

Earnings Presentation

3Q26

November 13, 2026

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3Q26 HIGHLIGHTS

rumo

October record
(bn RTK)



8.7
Consolidated
+7%

7.6
Northern Op.
+10%

Transported volume LTM[1]
(bn RTK)

91.3

Pricing inflection
First YoY increase since 1Q25

+0.2%
Northern Op.

+3.7%
Southern Op.

vs. 3Q25

Adjusted EBITDA[2]
(BRL million)

-4.2%
vs. 3Q25

BRL 2,217

Capex
(BRL million)

-11.6%
vs. 3Q25

BRL 1,303

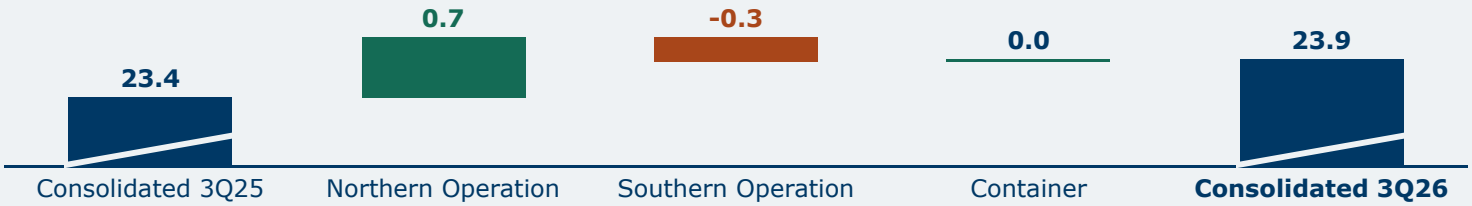
Financial leverage
(net debt/adjusted EBITDA)

2.2x

[1]LTM October/26
[2]Excluding the effect of non-recurring events. Further information available in the Earnings Release.

OPERATING RESULTS

Volumes (bn RTK)



Northern Operation (bn RTK)

	3Q25	3Q26	
Grains	12.9	**13.3**	3%
Sugar	1.1	**1.1**	-1%
Fertilizers	1.6	**1.9**	17%
Fuels	1.4	**1.6**	14%
Industrial[1]	1.7	**1.6**	-7%
Container	0.9	**0.9**	-1%

Southern Operation (bn RTK)

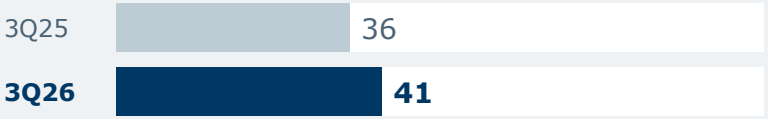
	3Q25	3Q26	
Grains	2.3	**2.3**	-2%
Sugar	0.8	**0.6**	-21%
Fertilizers	0.1	**0.1**	-36%
Fuels	0.2	**0.2**	-11%
Industrial[1]	0.2	**0.2**	-8%
Container	0.2	**0.3**	16%

[1]Wood, pulp and paper, construction, steel and mining.

GRAIN MARKET SHARE (Soybean, corn and soybean meal)

Mato Grosso
(MT)

+5 p.p.



Goiás
(GO)

+5 p.p.



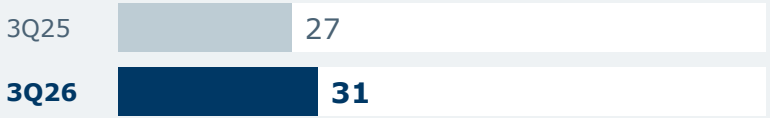
Port of Santos
(SP)

+3 p.p.



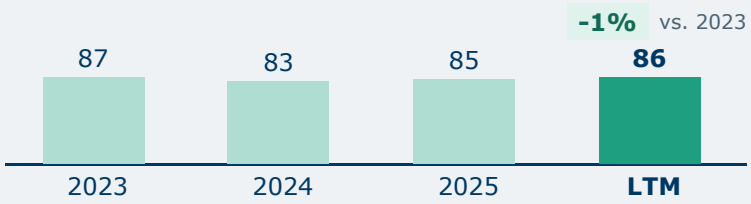
Ports of Paranaguá and São Francisco do Sul
(PR) and (SC)

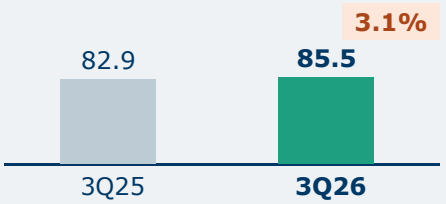
+4 p.p.



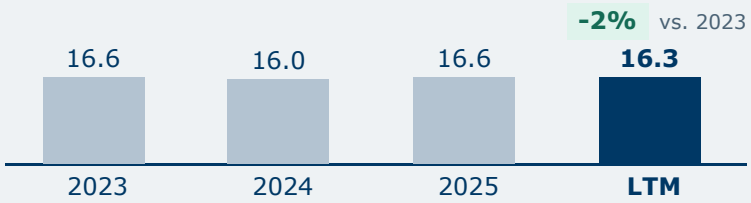
OPERATING INDICATORS

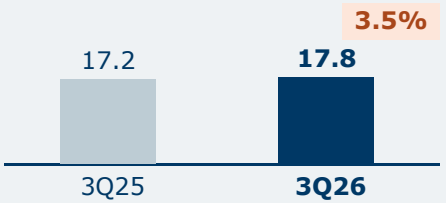
Transit time
Northern Operation
(hours)



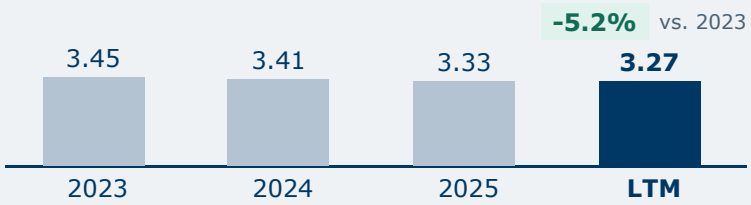


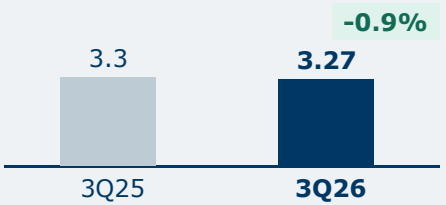
Dwell time at Santos
(hours)





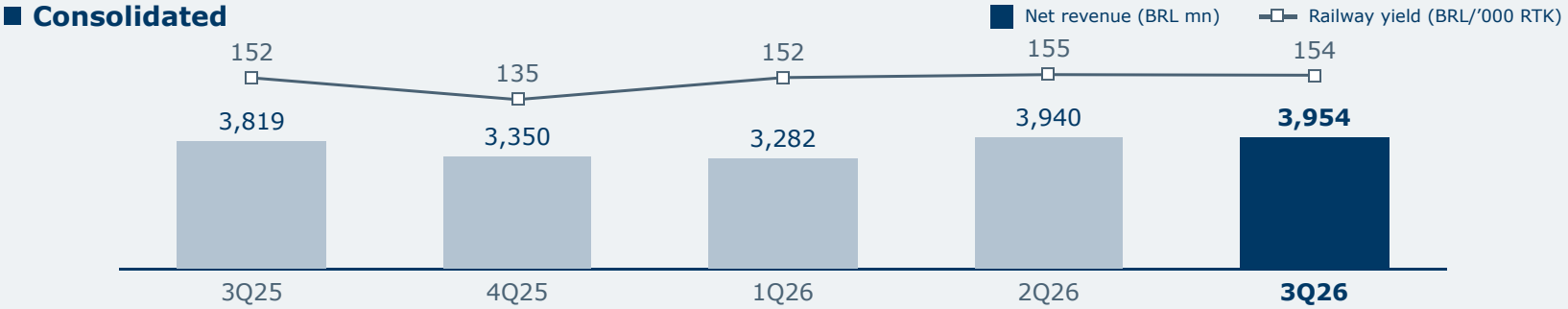
Diesel consumption
(liters/'000 GTK)





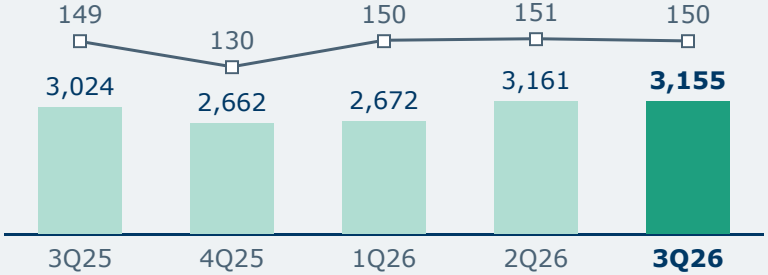
NET REVENUE AND YIELD

Consolidated



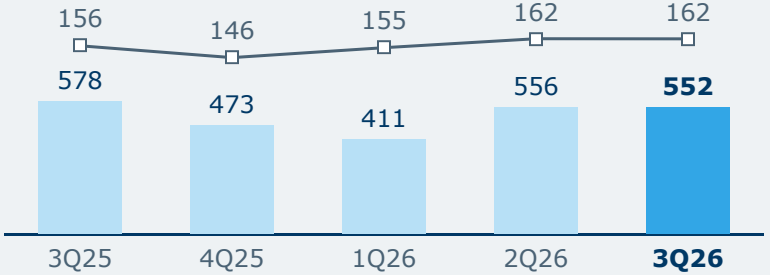
Northern Operation

+0.2% vs. 3Q25



Southern Operation

+3.7% vs. 3Q25



EBITDA

Consolidated adjusted EBITDA[1]

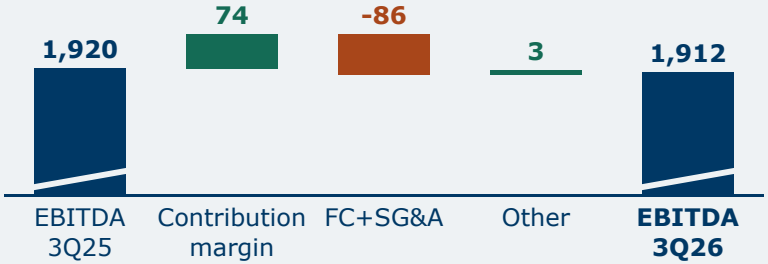
(BRL mn)

-4.2%



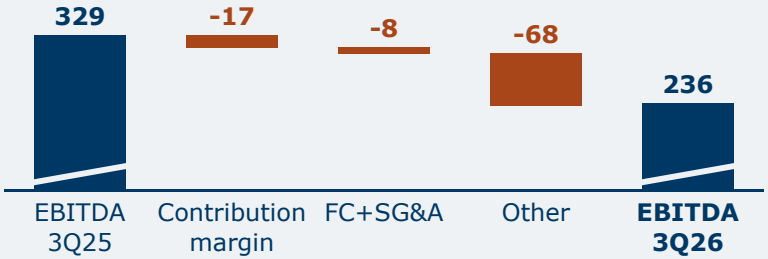
Northern Operation (BRL mn)

-0.4%



Southern Operation (BRL mn)

-28.3%

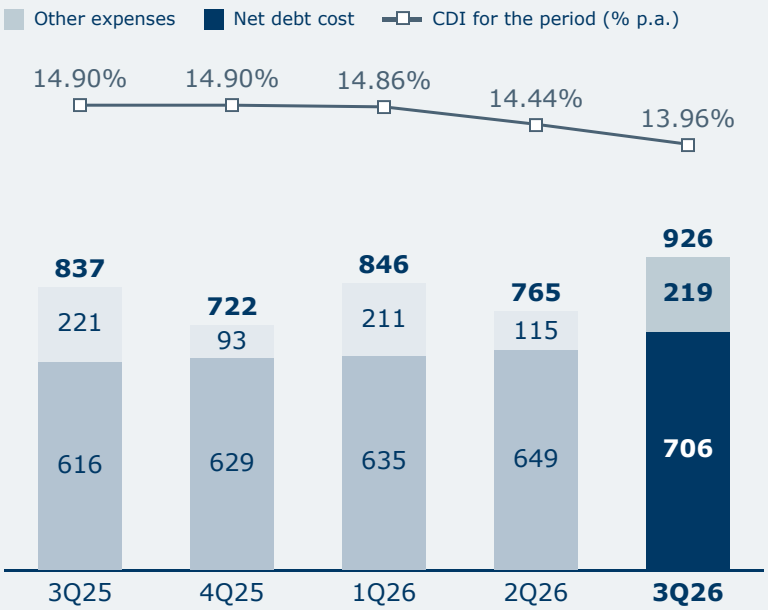


[1]All EBITDA figures on this page refer to Adjusted EBITDA, excluding the effect of non-recurring events. Further information available in the Earnings Release.

NET FINANCIAL RESULT AND NET INCOME

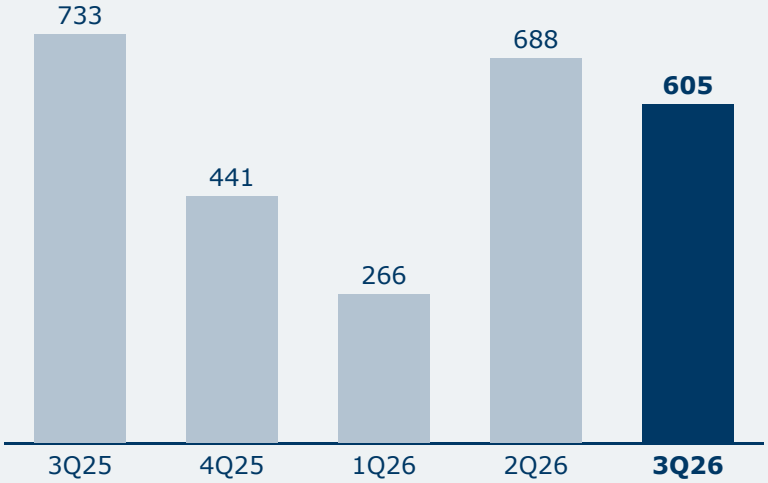
Net financial result

(BRL mn)



Adjusted net income[1]

(BRL mn)

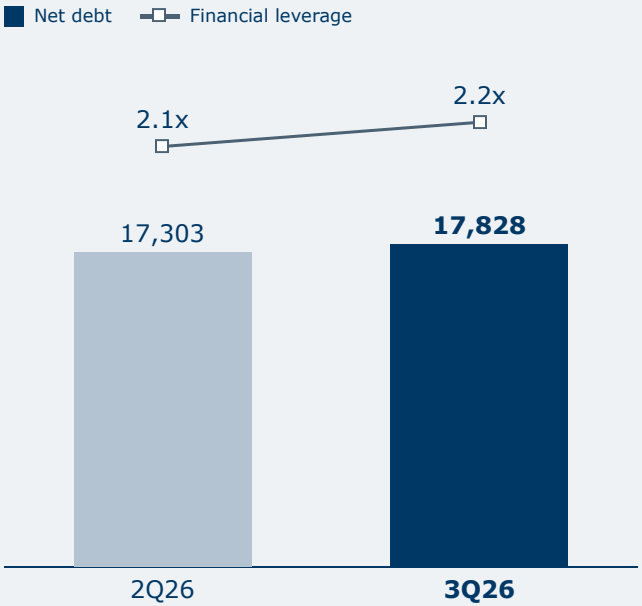


[1]Excluding the effect of non-recurring events. Further information available in the Earnings Release.

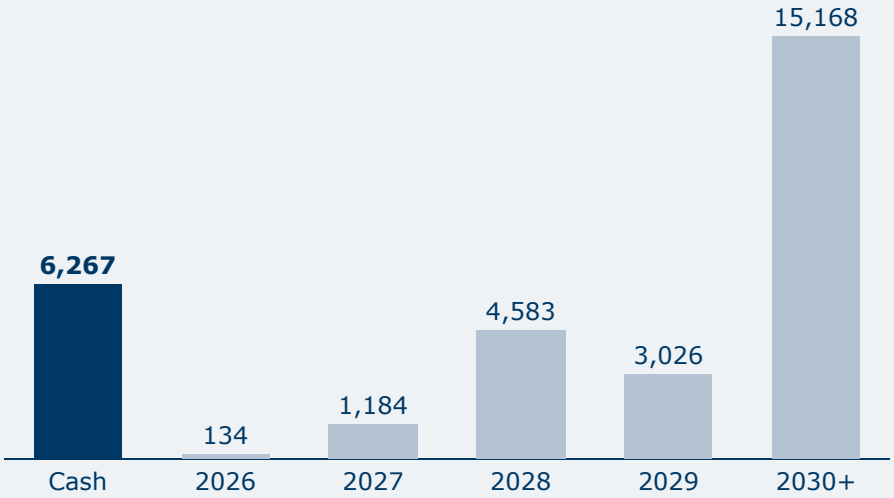
INDEBTEDNESS

Net debt
(BRL mn)

+3%



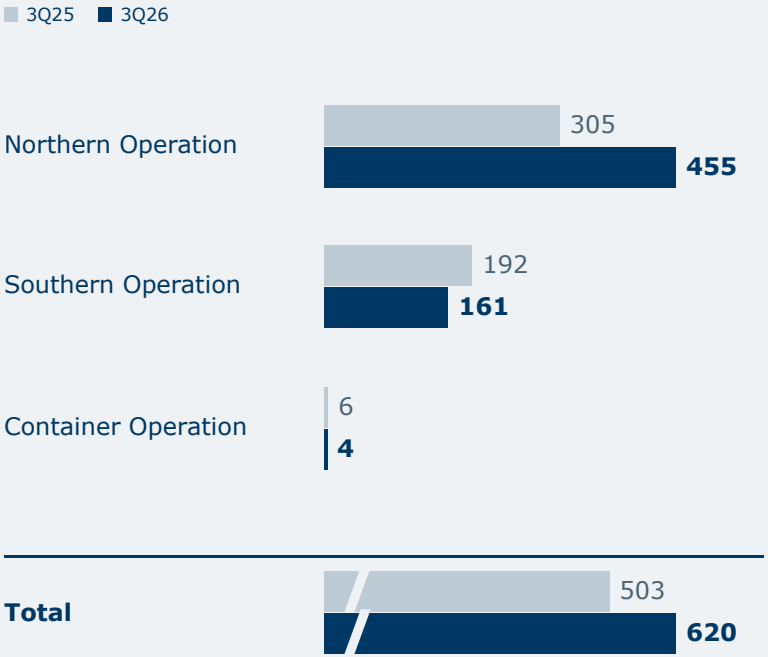
Debt repayment schedule
(BRL mn)



INVESTMENTS

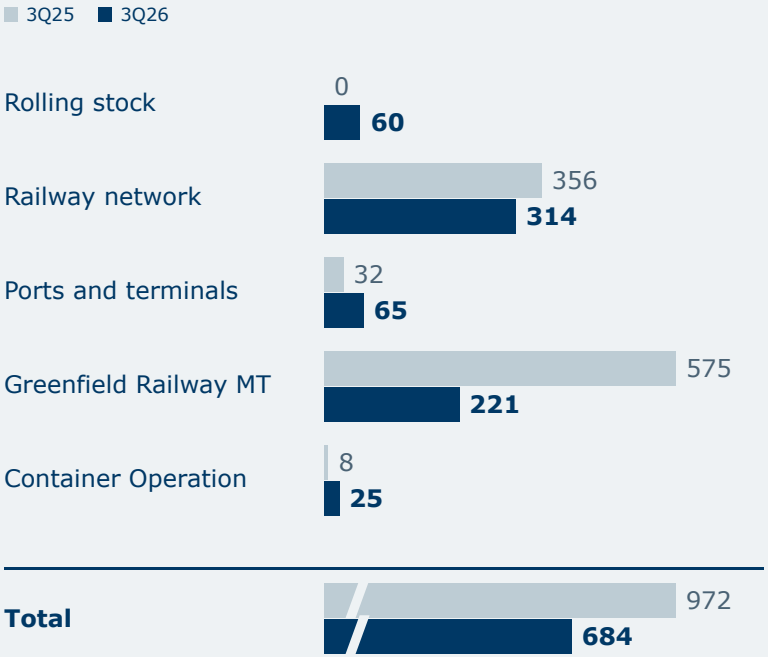
Maintenance capex
(BRL mn)

+23.2%



Expansion capex
(BRL mn)

-29.6%

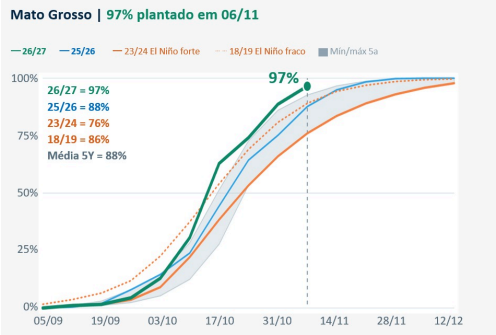


2027 CROP

1 Soybean planting

Risk mitigated

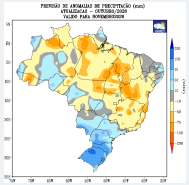
Sowing no longer poses a risk to the crop.



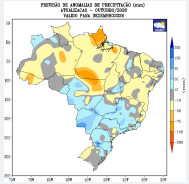
2 Soybean yield

Developing

Crop yields depend on November and December rainfall in Mato Grosso.



November
Slightly below average



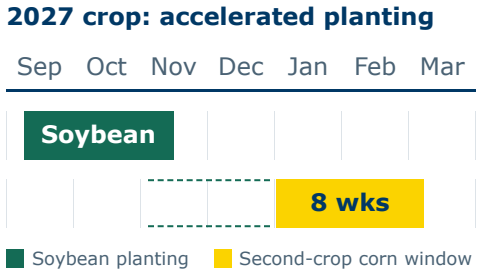
December
Slightly above average across most of the state

Above Average Below

3 Second-crop corn window

Risk reduced

Soybeans planted by mid-November ensure at least 2 more weeks of corn planting window

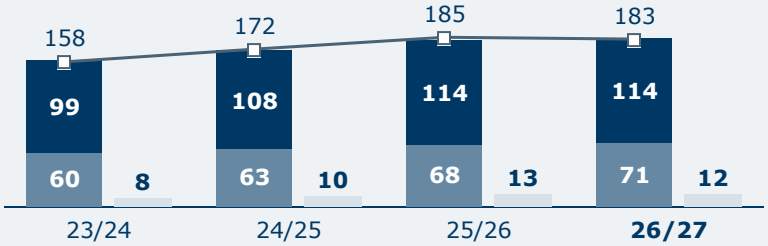


[1]Illustrative calendar: corn planted after the soybean harvest; [2]Maps: INMET, forecast rainfall anomaly (mm).

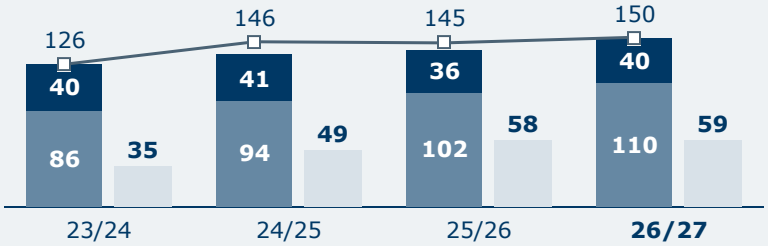
CROP OUTLOOK | Supply and demand

Consumption | Exports | Transfers | Production | Ending stocks

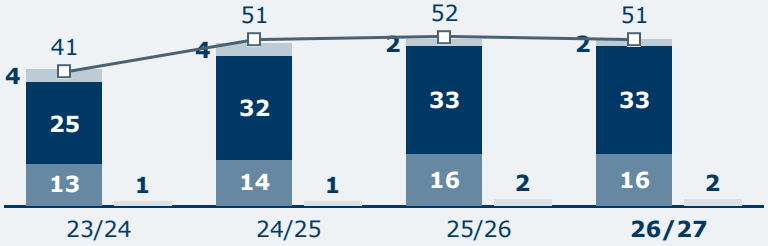
Soybean | Brazil [mn tons]



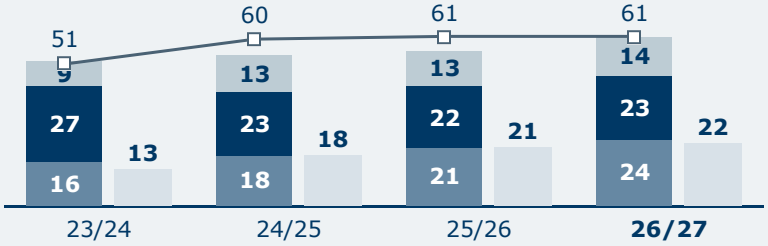
Corn | Brazil [mn tons]



Soybean | Mato Grosso [mn tons]



Corn | Mato Grosso [mn tons]



Note: Corn includes both Brazilian crops. Source: Rumo / Veeries / Orion / Comex / IMEA



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Investor Relations