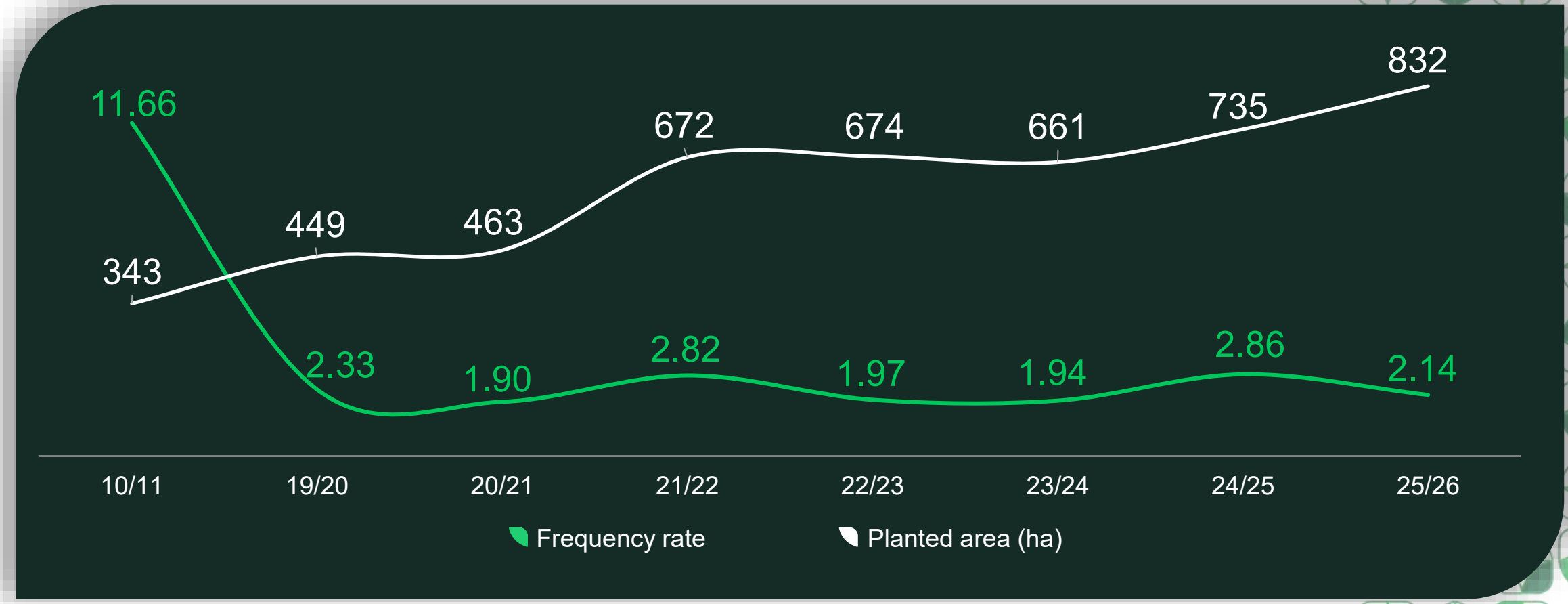
36.2% of owned areas dedicated to Legal Reserve and APP

31.4 million of tco2e stocked*

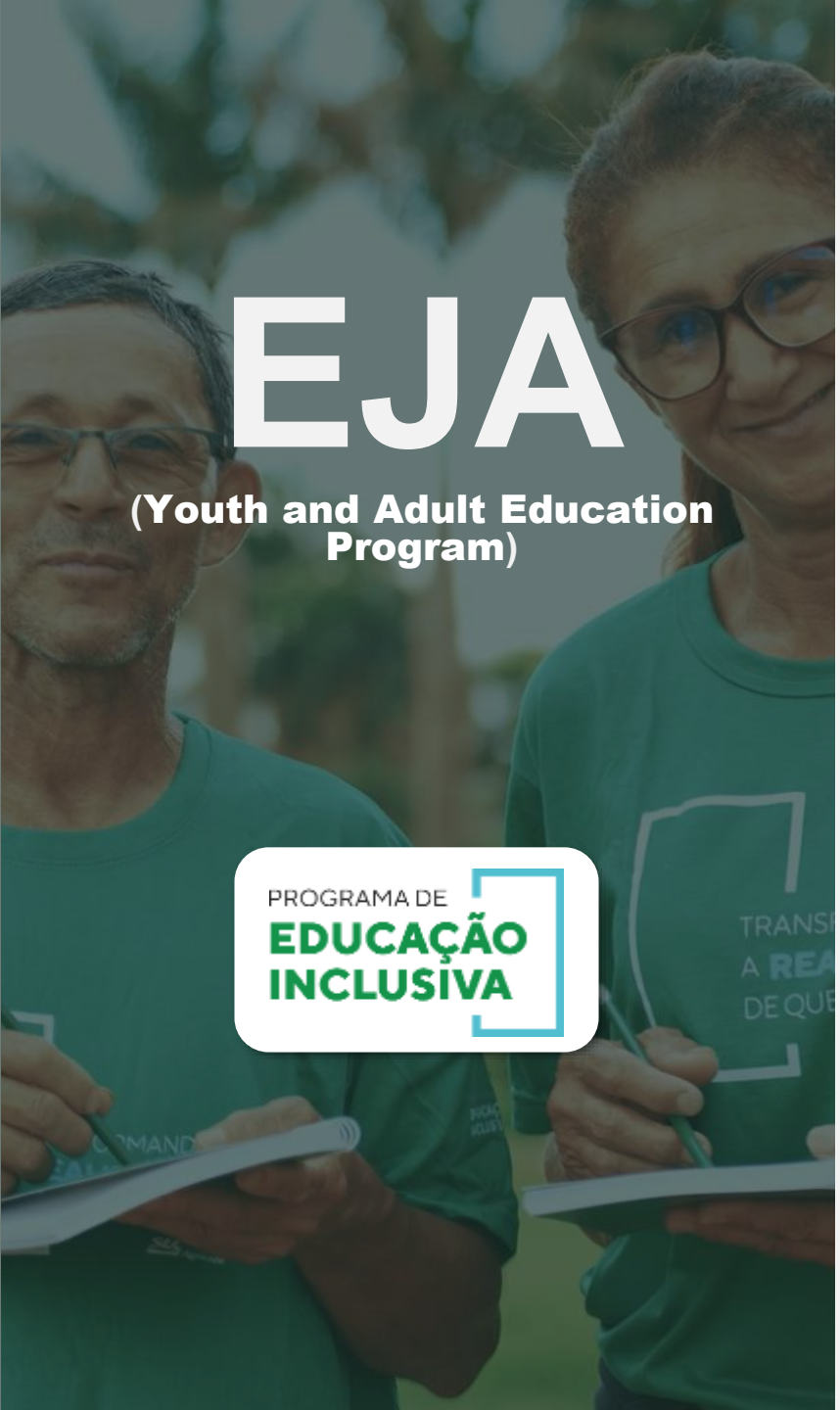
*121.8 thd hectares are owned by SLC Agrícola, and 12.2 thousand hectares are owned by BTG FIPs

Ref.: Lopes; Miola, 2010 (Sequestro de Carbono em diferentes fitofisionomias do Cerrado). Silva et al., 2014 (Estoque de biomassa aérea, carbono e sequestro de dióxido de carbono em sistemas florestais da Amazônia Mato-grossense).

Safe work environment



Source: 2025/26 crop year.

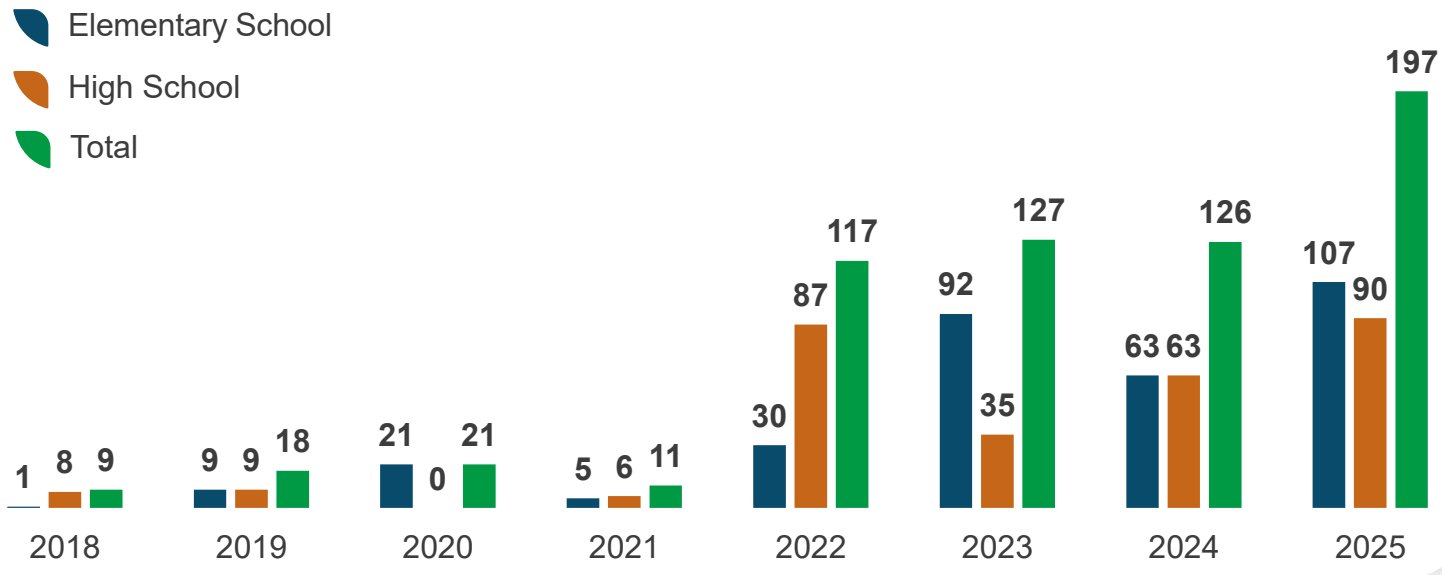


SLC AGRÍCOLA

783 enrolled in 2026

626 graduates by 2025

Elementary and High School Graduates



Source: 2025 Management Report

Our Big Dream

To positively impact future generations, through global leadership in agribusiness and respect to the planet.

Our values

Integrity, guided by ethical, consistent, and unquestionable conduct, combined with **Passion for what we do** and a commitment to the highest quality, foster **Enduring Relationships** and mutual respect among all stakeholders, leading to **Sustainable Results**—economically viable, socially equitable, and environmentally responsible.



INTEGRITY



PASSION
FOR WHAT WE DO



LASTING
RELATIONSHIPS



SUSTAINABLE
RESULTS

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SLC AGRÍCOLA



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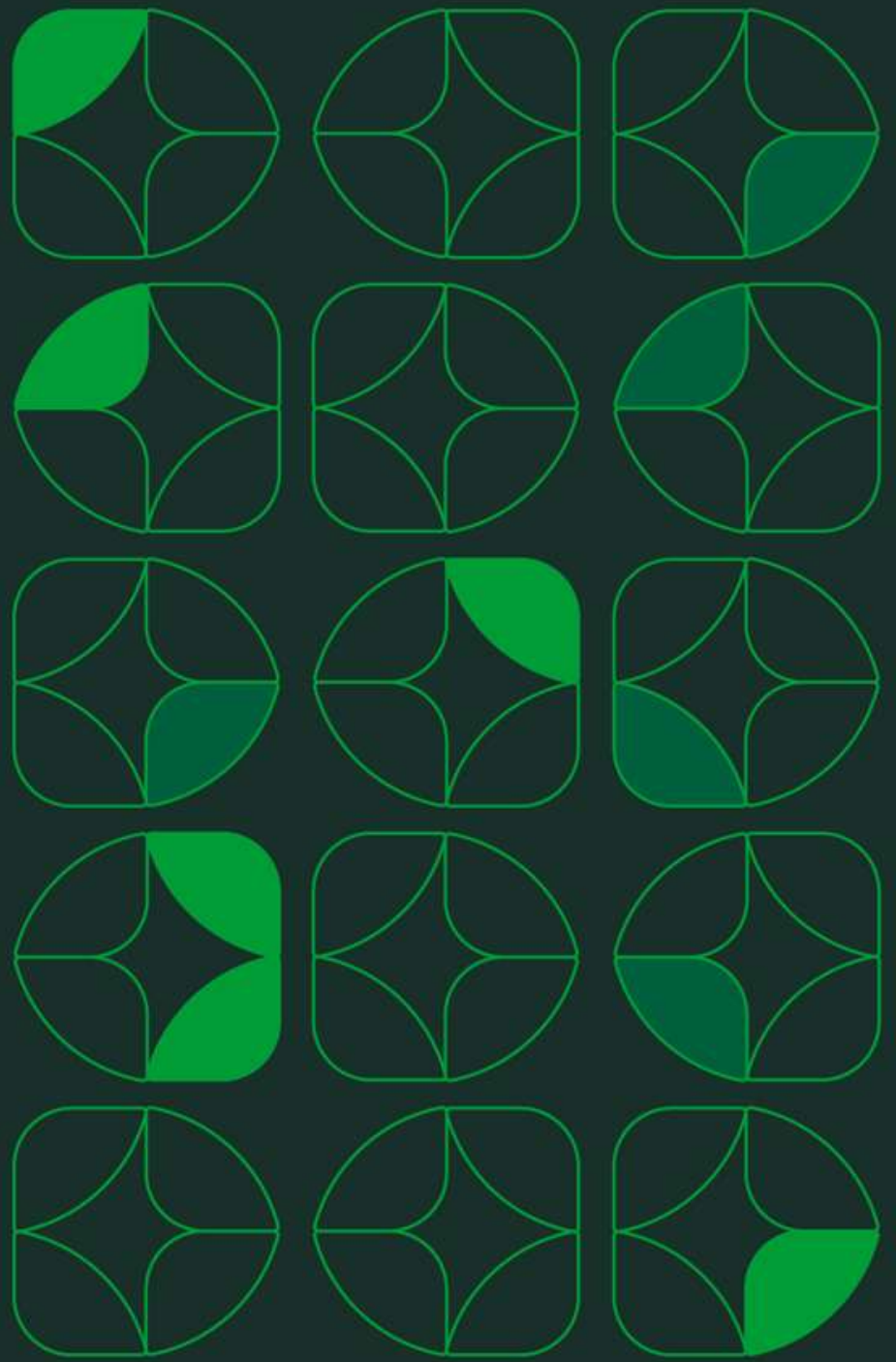


Laiza Rocha

Investor Relations Specialist

Disclaimer

We make forward-looking statements that are subject to risks and uncertainties. These statements are based on the beliefs and assumptions of our management, and on information currently available to us. Forward-looking statements include statements regarding our intent, belief or current expectations or that our directors or executive officer. Forward-looking statements also include information concerning our possible or assumed future results of operations, as well as statements proceded by, followed by, or that include the words “believes”, “may”, “will”, “continues”, “expects”, “anticipates”, “intends”, “plans”, “estimates” or similar expressions. Forward-looking statements are not guarantees and assumptions because they relate to future events and therefore depend on circumstances that may or may not occur. Our future results and shareholder values may differ materially from those expressed in or suggested by these forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.



SLC AGRÍCOLA

Cultivate & Evolve